

Transcript of Board Meeting

Date: February 14, 2024

Case: Chicago Transit Authority Board Meeting, In Re:

Planet Depos

Phone: 888.433.3767

Email: transcripts@planetdepos.com

www.planetdepos.com

1	BEFORE THE CHICAGO TRANSIT AUTHORITY BOARD
2	
3	
4	
5	
6	
7	BOARD MEETING
8	Chicago, Illinois
9	Wednesday, February 14, 2024
10	10:00 a.m.
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	Job No.: 519609
23	Pages: 1 - 84
24	Reported By: Courtney Petros, RPR, CSR

1	Board Meeting, held at:
2	
3	
4	CHICAGO TRANSIT AUTHORITY
5	567 West Lake Street
6	Chicago, Illinois 60661
7	312.681.3137
8	
9	
10	
11	
12	Before Courtney Petros, a Certified Shorthand
13	Reporter and Registered Professional Reporter in
14	and for the State of Illinois.
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	

1	APPEARANCES
2	BOARD MEMBERS:
3	LESTER L. BARCLAY, CHAIRMAN
4	REV. DR. L. BERNARD JAKES, VICE CHAIRMAN
5	NEEMA JHA
6	MICHELE LEE
7	REV. JOHNNY L. MILLER
8	
9	ALSO PRESENT:
10	DORVAL R. CARTER, Jr., CTA PRESIDENT
11	KENT RAY, GENERAL COUNSEL
12	GEORGETTE GREENLEE, SECRETARY
13	
14	
15	
16	
17	
18	
19	
20	
21	
2,2	
23	
24	

1	PROCEEDINGS
2	CHAIRMAN BARCLAY: Good morning. I would
3	like to call to order the meeting of the Chicago
4	Transit Authority for February 14th, 2024.
5	Georgette, please call the roll.
6	MS. GREENLEE: Director Lee.
7	DIRECTOR LEE: Here.
8	MS. GREENLEE: Director Miller.
9	DIRECTOR MILLER: Here.
10	MS. GREENLEE: Chairman Barclay.
11	CHAIRMAN BARCLAY: Here.
12	MS. GREENLEE: Director Jakes.
13	DIRECTOR JAKES: Here.
14	MS. GREENLEE: Director Jha.
15	DIRECTOR JHA: Here.
16	MS. GREENLEE: Chairman Barclay, you do
17	have a quorum with five members present. Director
18	Ortiz will be absent today.
19	CHAIRMAN BARCLAY: Thank you. Our first
20	order of business is public comments.
21	Georgette.
22	MS. GREENLEE: Chairman Barclay, we do
23	have five four public comments that have, I
24	think, shown up today. One by phone, which makes

1	it six. We will do our phone commenter first,
2	Ms. Courtney Cobbs. And I'm trying to understand
3	what Veda is telling me with her thumbs. Okay. I
4	think that means yes.
5	And, Ms. Cobbs, are you there?
6	MS. COBBS: I am. I am.
7	MS. GREENLEE: Hi. Thank you for being
8	present to make a comment on today. You will have
9	three minutes. And your time starts now.
10	MS. COBBS: I am an occasional user of the
11	CTA. I would like to use the CTA more often, but,
12	generally, it takes me longer to use the CTA than
13	to make those same trips on my bike.
14	I am deeply concerned about the working
15	conditions of CTA workers. I didn't have time to
16	pull it up, but I came across a thread from
17	someone who attended the recent job fair for CTA
18	and this person was told that it would be common
19	for them to not know their shift 48 hours in
20	advance.
21	I don't think most people will accept
22	those types of working conditions. And I think it
23	should be unacceptable for the people who are
24	operating heavy machinery driving around people in

1	Chicago to work under those conditions.
2	I hope that the CTA will work with the
3	labor union to improve working conditions for CTA
4	workers. I would like to live in a Chicago where
5	working for the CTA is one of the most coveted
6	jobs in the City.
7	I personally hate driving. And I am
8	grateful for every CTA worker who has a part in
9	getting around the hundreds of thousands of
10	Chicagoans who rely on it. And I think we owe it
11	to them to improve their working conditions and
12	make their job one of the best jobs in the City.
13	And the Board has a role in that. And I
14	hope that the Board takes that more seriously
15	going forward. Thank you for your time.
16	MS. GREENLEE: Thank you. Our next public
17	commentator is Brandon McFadden. Good morning,
18	Mr. McFadden. I'd like to remind you that you
19	have three minutes. And your time starts now.
20	MR. MCFADDEN: Good morning, members of
21	the Board and President Carter. My name is
22	Brandon McFadden, an organizer with Commuters Take
23	Action, a local collective of riders advocating
24	for better transit.

1	With a background in data analytics, which
2	is apparent from my various transit reliability
3	trackers I've created, it's fair to say I
4	appreciate a good side project, which brings me to
5	the first reason for my public comments today.
6	The CTA's FOIA process is slow. Painfully
7	slow. The CTA is consistently in violation of the
8	requirements set forth by the Illinois General
9	Assembly.
10	In the last 75 business days, I've
11	submitted three requests to the CTA; one responded
12	to after 49 days and the other coming in just this
13	morning after being open for 59 days. The others
14	remain unanswered.
15	I've heard plenty of stories from others
16	that are experiencing the same thing. It should
17	not take numerous months to return data that I
18	know can be retrieved in less than five minutes.
19	It absolutely shouldn't take involvement from the
20	Illinois Attorney General's office to get a
21	response either. The FOIA office needs additional
22	head count, which you are required to do by the
23	Illinois compiled statutes.
24	I'd also like to talk about Super Bowl

1	Sunday, something I never anticipated having to
2	talk to a transit board about. First, the good
3	news. Whoever came up with the idea to run the
4	shuttle train on the Cottage Grove branch is
5	brilliant. It's likely the only reason the Green
6	Line service delivery remained high for so long on
7	Sunday.
8	Unfortunately, not every line was as
9	reliable, though. The Blue Line, in particular,
10	faced significant challenges throughout the entire
11	day. At one point, Forest Park bound riders
12	endured a 54-minute wait for the train as the line
13	logged one of its worst performance days in recent
14	history, excluding New Years weekend. The Blue
15	Line wasn't the only one that suffered either.
16	The Orange, Pink, Purple, and Red all dipped into
17	the 50 percent ranges as the night went on.
18	I'm genuinely curious why the CTA
19	persistently designs schedules that are
20	unrealistic given the limitations on crew
21	resources, schedules that leave no flexibility for
22	absences or disruptions. Many other transit
23	agencies and other industries have resolved this
24	issue long ago, so there's no excuse for this to

```
1
    continue to plaque our system.
2
            Director Jakes, we're still waiting on you
3
    or the Board to reach out in regards to scheduling
4
    a meeting with us. While it was clear that we
5
    need more meetings like yesterday, which included
6
    advocates from many organizations, they simply
7
    won't do.
8
            While there was an opportunity to ask
9
    questions, it's clear that the CTA isn't properly
10
    engaging with anyone or at least not enough given
11
    the onslaught of questions that were asked during
12
    yesterday's meeting.
13
            As always, we extend an open invitation to
    both the Board and the CTA to collaborate.
14
15
    Regardless of claims made in the press, we still
16
     share a common goal, a frequent, safe, and
17
    reliable transit system for all Chicagoans.
18
            Thank you.
19
            MS. GREENLEE:
                           Thank you.
20
            DIRECTOR JAKES:
                             Brandon, I have a
2.1
    question. I missed the first part of what you
22
     said. I couldn't understand it. You said that
    there's a something flaw. What was that? It was
23
```

in the first 10 or 12 words.

2.4

1	PRESIDENT CARTER: FOIA.
2	MR. MCFADDEN: FOIA.
3	DIRECTOR JAKES: The FOIA process. Got
4	it. Okay. Okay. Got you.
5	MS. GREENLEE: Our next public commentator
6	is Nik Hunder.
7	MR. HUNDER: All right.
8	MS. GREENLEE: Good morning, Mr. Hunder.
9	Your time starts now.
10	MR. HUNDER: Thank you.
11	Every month, I come to these Board
12	meetings and the same thing kind of happens. So
13	after denying my attempts to engage with CTA, I
14	come here, get told I'm not engaging, the Board
15	declares the system is doing pretty good, and then
16	we all come back the next month.
17	The CTA might think it can set up
18	Potemkin-style board meetings once a month to
19	avoid accountability, but such behavior really
20	doesn't apply to City Council, which we'll learn
21	soon.
22	Now, it's time to review a sequence of
23	events beginning with the last Board meeting. In
24	response to a published op-ed, the President used

1	his time to personally mention and criticize two
2	people who are seeking to hold him accountable in
3	an atmosphere clouded by ambiguity. Such behavior
4	is unbefitting to the CTA. But rather than try
5	and let you drag our names through the mud even
6	though your rebukes never include your information
7	source, I did what I always do and went to go find
8	yet another source to prove my claim.
9	I didn't have to look very hard thanks to
10	your staff. That 12-month flagger-to-RTO pipeline
11	you keep contesting, at the flagger hiring fair
12	you didn't attend, your rail manager for the
13	Howard terminal confirmed it does take on average
14	12 months to transition into an RTO from a
15	flagger.
16	So I really hope it was worth trying to
17	call out Christina and I writing a letter to the
18	Tribune and making a press release only for us to
19	writing our analysis anyways. And I did actually
20	ask your FOIA department follow-up questions about
21	the data they provided me, but no one responded.
22	I have the e-mail right here.

And, now, I'd like to read a paragraph of

President Carter's words back to the Board.

23

24

1	Responding to Director Jakes, he said, quote, I
2	can tell you that had someone come to us and
3	talked to us about the data, we would have
4	certainly explained where the errors were in the
5	assumptions that were being made. But if your
6	goal isn't to talk to us and if your goals is
7	really to try, you know, make statements in the
8	public venue, that becomes very hard to achieve.
9	So, come on. Do you think no one is
10	paying attention? I literally asked your FOIA
11	department for an answer and they didn't answer
12	me. So we did come to you. And as noted in the
13	open letter, we've asked CTA ten times via public
14	comment to work with us, but no one responds. I
15	just asked at last month's meeting.
16	The afternoon that afternoon, I
17	e-mailed the Board office for a copy of the plan
18	President Carter keeps waving in front of our
19	faces on how to train 200 RTOs. And the
20	conclusion of that conversation two weeks later
21	was, quote, this office defers to the FOIA
22	process, close quote.
23	So stop pretending we are the barrier.
24	This absolutely has to be the coup de grâce in the

1 story of CTA's unwillingness to be forthcoming 2 with information. 3 The general public understands that we are 4 working for them, but President Carter and his 5 C-suite at large are trying to cast us as a bunch 6 of haters. That's very incorrect. We are a 7 resource for you to utilize, actually. 8 When it comes time to lobby for a 9 transportation package in Springfield, you can 10 give us a call. We won't think twice about 11 committing to coming. Having a group of people 12 who spend their time holding you accountable and are willing to donate time to help you and your 13 14 system succeed is not what haters do. So for the 15 11th -- the 12th, 11th, and soon to be 13th time, 16 please work with us. 17 But, last, I'd like to share some positive 18 news. 19 MS. GREENLEE: You have ten seconds. 20 MR. HUNDER: Some positive news. 2.1 an attempt at the L speed run challenge where you 22 visit all stations as fast as possible. And 23 across nine and a half hours, all my trains left 2.4 their terminals on time. And, also, I saw two

1	people maybe find love on the 95 bus, so good
2	vibes.
3	MS. GREENLEE: Thank you.
4	MR. HUNDER: Also, I have a bunch of
5	materials for the Board.
6	MS. GREENLEE: Thank you.
7	DIRECTOR JAKES: Thanks, Nik.
8	MS. GREENLEE: Our next public commentator
9	is Caroline Pavlecic. Good morning. You have
10	three minutes. Your time starts now.
11	MS PAVLECIC: Yes. Good morning. My name
12	is Caroline Pavlecic. And I'm an organizer with
13	Commuters Take Action as well as a member of the
14	CTA Citizens Advisory Board. And I'm here today
15	to talk about communication between advocacy
16	groups, the Board, and CTA leadership.
17	In early January, Commuters Take Action
18	received some concerns from riders about buses not
19	picking up students near Evanston Township High
20	School in the afternoons after school gets out.
21	Often, when riders submit concerns
22	regarding CTA service via the feedback form, they
23	receive canned responses that result in no action
24	being taken, so it's common for them to reach out

1 to us instead of the CTA. 2 Since I do a lot of work with data in my 3 day job, I wanted to investigate and see if there 4 were any specific identifiable patterns or days 5 where there were fewer boardings that did not make 6 sense based on the school calendar. 7 Therefore, I submitted a Freedom of 8 Information Act request to get anonymized 9 ridership data. It has now been over a month, and 10 I have yet to receive a response from CTA. This is not the first time CTA has failed 11 12 to respond to our FOIA requests in a timely 13 manner. In addition to this request, I have one 14 other open case with the public access counselor 15 in the Illinois Attorney General's Office due to 16 lack of response and other members of commuters 17 take action have several more. 18 We, as advocates, have been criticized by 19 members of CTA leadership for not wanting to have 20 a conversation with them when this is just not 2.1 We have repeatedly asked to do so and are 22 almost always brushed off. So we have to resort 23 to things like filing FOIA requests and publishing

op-eds in local newspapers to get any sort of

2.4

1 response.

2.1

2.4

In my opinion, this lack of response is unnecessarily adversarial and certainly no way for a public body to interact with advocates. And we share one common goal, improving service for riders.

I have had similar experiences in my capacity as a Citizens Advisory Board member as well. I have felt that we have had little input on which members of CTA leadership we would like to have present to us and we often do not know who will be presenting until the day of because the agendas simply say staff presentations.

Also, at our last meeting on December 13th, we had one staff presentation abruptly get canceled, and I have heard nothing about when or if this presentation will be rescheduled.

CTA Board members and leadership need to start taking engagement with citizens and advocacy groups far more seriously. Even if someone does not have engagement in their official title, it is incumbent on everyone in leadership of a public body to meaningfully interact with those that they serve.

1	While Commuters Take Action has been on a
2	few calls recently, they've usually been larger
3	calls with multiple groups where it's difficult
4	for us and for the other groups on the call to
5	have a dialogue with CTA. Those groups too have
6	not been heard.
7	So all of us are asking tons of questions
8	at once and having many of them just not get
9	answered. I encourage all of you and everyone in
10	CTA's senior leadership to reach out to us and
11	have a conversation.
12	Our e-mail address is
13	commuterstakeaction@gmail.com. And we have
14	several group members in the room here today who
15	will be happy to start a dialogue on anything
16	related to the CTA. Thank you.
17	MS. GREENLEE: Thank you. Our next public
18	commentator is Bill Morton. Good morning,
19	Mr. Morton. You have three minutes. It starts
20	now.
21	MR. MORTON: Thank you very much,
22	everyone, for the opportunity, as always. I'm
23	speaking on behalf of our community of Rogers
24	Park.

1	I always and I will always bring up the
2	ADA accessibility on Jarvis Red Line and on and
3	on Morse Red Line. It's very important. I'm a
4	big advocate of this. By law, you must be ADA
5	accessible. I understand when you do a large
6	project, there's a dollar amount before you do
7	something with ADA accessibility, including
8	elevators and escalators, but we need that.
9	Especially on Morse Avenue, there used
10	to be a secondary entrance/exit on the other side
11	of the street, the south side of the street, and I
12	don't see why we can't use that for the
13	accessibility. I don't understand. Maybe an
14	engineer can help me out with that. But I don't
15	understand why we can't use that former
16	entrance/exit for ADA accessibility for an
17	escalator or an elevator.
18	Also, I was speaking with Rogers Park
19	small business owners and we're wondering why all
20	of these empty storefronts are at Jarvis, Loyola,
21	Morse, and Howard stations. Off the top of my
22	head, there's about nine different empty
23	storefronts.
24	Howard has one upstairs, one downstairs.

1	Morse has one on the south side where the
2	inference used to be and the north side right next
3	to the entrance of Morse station and on the other
4	entrance/exit area on Morse for Morse station over
5	to the north over by Lunt. And Loyola has a
6	former little convenient store that's no longer
7	there.
8	So we would like to see those empty
9	storefronts filled. We would like to be a part of
10	that solution. And I'd like a follow-up on that,
11	please.
12	Just one more quick thing. Time is
13	running out. Really do appreciate you
14	participating in jobs fairs we're associated with.
15	Most notably and recently, the Hire-a-Refugee job
16	fair, which we partnered with KaarPoh and Viral
17	Resumes. I really do appreciate you guys being
18	part of it, and we need to hire more people in our
19	community.
20	DIRECTOR JAKES: Has anyone because I
21	appreciate you know, consistency is important
22	for me, so I appreciate your consistency, as well
23	as Brandon, Nik, and Caroline.
24	But as far as and you talked about this

1	several times, about the Jarvis and
2	MR. MORTON: Jarvis and Morse stations.
3	DIRECTOR JAKES: and Morse stations.
4	Has anyone talked to you about the plans for that
5	or
6	MR. MORTON: We did talk
7	DIRECTOR JAKES: has anyone followed up
8	with you?
9	MR. MORTON: Yes. We did speak about the
10	RPM project. We don't have an ETA on it. And we
11	would you know, we've seen renovations on
12	Jarvis and Morse before where there were a bunch
13	of stones blocking the street and a whole bunch of
14	different inconveniences and the stations closed,
15	but we didn't get our ADA accessibility.
16	So I want to hold your feet to the fire on
17	this and I want to definitely make sure that it's
18	in the top of your mind and priority list to put
19	escalators and elevators at these two stops.
20	DIRECTOR JAKES: Okay. President Carter,
21	can somebody just talk to me about you know,
22	even offline about why this is
23	PRESIDENT CARTER: The issue is it's in
24	the next phase of the RPM project that we have to

1	get funding for. When we get the funding, we
2	would be making the station accessible. That's
3	not even a question.
4	DIRECTOR JAKES: So it's funding?
5	PRESIDENT CARTER: But it's a broader
6	funding question for funding the entire project,
7	including those stations.
8	DIRECTOR JAKES: Is there an ETA with
9	that?
10	PRESIDENT CARTER: No. We have to get the
11	funding from the Federal Government. It's you
12	know, one of the things that I've worked very hard
13	on is getting dedicated funding for station
14	accessibility. Jarvis and Morse station are a
15	part of our program for funding the accessibility.
16	We're in the process right now updating
17	our All Stations Accessibility Program, which
18	lists both our timelines as well as our
19	commitments to making our system 100 percent
20	accessible.
21	There will be a public engagement process
22	as part of that document. And then they will,
23	obviously, update what the timeline expectation
24	can be for when those two stations will become

1	accessible, all of which is contingent on getting
2	a significant amount of Federal funding to allow
3	us to get the work done.
4	DIRECTOR JAKES: And how far does persons
5	have to travel since that's not ADA accessible?
6	MR. MORTON: Well, they would have to go
7	to either Howard station or Loyola station. Now,
8	Jarvis is very close to Howard. And during my
9	follow-up, we realized that. But, still, people
10	with disabilities or people without vehicles or
11	people carrying heavy items or people grocery
12	shopping or with little strollers with their kids,
13	we need to have it accessible.
14	DIRECTOR JAKES: Okay.
15	PRESIDENT CARTER: And we share that
16	commitment. Obviously, we're working to get the
17	funding to do that. And, certainly, we are
18	committed to making our entire system 100
19	accessible so that we can address all of our
20	customers' needs.
21	DIRECTOR JAKES: Thank you.
22	MR. MORTON: Thank you so much.
23	DIRECTOR JAKES: And, Mr. Chairman, I'm
24	sorry. Nik, Brandon, Caroline, right?

1	MS. PAVLECIC: Yes.
2	DIRECTOR JAKES: Okay. So I heard you
3	with the FOIA request. My, now, question to Kent
4	is, is there a timeline that FOIA requests have to
5	be you talked to enlighten me and the public
6	so I'll know I hear what they're saying, and I
7	want what they're saying to be taken into
8	consideration.
9	MR. RAY: We hear you. There is a
10	statutory timeline depending upon the nature of
11	the requester. Starting around the end of last
12	we have four full-time employees working on the
13	FOIA process.
14	Starting around the end of last year, our
15	FOIA requests just really started going up to some
16	extent. And I think last year we had about 949.
17	Already in January of this year, we're about at
18	147. So we're really trying to come up with ways
19	to process the increase in the number of FOIA
20	requests in an expeditious fashion, and we'll
21	commit to do better.
22	DIRECTOR JAKES: And you said that the
23	statutory on that is depends on the request.
24	MR. RAY: It depends on the nature of the

```
1
    requestor, whether they're private or commercial.
2
    There's other distinctions.
3
            DIRECTOR JHA: Do you have any access to
4
    data on what percentage of these requests we
5
    historically responded to, like what's --
6
            MR. RAY: I can provide that, yes.
7
            DIRECTOR JAKES: And once a request is
8
    made, is there an immediate response to the person
9
    making the request saying we've received it, not
10
    giving the information, but saying, hey, we've
    gotten your request and we'll work on it and
11
12
    you'll have it within the next 30, 60, 90, 120
13
    days?
14
            MR. RAY: I don't know. Are you
15
    acknowledged?
16
            MR. MCFADDEN: We get an acknowledgment
17
    typically the next business day, which is what's
     required by the statute. And then for personal
18
    requests, it's five days. And commercial is 21
19
20
    business days with an extension of five more as
2.1
    needed.
             And so you can get your initial
22
    acknowledgment and then your five-day follow-up
23
    and then we get ghosted after that.
2.4
            MR. HUNDER: And that's when we follow up
```

1	with the public access counselor and that's when
2	they send their letters and stuff and, eventually,
3	they move along their process, they can issue
4	binding, nonbinding opinions.
5	But, eventually, the last result is they
6	will file a lawsuit against CTA to fulfill the
7	FOIA if CTA does not respond. And, typically,
8	they do that about 90 days after a request is
9	made, which we are probably getting close to.
10	MS PAVLECIC: Just as an example, I had
11	one request that was filed in early December. I
12	think December 1st. That got extended and then
13	the extension deadline passed. I followed up with
14	CTA a couple times and they said we're working on
15	it, we're working on it.
16	And then I went to the public access
17	counselor. They sent three letters I don't
18	know if they sent three letters or
19	MR. HUNDER: They sent two. They're
20	working on the binding opinion.
21	MS PAVLECIC: Yeah. That's right. They
22	sent two letters and then they followed up the
23	third time. They're going to take some kind of
24	action. That request has been outstanding for two

1	and a half months now.
2	MR. HUNDER: I have one that's been
3	outstanding since the beginning of December.
4	That's way beyond ten business days.
5	DIRECTOR JAKES: Thank you.
6	CHAIRMAN BARCLAY: My question is you
7	indicated that there were 900 last year, an excess
8	of 900.
9	MR. RAY: About 950.
10	CHAIRMAN BARCLAY: Are we treating any
11	group different than other group?
12	MR. RAY: We don't. We really do our best
13	to get these out. I've tasked the FOIA group
14	in looking at the recent numbers, where we stand
15	on them, I tasked them with coming up with
16	proposals for improving our timeliness.
17	DIRECTOR JAKES: And they are four
18	full-time?
19	MR. RAY: Four full-time and we have a
20	part-time administrator.
21	CHAIRMAN BARCLAY: Okay. Thank you.
22	MR. RAY: We increased the FOIA office by
23	one last year. We'll look at the recommendation
24	that we increase.

1	DIRECTOR JAKES: Yeah. It's not enough
2	people. Okay. All right. Thank you, all. Thank
3	you, Mr. Chairman.
4	MS. GREENLEE: Our last public commentator
5	is Isaac Campbell.
6	MR. CAMPBELL: Good morning, everyone, and
7	thank you.
8	DIRECTOR JAKES: Happy Valentine's Day.
9	Thank you.
10	MS. GREENLEE: May I remind you that you
11	have three minutes.
12	MR. CAMPBELL: Yes. Okay. I would have
13	been here earlier, but they stole my catalytic
14	converter from my Chevrolet Venture. When I went
15	to my wife car, they have stolen the resonator.
16	I came here on behalf of the my
17	neighbors of Rogers Park. Thank God that the
18	COVID is gone so everyone is back to work,
19	children at their places.
20	So what I would like I'm requesting the
21	reestablishment of the schedule of the 147 bus.
22	That's a very, very important bus for Rogers Park.
23	The train is a solution, but there's 30,
24	40 stairs, then when you're going to the train,

1	you have to walk three, four, five blocks. The
2	147 the only thing that I am requesting on
3	behalf of my people is that the last bus from
4	Howard station leave, let's say, at 10:30, a
5	little bit more. That's all that I'm requesting.
6	MS. GREENLEE: Thank you, Mr. Campbell.
7	MR. CAMPBELL: Thank you. Okay.
8	MS. GREENLEE: All right. Chairman
9	Barclay, there are no further public comments.
10	CHAIRMAN BARCLAY: Thank you, Georgette.
11	Our next item of business on the agenda is
12	the president's report. Dorval Carter.
13	PRESIDENT CARTER: Thank you,
14	Mr. Chairman. I'm going to have Molly Poppe, my
15	chief planning and innovation officer, come up to
16	give you a report on what we're doing around bus
17	service.
18	As you know, we spent a lot of time
19	discussing our rail service in the way forums.
20	And what sometimes gets lost is that the majority
21	of our customers actually use our buses at some
22	point in time.
23	And there's a lot of work that they're
24	doing around the bus service activity that is

1	intended to improve both the level of our service,
2	the quality of service, and the impact it has to
3	our customers.
4	And Molly has a presentation she's going
5	to give you that will kind of walk you through the
6	work that we're doing, the work that we have
7	planned for this year, and the opportunities that
8	we have to improve our bus service over the course
9	of the next year.
10	Molly.
11	MS. POPPE: Thank you, President Carter.
12	One second here while I share screen.
13	Good morning, Chairman, members of the
14	Board. As President Carter said, I'm Molly Poppe.
15	I'm the chief planning and innovation officer here
16	at CTA.
17	And we're here today to talk about talk
18	about bus. And, you know, it's something that my
19	team and, really, the entire agency has have a
20	concerted focus on is how do we continue to
21	improve bus service at CTA.
22	Because as you can see here, we think it's
23	sort of the public transit underdog. You know,

1	in rail, a lot of important conversations about
2	rail infrastructure projects, and we wanted to
3	take a chance to really talk about bus service and
4	how it is an important aspect of our service and
5	how it really does support equity, sustainability,
6	and liveability in Chicago.
7	There we go. Okay.
8	So as we think about bus, we really see it
9	as a key advantage compared to CTA rail. It's
10	more accessible in the ADA sense, as you've heard.
11	We are working on ASAP, All Stations Accessibility
12	plan, and making all of our stations accessible,
13	but our buses are 100 percent accessible. It
14	provides great geographic coverage throughout the
15	city. And it includes connecting many communities
16	that maybe aren't connected via rail.
17	So, first, I just want to start with a
18	couple key facts about our bus service.
19	Importantly, we have 127 bus routes that
20	transverse the entire city and including many of
21	our surrounding suburbs.
22	This map here shows the nearly 11,000 bus
23	stops that we have throughout the city. There are
24	nearly 1,900 buses in our fleet and nearly 3,400

1 bus operators currently operating our bus service. 2 An important key fact that I didn't realize until my staff put this in here is that we 3 4 have over 350 million passenger miles ridden on 5 CTA buses annually. That is longer than a trip to 6 Mars and back, which I think is just a really 7 important point to note of how much our bus 8 service does deliver service hours across the city 9 and how many customers rely on us on a daily basis 10 with our bus service. 11 96 percent of Chicagoans live within a 12 half mile of a bus stop. 30 percent of Chicagoans live within a half mile of a CTA rail station. 13 14 And another important point as we think about bus and we think about the connection point 15 16 is a lot of our riders are transferring. So many 17 of our riders are taking a bus to a rail line to 18 get where they need to go or taking a bus -- a bus to a bus in order to get where they need to go. 19 20 And so the bus really does expand that grid of our 2.1 rail system and ensures access for our riders. 22 The next important piece is just generally 23 about ridership. And as I've been mentioning, we 2.4 see a higher ridership on bus than we do on rail.

1 Roughly 58 percent of our rides that we delivered 2 in 2023 are delivered on bus. That comes out to 3 about 162 million rides taken on bus last year 4 alone. That is a 15 and a half percent increase 5 in bus ridership over 2023 -- in 2023 compared to 6 2022. 7 And as you can see, you know, in this 8 graph, I just want to point out, you can see this 9 continuous growth and recovery of bus ridership 10 over time since the decline that we all saw in ridership as it relates to COVID. And then you 11 12 see that growth and how bus continues to outpace 13 rail from a ridership perspective. So there's really four components of bus 14 that we like to think about. And this covers 15 16 every aspect of the agency. So this is not just 17 the planning and innovation department. This is 18 the administration department under Tom McKone, this is operations under Don Bonds, infrastructure 19 20 under Bill Mooney. And, really, the entire agency 2.1 is invested in bus and has key components of 22 making our bus system work. 23 And as we look at it, there's service, so 2.4 that's -- you know, think about hiring and bus

1	operators. There's route and geographic coverage.
2	There's frequency of our service and span of
3	service.
4	There's also the bus priority
5	infrastructure. This is primarily done in
6	partnership with the Chicago Department of
7	Transportation. But this also includes
8	investments that we do on our own as it relates to
9	infrastructure.
10	There's vehicle fleet, so how does our
11	vehicle fleet how do we manage uptime? How do
12	we continue to improve our fleet to ensure that
13	it's a modern, accessible fleet for everyone.
14	Lastly, there's technology. As we
15	continue to think about investments in bus, we
16	don't just think about it from a service on the
17	street, you know, how many buses do we have out
18	there, what does the infrastructure on the street
19	look like.
20	We really want to make sure that he have a
21	holistic technology approach around bus that does
22	focus on how do we ensure people get the right
23	information before they even get on the bus, how
24	are we communicating with them to help them make

1	the decisions, and then how do we communicate and
2	provide good service on the bus. So we'll talk
3	about digital bus screens, things like that. And
4	then it goes to how do we make our system more
5	efficient, so transit signal prioritization and
6	other investments.
7	So I know we've talked with the Board
8	about this, and just as a reminder of some of the
9	key projects that we have coming up. Bus Vision
10	is one project that we will be kicking off in
11	earnest in the next couple of months around public
12	engagement.
13	Bus Vision is really about the bus
14	network. It is going to be engagement with the
15	community, engagement with our riders about what
16	type of service do they want to see, what do they
17	see as the strengths and weaknesses of our
18	service, and what are those tradeoffs.
19	So as we talk to riders, as they tell us
20	we want less bus stops because we think that will
21	make the service faster, you know, what does that
22	mean from accessibility or vice versa, we want
23	more bus stops, so what does that mean potentially

24

for speed.

And so we'll have those conversations with our community to understand what they want to see around our bus service and what the network can do to support them in where they want to go.

2.1

2.4

And I just want to point on the map here. This map shows an analysis of how many more jobs in Chicago can be reached from any point in 45 minutes. And this is compared to the number of jobs in the general vicinity.

So as I mentioned, you know, bus really does add -- and transit in general does add that access to jobs, access to, you know, the economy that may not be available within walking distance.

So as we think about our bus network and we think about our rail network, we really think about the access that we can provide for health care, for jobs, for school, and we want to make sure that that Bus Vision does reflect how the community wants to use our service.

Better Streets for Bus is a really important partnership that we launched with CDOT at the end of last year. And it really is a downpayment on Mayor Johnson's transition plan and what he called for in his transition plan is

1 prioritizing the development of a citywide network 2 of bus rapid transit and dedicated bus lanes that 3 gives buses priority over car and truck traffic. 4 So Better Streets for Bus is really about 5 the infrastructure, so it's about that -- what's 6 happening on the street. We launched this 7 comprehensive framework back in November and 8 December of last year -- excuse me -- and it 9 really builds on a lot of key projects that we've 10 already launched with CDOT. So it builds on Loop 11 Link, the Jeffery Jump, and some priority bus 12 zones that we've seen pop up throughout the city 13 recently. There's 17 corridors that are identified 14 15 in Better Streets for Bus. And it really lays 16 that groundwork for how are the infrastructure 17 investments that we want to make in those corridors. And those investments come from a 18 whole toolbox. 19 20 So it can be, you know, wide-ranging 2.1 improvements, like dedicated bus lanes or BRT, and 22 it could be more sort of bus stop treatments or 23 bus-friendly intersections like we think about 2.4 transit signal prioritization, new jumps, and

1	better boarding.
2	In 2024, we have committed to study at
3	least three bus corridors in this 17 that have
4	been identified in Better Streets for Bus
5	framework. And these bus corridors are actually
6	supported by an investment from Cook County.
7	So we have an investment from Cook County
8	to support the study of these corridors and
9	identify the types of infrastructure improvements
10	that are needed along those corridors to improve
11	the speed and reliability of that service.
12	CDOT is a critical partner, not just in
13	Better Streets For Bus, but as we think about
14	everything that's happening on the street. I want
15	to note that when we do street redesign or
16	resurfacing, CTA is often heavily engaged with
17	CDOT in how they're making decisions about the
18	street.
19	So as CDOT is prioritizing bike lanes and
20	other investments that they're making, CTA is at
21	the table advocating for bus and advocating for
22	something that ensures the safety of our
23	pedestrians, our riders, and really does work to
21	sneed un hus service

1	We also do work with CDOT on transit
2	signal prioritization. This is more of a
3	technology piece, but it is something that we
4	really work hand in glove with CDOT on.
5	And transit signal prioritization, or TSP,
6	provides infrastructure to adjust signal timing.
7	So as you think about, you know, a bus pulling up
8	to a streetlight that has TSP, it can send a
9	signal to the streetlight saying hold a couple
10	more seconds so I can get through the light. And
11	so that just allows us to stay on schedule,
12	especially, it supports any type of buses running
13	behind schedule.
14	And for TSP, we currently have it launched
15	on Western, South Ashland, and Jeffery. And we're
16	looking to do some additional investments along
17	Ashland from Cermak to Irving Park. And that is
18	expected to start in 2024 and run through early
19	2025.
20	We're also developing what we call the
21	next gen of TSP. And that's really about a
22	centralized TSP and looking at more corridors and
23	more ways that we can improve TSP across the city.
24	And as you think of centralized TSP, it's

1	something where you would need to update all of
2	the streetlights throughout the city in order to
3	provide that priority for the bus instead of doing
4	what we do now is we have to go basically
5	street by street, intersection by intersection.
6	Accessibility. Accessibility is a
7	critical component of our bus service. And
8	there's really two key pieces that we've started
9	to work on and we're looking for additional
10	investments on.
11	The first larger picture here, we partner
12	with CDOT to achieve accessibility improvements at
13	key bus stops targeting 100 bus stops annually.
14	So what that means is improving boarding pads, it
15	means excuse me extending the bus stop so
16	that it's more accessible.
17	And we have a really strong partnership
18	with CDOT and have been committed. And CDOT is
19	updating bus stops at about 100 bus stops each
20	year. This is throughout the City of Chicago.
21	And then we also do work with our partners in
22	Evanston as well to ensure that all of our bus
23	stops are accessible to our riders.
24	Next, we also do have been expanding

1	tactile bus stop signage. Here, in the lower
2	corner here, that big bus stop sign that you see
3	here has Braille. It is a tactile bus sign.
4	We've installed 2,000 signs to date. That's
5	across 16 routes throughout the city. And we are
6	working to install it network-wide, so across
7	every single bus stop that we have in the city,
8	over the next two years.
9	This is just one investment that we're
10	making in bus stops. And we'll talk a little bit
11	later about what we're doing around digital bus
12	stop signage.
13	The tactile bus stops has been a great
14	partnership that we've done with our ADA Advisory
15	Committee, but we do know that there's more that
16	we can do here. And so we really see this as a
17	downpayment on that investment to improve
18	accessibility of the bus stops and we'll continue
19	to look to expand it.
20	So bus technology. There's a lot
21	happening on this slide, a lot of different
22	things, but I'll sort of walk through it at a
23	quick level.
24	So the top picture here that says Franklin

1 on it, that is a new digital signage that we have 2 on our buses. That is being installed on all new 3 buses entering our fleet. 4 And what that is doing is it provides more 5 information to the rider about the upcoming bus 6 stops. It can also help show transfer points. 7 And you can see here it says Washington and 8 Franklin and below it it says where you might be 9 able to connect and transfer to another bus or another train. 10 11 It does not replace the audio 12 announcements, so we will continue to have audio 13 announcements on the bus announcing the next bus 14 stop, but this is also an easier way, a more 15 holistic way, to view for the riders what's 16 happening on their stop. 17 As I mentioned, we're also looking to 18 pilot digital bus stop signage with expanded 19 information. So we have the metal bus stop signs 20 and we have the tactile bus stop signs. 2.1 looking to expand and put digital bus stop signage

at key bus stops throughout the city that will

enhance accessibility. So it can do

text-to-speech, it can do alerts.

22

23

2.4

We're really looking to expand that. 1 2 you can see in that lower left corner picture 3 here, that's just one example of what's -- what we 4 may be looking to pilot. In the right corner there, that is our 5 6 active detection collision avoidance system. 7 is a system that we have deployed on all of our 8 new buses as well that helps operators become more 9 aware of pedestrians, bikes, and scooters. 10 All of you who drive, you're very familiar, most cars now have that in their systems 11 12 now to tell you when someone might be in your 13 blind spot. This is a very similar approach. And 14 it gives the operators more information around 15 potential vulnerable users, helps them to respond 16 to what's happening on the street. 17 We also have ongoing enhancements to bus tracker. Most importantly, this includes adopting 18 the industry standard, GTFS-RT feed. This is 19

proprietary solution that we've launched that all the third parties have to figure out how to read. We kind of have to give them instructions in order to read it. And that does cause some challenges

going with -- away from our APIs, which is a

20

1 that we've seen in our third-party tracking apps. 2 So we want to move to a GTFS-RT because 3 that is more accurate and third parties really 4 understand how to utilize that because it is an 5 industry standard. 6 The next piece of this is disruption 7 management. And disruption management is a tool 8 that we are launching. The technology department 9 under Caroline Gallagher is leading this effort 10 with support from my team and others around how do 11 we better communicate to riders about alerts. 12 So if there's a reroute, if there's a special event, how do we have better 13 communications with our riders around bus service 14 15 so that they can make good decisions and that 16 they're not standing at a bus stop that we're not 17 going to service and they're not aware of it. 18 We do publish alerts as it is today, but it's not very dynamic, and it's a little hard for 19 20 riders to understand. So through this tool, we're 2.1 going to be able to better publish this 2.2 information for them. The last one is new fareboxes. So our 23 2.4 fareboxes are 37, almost 38 years old. They are

1 an entirely mechanical system. And we are 2 transitioning those to a seamless integrated 3 system on the bus. 4 So our fareboxes previously didn't talk to 5 any other system on the bus. Now, we will be 6 integrating those fareboxes with Ventra. It will 7 also be integrated with our CAD ADL system. 8 so that there is a single sign-on for the 9 operator, operator has less screens in front of 10 them, a more seamless experience for the operator, 11 but, importantly, as well, a more seamless way for 12 cash-paying riders. 13 We find a good majority of our cash-paying riders are tourists or students. And so those are 14 15 individuals that maybe are not as familiar with 16 our system, they haven't been riding for a long 17 period of time, so we want to make sure that that 18 farebox is easy for them to use and a seamless 19 experience.

So the last couple if things that I want to talk about is -- we went through a kind of a laundry list of everything we're doing around bus, but there's really transformational projects that will have huge impacts not just on an individual

20

2.1

22

2.3

2.4

rider and the individual experience of a rider but 1 2 will have a transformational impact on the city as 3 a whole. 4 The first is North DuSable Lake Shore 5 Drive. CTA has been working with the Chicago 6 Department of Transportation, CDOT, and the 7 Chicago Park District for probably eight to ten 8 years -- I might be underselling it; it might be a 9 little bit longer than that -- to identify how do we transform Lake Shore Drive to a corridor that 10 11 can serve bus riders, vehicular traffic, 12 pedestrians, and address some of the safety 13 concerns that exist on North DuSable Lake Shore Drive. 14 I want to note that North DuSable Lake 15 16 Shore Drive is CTA's highest bus corridor. So we 17 have the most bus riders on that corridor than any 18 other area of the city. And you can see in the 19 map here, you can see that intense concentration 20 of riders in that sort of salmony pink color along the lakefront. 2.1 22 It is seven routes on Lake Shore Drive 23 that are serviced. And that actually makes North 2.4 DuSable Lake Shore Drive to carry more people than 1 a Metra rail line. So it is a high ridership 2 corridor. It's an important corridor for us. 3 we are partnering with the Park District and CDOT 4 to launch some investments on how do we ensure 5 that North DuSable Lake Shore Drive can deliver 6 for the key users. 7 And I want to note something that Mayor 8 Johnson's transition report has said about DuSable 9 Lake Shore Drive, which is prioritizing the 10 movement of people, not cars. And that's really 11 what we are working on CDOT and with the Chicago 12 Park District to ensure that we can focus on moving people and not moving cars along North 13 DuSable Lake Shore Drive. 14 15 The final transformational project is e-bus. We've talked about this a lot with the 16 17 Board. And the Board is familiar with this. We 18 launched a study in 2022 called Charging Forward that laid out the path for a full electrification 19 20 of our bus system in 2040. 2.1 There's key benefits of electrification. 22 I think the most important is limiting the health 23 impacts of diesel emissions. It also can reduce 2.4 or reliance on fossil fuels. It also just ensures

that an already sustainable system, right, CTA is 1 2 already a more sustainable, more environmentally 3 friendly way to get around the city than everyone 4 driving their own personal vehicle, we're able to 5 make that even greener. 6 With any transformation that involves 7 1,900 buses and 127 bus routes, there's really key 8 challenges. And the two, really, biggest key 9 challenges is sufficient funding. It is a mandate 10 that we want to deliver by 2040 to be all 11 electric. 12 In order to do that, that does require a significant amount of funding and power upgrades 13 from ComEd and others. And that is something that 14 15 we continue to work through and continue to look 16 to identify the funding to achieve electric buses. 17 And then something that President Carter 18 has been leading from a national standpoint is 19 vehicle supply. How do we ensure that we can have 20 enough vehicles supplying the e-bus demand? 2.1 CTA is not the only one looking to be full 22 electric by 2040. I think every transit agency in 23 the country is pretty much looking to be all 2.4 electric by 2040. And it's not like there is a

1	huge amount of bus manufacturers in the country in
2	order to deliver that. And so that is a key
3	challenge for us as we continue to look to
4	electrify our fleet.
5	And then I would just note, you know, we
6	all saw the news about Tesla and what happens in
7	cold weather to battery range. This is similar
8	things that we have to work through from a CTA
9	side. And, you know, we do prioritize that ahead
10	of time. We've thought about it, obviously, since
11	we operate in cold weather, so we're aware of it.
12	But, you know, cold weather does have an impact on
13	battery range.
14	Lastly, I just want to comment on
15	something that President Carter has been working
16	on. He participated in a roundtable on clean bus
17	manufacturing. He's been working with the heads
18	of major transit agencies from across the country,
19	including New York, LA, Philadelphia, and others.
20	And there's a real conversation that's
21	happening with the White House Climate Policy
22	Office as well as the transit industry as a whole,
23	both from the operator side as well as the FTA

side, of how do we start to build that capacity in

24

1	the U.S. around manufacturing of clean buses and
2	ensuring that we're able to keep up with that
3	demand.
4	And I think CTA being at the forefront and
5	leading that effort is critically important
6	because in order to deliver on our strategy, we
7	have to make sure that there's capacity throughout
8	the country in order to deliver.
9	Okay. That is my last slide. I'm going
10	to go back to just this slide because I like it.
11	With that, I am happy to take any questions that
12	you have from the Board on our bus approach or
13	questions about any of the projects that I walked
14	through.
15	CHAIRMAN BARCLAY: Any questions from
16	Board members?
17	MS. GREENLEE: Director Jha.
18	DIRECTOR JHA: Do you have any update in
19	terms of a plan for 2040 working backwards?
20	MS. POPPE: On the e-bus?
21	DIRECTOR JHA: Yeah. Because, I mean,
22	obviously, the mass infrastructure involved around
23	bus availability, are we able to start to project
24	out it's going to go delayed by five years or ten

1	years or, you know, are we going to be able to
2	meet that goal?
3	PRESIDENT CARTER: So we have a plan, to
4	answer your question, yes. Charging Forward, that
5	lays out sort of the complexities of what it takes
6	for us to get to a full electric fleet.
7	The issue that's planned and contemplated
8	is what's happened with the bus manufacturing
9	industry. Nine years ago, there were ten bus
10	manufacturers providing buses. Today, there are
11	two. Yes.
12	What the impact of that's going to be on
13	not just my plan but everybody else's plan
14	throughout the country is a big part of the
15	conversation I'm engaged in right now and
16	certainly will impact what we're talking about in
17	terms of our overall commitment to making our
18	fleet completely zero emissions free.
19	But, yes, before we started down this
20	process, we brought in an outside consultant to
21	really look at the complexities of what it takes,
22	not only you know, buying the buses is the
23	easiest part of this conversation.
24	The more difficult part is building out

1	the charging infrastructures and retrofitting our
2	garages and working with the utility companies to
3	ensure that they have the capacity to support the
4	electric grid that we're going to need in order to
5	operate our vehicles.
6	That is also a big part of the
7	conversation we're having with the White House
8	right now of bringing those additional resources
9	from the Department of Energy, the Department of
10	Commerce, and others to really make sure that all
11	components of what are necessary to make this work
12	are in place in order to allow us to achieve our
13	goals.
14	DIRECTOR JAKES: So then, President
15	Carter, with that with the White House knowing
16	what the aim is, Charging Forward, are they not
17	looking to put money behind Charging Forward?
18	PRESIDENT CARTER: Well, that's one of the
19	conversations we're having with them. There's
20	been a level of funding to buy buses. There needs
21	to be more funding to support buses. There needs
22	to be more funding to support the infrastructure.
23	And part of that may not necessarily be
24	from the Department of Transportation. It may be

1	from the Department of Energy or other programs
2	that actually have funding to support this that
3	will allow us to accomplish our goals.
4	But the coordination of all those efforts
5	really starts in the White House. And to their
6	credit, they invited us to talk to them about the
7	challenges that we're facing so that they could
8	better support what we need to get the goals done.
9	And, certainly, during that conversation,
10	they certainly expressed their desire to want to
11	make sure that we were getting access to the
12	resources and the coordination that we need across
13	all governmental agencies to support the ultimate
14	outcome that we're all trying to achieve.
15	CHAIRMAN BARCLAY: So in light of what
16	you've said, President Carter, is 2040 realistic?
17	PRESIDENT CARTER: I don't have an answer
18	for that yet. That's part of what we have to
19	figure out and understand given what's happened in
20	this industry, given what the current capacity is,
21	you know, for the existing manufacturers, and
22	given what may happen to try to bring more
23	manufacturers back into the market.
24	A lot of what I've been working on in the

1 task force is putting forth a number of 2 recommendations that the manufacturers have 3 identified to us that we have within our control 4 to address that can hopefully make the market much 5 more welcoming for other entrants. It involves 6 issues around progress payments, indexing of 7 prices, and things of that nature that are things 8 that I've discussed with my procurement office and 9 with our legal counsel. 10 And part of what I'm doing right now is having those conversations with my fellow CEOs to 11 12 make sure that we understand if we're going to get to where we want to be as an industry, we're going 13 14 to have to change the way we've conducted the --15 the process by which we've purchased buses in the 16 past. 17 There's also a big conversation around 18 customization. A lot of bus companies are very upset at the level of customization that occurs 19 20 for each bus other. And that, obviously 2.1 increases, their cost of production and ultimately 22 impacts their ability to deliver on the projects 23 that we have, particularly, when you add all the 2.4 technology.

I mean, you heard Molly talk about just a portion of the new technology on our buses today. Our buses are like rolling computers. You know, and while you are used to seeing that if you're buying a personal vehicle, what you're not used to is being able to tell the manufacturer what you want on that vehicle.

2.1

In other words, if you were to buy a Ford and you basically looked at the navigation system that's on the Ford and said, you know what, I don't like that navigation system, I want you to put this special custom navigation system in my car, Ford would tell you to go pound sand.

In our industry, our manufacturers say, sure, we'll do that for you. And that has resulted in a level of customization that, quite honestly, has gotten to the point where we're not getting necessarily what we need; we're getting what we want. And that doesn't necessarily result in the best outcomes both in terms of the quality of what we get, the timeliness of what we get, and, ultimately, the cost of what we get.

Because we're paying for this in ways that have shown -- the price of a vehicle here in the

1	United States is significantly higher than the
2	price you would pay for a similar vehicle in
3	another country. And a lot of that has to do with
4	the requirements that we put on our manufacturers,
5	the way we procure our buses, and the
6	customizations that we ask as part of that
7	process.
8	So part of what I hope comes out of this
9	effort is not only the increase in the number of
10	manufacturers to meet our future demand, but also
11	a reduction in the costs, which means the money
12	that I do have can buy more buses, ultimately,
13	allowing us to get to the goal that we want to get
14	to as quickly as possible.
15	DIRECTOR MILLER: Thank you, Molly. And,
16	you're right, I believe that the bus is an
17	underdog, overlooked, 58 percent. But thank you
18	for this information and, yeah, the buses are
19	moving.
20	President Carter, did I hear you say that
21	it started out with ten and the manufacturers are
22	down to two?
23	PRESIDENT CARTER: Correct.
24	DIRECTOR MILLER: And does that come from

1 the White House? How do we get back up to ten or 2 get it -- we've got to go beyond two. PRESIDENT CARTER: Yeah. 3 No. I think 4 everybody agrees that we need more than two. I, 5 you know, should point out, when I say two, there 6 are two and there's one in bankruptcy that may or 7 may not ultimately resolve its issue. 8 The one in bankruptcy, just for full 9 disclosure, is the bus manufacturer that we're 10 buying our buses from, Proterra, right now. 11 So, you know, Kent and the legal team are 12 very much involved in the bankruptcy discussions and are following that very closely. We still 13 have a number of buses that they owe us as part of 14 15 our contract that we want to be sure we receive 16 because, obviously, that would impact the game 17 plan for what we're doing in terms of our overall commitment. 18 19 But, yeah, part of the conversations with 20 the White House is around what can we do to remove 2.1 barriers to allow entry of more companies to come 22 into the market, obviously, creating -- not only, you know, more buses for us, but more jobs in the 23

United States, which is also a plus from the

2.4

1	administration standpoint.
2	And they're committed to helping us really
3	look at what they can do to support that effort.
4	We've given a number of recommendations in our
5	broader plan of things that they can be looking at
6	to do to help with that that really can only
7	happen at the level of the White House or in
8	Congress through legislation that can allow more
9	companies to come into the market to support our
10	needs.
11	MS. GREENLEE: Director Lee.
12	DIRECTOR LEE: Thanks, Molly. I really
13	appreciate it. As you know, I'm a big fan of
14	buses. I ride them more often than the train. So
15	I'm just really looking forward to all the
16	improvements especially around accessibility.
17	Thanks.
18	MS. POPPE: One thing I just want to build
19	off what President Carter was saying is there's
20	the federal leadership that's happening, but
21	there's also conversations that happen in the
22	state as well.
23	The state has a role to play as well in
24	how we work with ComEd as our utility provider and

1	how they update the grid. And so I think all of
2	those conversations that we're involved in both at
3	the federal level and at the state level are
4	critically important to ensure that this gets
5	funded. Because it is a huge Band-Aid and
6	something that does require a lot of support from
7	both state and federal government.
8	DIRECTOR JAKES: And, Michelle, we're
9	working now to acquire more power, correct?
10	MS. CURRAN: Yes. We have we have an
11	RFP going out on the street to put in place a new
12	power contract because our current power contract
13	ends at the end of 2024. And that's for the
14	purchasing power, the supply. ComEd delivers the
15	power.
16	DIRECTOR JAKES: Okay. Thank you.
17	CHAIRMAN BARCLAY: Thank you.
18	MS. POPPE: Thank you, Chairman.
19	PRESIDENT CARTER: That concludes our
20	report.
21	CHAIRMAN BARCLAY: Thank you, President
22	Carter. Our next order of business is the
23	approval of the minutes of the regular Board
24	meeting of January 18th, 2024. May I have a

1	motion to approve?
2	DIRECTOR MILLER: So moved.
3	DIRECTOR JHA: Second.
4	MS. GREENLEE: It's been moved by Director
5	Miller, seconded by Director Jha that the minutes
6	from the regular Board meeting of January 18th,
7	2024, be approved. We'll take a roll call vote.
8	Director Lee.
9	DIRECTOR LEE: Yes.
10	MS. GREENLEE: Director Miller.
11	DIRECTOR MILLER: Yes.
12	MS. GREENLEE: Chairman Barclay.
13	CHAIRMAN BARCLAY: Yes.
14	MS. GREENLEE: Director Jakes.
15	DIRECTOR JAKES: Yes.
16	MS. GREENLEE: Director Jha.
17	DIRECTOR JHA: Yes.
18	MS. GREENLEE: Chairman Barclay, the
19	motion passes.
20	CHAIRMAN BARCLAY: Our next order of
21	business is executive session. It's my
22	understanding, Kent, that there is an executive
23	session today?
24	MR. RAY: Yes, Chairman. The Board will

1	move into closed session pursuant to the Illinois
2	Open Meetings Act Section 2(c), subsections 2, 11,
3	and 21.
4	CHAIRMAN BARCLAY: I will now entertain a
5	motion to recess into executive session for
6	reasons stated by counsel.
7	DIRECTOR MILLER: So moved.
8	DIRECTOR JHA: Second.
9	MS. GREENLEE: It's been moved by Director
10	Miller, seconded by Director Jha that we recess
11	into executive session. We'll take a roll call
12	vote.
13	Director Lee.
14	DIRECTOR LEE: Yes.
15	MS. GREENLEE: Director Miller.
16	DIRECTOR MILLER: Yes.
17	MS. GREENLEE: Chairman Barclay.
18	CHAIRMAN BARCLAY: Yes.
19	MS. GREENLEE: Director Jakes.
20	DIRECTOR JAKES: Yes.
21	MS. GREENLEE: Director Jha.
22	DIRECTOR JHA: Yes.
23	MS. GREENLEE: The motion to recess into
24	executive session passes.

1	(Whereupon, the Board entered executive
2	session from 10:59 a.m. to 11:36 a.m.)
3	CHAIRMAN BARCLAY: I will now entertain a
4	motion to return to open session.
5	DIRECTOR MILLER: So moved.
6	DIRECTOR LEE: Second.
7	MS. GREENLEE: It's been moved by Director
8	Miller, seconded by Director Lee that we return to
9	open session. We'll take a roll call vote.
10	Director Jha.
11	DIRECTOR JHA: Here.
12	MS. GREENLEE: Chairman Barclay.
13	CHAIRMAN BARCLAY: Yes.
14	MS. GREENLEE: Director Miller.
15	DIRECTOR MILLER: Yes.
16	MS. GREENLEE: Director Lee.
17	DIRECTOR LEE: Yes.
18	MS. GREENLEE: The motion passes.
19	CHAIRMAN BARCLAY: We will now address
20	Board agenda item 5(A). Kent.
21	MR. RAY: Thank you, Chairman. In item
22	5(A), the Board reviewed the closed session
23	meeting minutes from January the 18th, 2024.
24	CHAIRMAN BARCLAY: Thank you, Kent. May I

1	have a motion to approve the closed session
2	minutes for January 18th, 2024?
3	DIRECTOR MILLER: So moved.
4	DIRECTOR JHA: Second.
5	MS. GREENLEE: It's been moved by Director
6	Miller, seconded by Director Jha that we approve
7	the closed session minutes from January 18th,
8	2024. We'll take a roll call vote.
9	Director Jha.
10	DIRECTOR JHA: Yes.
11	MS. GREENLEE: Director Jakes.
12	DIRECTOR JAKES: Yes.
13	MS. GREENLEE: Chairman Barclay.
14	CHAIRMAN BARCLAY: Yes.
15	MS. GREENLEE: Director Miller.
16	DIRECTOR MILLER: Yes.
17	MS. GREENLEE: Director Lee.
18	DIRECTOR LEE: Yes.
19	MS. GREENLEE: The motion to approve the
20	minutes from the closed session passes.
21	CHAIRMAN BARCLAY: We will now address
22	Board agenda item 5(B). Kent.
23	MR. RAY: Thank you, Chairman. In
24	connection with Board agenda item 5(B), the Board

1	reviewed the recommendation by counsel to approve
2	an ordinance ratifying two memoranda of agreement
3	with the Amalgamated Transit Union, Local 241.
4	CHAIRMAN BARCLAY: Thank you, Kent. May I
5	have a motion to approve an ordinance ratifying
6	two memoranda of agreement with the Amalgamated
7	Transit Union, Local 241?
8	DIRECTOR MILLER: So moved.
9	DIRECTOR JHA: Second.
10	MS. GREENLEE: It's been moved by Director
11	Miller, seconded by Director Jha that the Board
12	approve the agreement with Amalgamated Union 241.
13	We'll take a roll call vote.
14	Director Jha.
15	DIRECTOR JHA: Yes.
16	MS. GREENLEE: Director Jakes.
17	DIRECTOR JAKES: Yes.
18	MS. GREENLEE: Chairman Barclay.
19	CHAIRMAN BARCLAY: Yes.
20	MS. GREENLEE: Director Miller.
21	DIRECTOR MILLER: Yes.
22	MS. GREENLEE: Director Lee.
23	DIRECTOR LEE: Yes.
24	MS. GREENLEE: The motion passes.

1	CHAIRMAN BARCLAY: We will now address
2	Board item agenda 5(A) 5(C). I'm sorry. Kent.
3	MR. RAY: Thank you, Chairman. In
4	connection with Board agenda item 5(C), the Board
5	reviewed the recommendation by counsel to approve
6	a settlement in the matter of Nicholas Romano v.
7	the Chicago Transit Authority in the Circuit Court
8	of Cook County. Case No. 2020 L 008542 in the
9	amount of \$900,000.
10	CHAIRMAN BARCLAY: Thank you, Kent. May I
11	have a motion to approve a settlement in the
12	matter of Nicholas Romano v. Chicago Transit
13	Authority in the Circuit Court of Cook County,
14	case No. 2020 L 008542, in the amount of \$900,000?
15	DIRECTOR MILLER: So moved.
16	DIRECTOR JHA: Second.
17	MS. GREENLEE: It's been moved by Director
18	Miller, seconded by Director Jha that the
19	settlement agreement recommended by counsel in the
20	matter of Nicholas Romano v. the CTA in the amount
21	of \$395,000 be approved. We'll take a roll call
22	vote.
23	CHAIRMAN BARCLAY: I'm sorry. That will
24	be 9

1	MS. GREENLEE: \$900,000. Oh, yes. Big
2	difference. \$900,000 will be approved. We'll
3	take a roll call vote.
4	Director Jha.
5	DIRECTOR JHA: Yes.
6	MS. GREENLEE: Director Jakes.
7	DIRECTOR JAKES: Yes.
8	MS. GREENLEE: Chairman Barclay.
9	CHAIRMAN BARCLAY: Yes.
10	MS. GREENLEE: Director Miller.
11	DIRECTOR MILLER: Yes.
12	MS. GREENLEE: Director Lee.
13	DIRECTOR LEE: Yes.
14	MS. GREENLEE: The motion to approve the
15	settlement passes.
16	CHAIRMAN BARCLAY: We will now address
17	Board agenda item 5(D). Kent.
18	MR. RAY: Thank you, Chairman. Finally,
19	in connection with Board agenda item 5(D), the
20	Board reviewed the recommendation by counsel to
21	approve a settlement in the matter of Lionel Kelly
22	v. Chicago Transit Authority pending in the United
23	States District Court for the Northern District of
24	Illinois, Case No. 20-CV-2881, in the amount of
_	, ,

1	\$395,000.
2	CHAIRMAN BARCLAY: Thank you, Kent. May I
3	have a motion to approve a settlement in the
4	amount of in the matter of Lionel Kelly v.
5	Chicago Transit Authority in the United States
6	District Court for the Northern District of
7	Illinois, case No. 20-CV-2881, in the amount of
8	\$395,000?
9	DIRECTOR MILLER: So moved.
10	DIRECTOR JHA: Second.
11	MS. GREENLEE: It's been moved by Director
12	Miller, seconded by Director Jha to approve the
13	settlement matter recommended by counsel
14	settlement recommended by counsel in the matter of
15	Lionel Kelly v. the Chicago Transit Authority in
16	the United States District Court for the Northern
17	District of Illinois. We'll take a roll call
18	vote.
19	Director Lee.
20	DIRECTOR LEE: Yes.
21	MS. GREENLEE: Director Miller.
22	DIRECTOR MILLER: Yes.
23	MS. GREENLEE: Chairman Barclay.
24	CHAIRMAN BARCLAY: Yes.

1	MS. GREENLEE: Director Jakes.
2	DIRECTOR JAKES: Yes.
3	MS. GREENLEE: Director Jha.
4	DIRECTOR JHA: Yes.
5	MS. GREENLEE: The motion passes.
6	CHAIRMAN BARCLAY: We'll now address Board
7	agenda item No. 6. Board matters. Georgette, do
8	we have any Board matters today?
9	MS. GREENLEE: No. Chairman Barclay, we
10	have no Board matters today.
11	CHAIRMAN BARCLAY: Our next order of
12	business is a report from the Committee on
13	Finance, Audit, and Budget, which will be
14	presented by Director Jakes.
15	DIRECTOR JAKES: Chairman Barclay, the
16	Committee met earlier this morning and approved
17	the January 18th, 2024, Committee minutes and
18	reviewed the finance report. The Committee
19	reviewed three ordinances.
20	One, review of an ordinance authorizing an
21	update to Ordinance No. 023-118 to authorize up to
22	9 million for stipends to encourage proposals for
23	the Red Line Extension project design-build
24	contract.

1	Two, review of an ordinance authorizing a
2	lease of property located at 11203 South Corliss
3	Avenue, Chicago for the Red Line Extension
4	project.
5	Three, review of an ordinance authorizing
6	a first amendment to a license agreement with
7	Christ Temple Missionary Baptist Church for
8	property located at 57 West 95th Street, Chicago.
9	The Committee also reviewed nine
10	contracts. The Committee placed the three
11	ordinances and nine of the contracts on the
12	omnibus. The Committee approved and recommended
13	for Board approval three ordinances and the nine
14	contracts and we got out at 10:00. That concludes
15	my report.
16	CHAIRMAN BARCLAY: I will now entertain a
17	motion to approve the omnibus.
18	DIRECTOR MILLER: So moved.
19	DIRECTOR JHA: Second.
20	MS. GREENLEE: It's been moved by Director
21	Miller, seconded by Director Jha to approve the
22	omnibus. We'll take a roll call vote.
23	Director Jha.
24	DIRECTOR JHA: Yes.

1	MS. GREENLEE: Director Jakes.
2	DIRECTOR JAKES: Yes.
3	
	MS. GREENLEE: Chairman Barclay.
4	CHAIRMAN BARCLAY: Yes.
5	MS. GREENLEE: Director Miller.
6	DIRECTOR MILLER: Yes.
7	MS. GREENLEE: Director Lee.
8	DIRECTOR LEE: Yes.
9	MS. GREENLEE: The motion passes.
10	CHAIRMAN BARCLAY: Our next order of
11	business is the construction report from Bill
12	Mooney, our chief infrastructure officer, and
13	JuanPablo Prieto, our director of diversity
14	programs.
14 15	programs. MR. MOONEY: Good morning. Bill Mooney,
15	MR. MOONEY: Good morning. Bill Mooney,
15 16	MR. MOONEY: Good morning. Bill Mooney, your chief infrastructure officer. And I'm joined
15 16 17	MR. MOONEY: Good morning. Bill Mooney, your chief infrastructure officer. And I'm joined by
15 16 17 18	MR. MOONEY: Good morning. Bill Mooney, your chief infrastructure officer. And I'm joined by MR. PRIETO: Good morning. JuanPablo
15 16 17 18	MR. MOONEY: Good morning. Bill Mooney, your chief infrastructure officer. And I'm joined by MR. PRIETO: Good morning. JuanPablo Prieto, director of diversity programs.
15 16 17 18 19 20	MR. MOONEY: Good morning. Bill Mooney, your chief infrastructure officer. And I'm joined by MR. PRIETO: Good morning. JuanPablo Prieto, director of diversity programs. MR. MOONEY: We are here with your monthly
15 16 17 18 19 20 21	MR. MOONEY: Good morning. Bill Mooney, your chief infrastructure officer. And I'm joined by MR. PRIETO: Good morning. JuanPablo Prieto, director of diversity programs. MR. MOONEY: We are here with your monthly construction update. We will begin where we
15 16 17 18 19 20 21 22	MR. MOONEY: Good morning. Bill Mooney, your chief infrastructure officer. And I'm joined by MR. PRIETO: Good morning. JuanPablo Prieto, director of diversity programs. MR. MOONEY: We are here with your monthly construction update. We will begin where we normally do, our CDOT Lake Damen station project.

1 of the site. 2 So this would be looking northwest on 3 Damen towards the new stationhouse. You can see 4 the new stationhouse out in the back. There will 5 be a fully enclosed glass station house, as well 6 as that main tower that connects, you know, the 7 two platforms and that bridge that will be coming 8 up in the upcoming months as well as the elevators 9 that go in that facility will be going through 10 that tower. You can kind of get the scale of the 11 site. 12 And in the background, you can see the other elevator tower that showed up, so that 13 14 bright green element in the background is the 15 elevator tower and stair connection for that 16 bridge. It's a really, really cool architectural 17 piece if you come up on it from street level. It's really stunning. It will really be a great 18 station identifier. 19 20 Here, you can see some of the interior 2.1 finishes that are coming together. The station is 22 quickly coming to wrap up. It will be opening later this summer. You can see the fine wood 2.3 2.4 finished ceilings here and you can also start to

see some of that platform level. This is at the mezzanine on that platform level.

2.1

2.4

And here's that tower I mentioned a minute ago with the elevator tower. It really is a stunning kind of feature. You can see the stairs connecting off that elevator tower ultimately down to the platform as well. That bridge that will connect the two platforms goes right in between those two structures there. And that should be coming up. You'll see that in the next couple of months.

And here you can see kind of the finished platform elements. So most of the precast platform is in place. You're starting to get the canopy, some of the lighting elements coming in as well. And you can see some of those finishes there.

Our next project is our nonrevenue rail vehicle maintenance facility. It's quickly coming to conclusion. Most of the work here is on finishes at this point. So here you can see some electricians trimming out the wiring, putting in plugs, things like that.

Here you can see kind of the mass of the

1	facility. They're doing some touch-up painting on
2	the overhead piping. You can see in the
3	background that aluminum silver kind of box is
4	actually a paint booth. So this facility will
5	allow them to actually paint the equipment on site
6	there.
7	Here are some of the bathrooms trim-outs.
8	So you don't often think about locker rooms being
9	some of the more important parts of our
10	facilities, but, really, for the employees they
11	are one of the most important parts of the
12	facilities and they've got some really nice
13	finishes here in the final finish.
14	This is quickly coming together. We're
15	starting to build the track that will connect this
16	facility to the rest of the railroad as we speak.
17	In the upcoming couple of months, we'll be talking
18	about the opening.
19	And here's that interior view so you can
20	king of that finished product look on the inside.
21	It is a massive facility. I don't think I can
22	ever say that enough. I was out there Friday
23	walking through. And every time I go through the
24	building, it's just astonishing how big this

1 building is. 2 Moving on to Barry, Damen, and Canal. Here, you can see the exterior of Damen substation 3 4 on the outside picture. This is a black brick 5 facade with a galvanized finished steel. 6 Ultimately, where that wood is the glass 7 enclosures that will be able to be seen from the 8 station into the building itself. It will be a 9 really neat kind of feature. I've talked about it 10 a couple times. 11 Most of the exterior finishes are in 12 place. They're getting ready to start installing the glass. The building was enclosed prior to 13 winter, so they've been able to actually do 14 15 painting inside. So they've been able to provide 16 some nominal heat, be able to get the facility 17 painted and starting to prep for the equipment to 18 come in in the upcoming couple of months. Here at -- this is over at Haymarket, just 19 down the block from here. So all the new 20 2.1 equipment is in place here. Here, you can see 22 them connecting the cables that ultimately go out 2.3 of the facility down the street up to the Green 2.4 Line. So this ultimately is bringing a new feed

1	to the Green Line that then gets transferred to
2	the new breaker house down in the subway. This is
3	the Canal breaker house. So we're borrowing power
4	off the Green Line to share on the Blue Line to
5	increase capacity there.
6	I showed you a couple months ago this
7	little building being built in the subway, we
8	brought in a bunch of pieces over a weekend. Here
9	you can see them starting to build out the
10	building itself, bringing in the rest of the
11	equipment, and prepping kind of all the cabling
12	connections they need to make in that building as
13	they put all those pieces together.
14	And here's Barry. So you can see the full
15	framework. All the steel is up in the air now.
16	So the actual building shape is fully formed.
17	They're starting to finish all the concrete pours
18	for all the floors. And in the upcoming, you
19	know, months, you'll start seeing the brick facade
20	coming in place and then you'll see some similar
21	finishes starting to go on as we're seeing in
22	Damen.
23	Damen is probably about three months ahead
24	of Barry at this point. Both of them are expected

to be online by the end of the year at the conclusion of this.

2.1

2.3

And the Red/Purple modernization project continues forward. Last month, I talked about the transition on the Red/Purple bypass area in what we call MM2 to MM3. Now we are fully running on that new structure and now all the old structure is gone.

So now we are kind in that rebuild cycle. They have demolished everything. We started this past Friday a 45-day closure of Clark Street. And when we built the first phase here, we had to do all of our work over that corridor in between Cubs games over the summer. So we worked with the community to come up with a better plan for this season.

We're going to get all our work out of that footprint ahead of the season coming up and we'll be out of the way for a home opener in April. And then we won't have any closures for Clark Street at all for the summer. So that's a really big gain for both the community and us. It is a little bit of an acceleration on the project, but it's really, I think, the best benefit for

1 everybody.

2.1

2.4

Here you can see we actually demoed across
Clark Street in one of the most recent weekends
and you get the sense of what the final finish is
going to be there with that new structure in place
with the historical structure gone.

We've got stations coming up out of the ground.

Here you can see the elevator pit and some of the foundational work for the Bryn Mawr station. This is the first one kind of that's -- everything else in this project we've kind of worked north to south up at this corridor. And so Bryn Mawr being the furthest north station, it is the one that has two entrances and an exit, so one of the larger platforms here, so you see some of that work going in place.

And here is the deck pour. Last month, I showed you some of the form work for this -- this is at the far northern edge of the project where the gantry launches from, and so you can see them pouring that concrete deck finish there.

The gantry is scheduled to start arriving on site next week. In the upcoming months, you'll

1	start to see an assembly of the windy city gantry.
2	We're really excited to get that going. And that
3	really moves the project forward. It's neat to
4	see it come together again and really see the buzz
5	of the work up there.
6	We'll talk about our outreach events. We
7	had our first of community meetings talking about
8	the Under-L Activation space. The Board took
9	action last summer to fully remove the embankment
10	in this area and reactivate this space as a
11	community-activated space.
12	We did two community meetings, once on
13	January 10th and one on January 11th at two
14	different parts of the corridor focusing on kind
15	of what's the wish list, right?
16	So we talked about the world of
17	possibilities, what was the best of interest in
18	the community. These were some of the best
19	attended community meetings I have ever
20	experienced in my entire career at the CTA. There
21	was over 250 people that came out to St. Ita's
22	Church on the 10th and over 150 people that came
23	out to Truman College. They were kind of the
24	bookends of the project corridor.

There was a lot of excitement. The community is really, really excited about this opportunity and what we can do with it. It was really interesting. We brought on a specialty sub to help us cultivate this work, a group called Site Design Corporation. They are a DBE firm that is supporting us in this operation.

And it was a unique opportunity to hear people talk about what they would like to see envisioned from babbling brooks to pathways to dog

2.1

2.4

parks to pickleball to parking. Everything you could imagine was in conversation. And they had lots of stickers where they could mark up maps about where they would want to see things on block by block. It's really unique. And each portion

of the block and community is a little different in each of those pieces.

So from that, we're pulling all that information together, which was an overwhelming amount of input. Starting to see what the wish list is, what's possible, and we'll be coming back with some of those opportunities talking about the future community meetings as well as with the Board about kind of what the vision is. So you'll

see some of that coming together in the upcoming months.

2.1

2.4

And then we have kind of our standard outreach that you see with the 44th Ward, the 46th Ward, the 48th Ward, our regular touch-ins. We regularly present to the ADA Advisory meeting, which we did last month. We hold our virtual office hours. And you can see the note about these two public engagement opportunities for that underground corridor area.

And then we had a regular participation with the Lakeview East Chamber of Commerce in preparation for this 45-day closure on Clark Street. We do have a big support of the open for business campaign while we do have that street closure. Lots of signage, lots of fliers and flags throughout the block highlighting the businesses that are there.

We've been doing a lot of preparatory advertising of those businesses to make sure that they continue -- everyone understands they're available, they can reach them, they're there. So it's really an active time in the project and really exciting to be a part of.

1	With that, I'll turn it over to JuanPablo.
2	MR. PRIETO: Thanks, Bill.
3	On January 25th, we hosted our quarter one
4	workforce outreach event in the Red Line Extension
5	footprint. Over 150 attendees came out to the
6	Chicago Youth Center or CYC building in Altgeld
7	Gardens to learn about upcoming career
8	opportunities on CTA projects including RPM, RLE,
9	Forest Park rebuild, All Stations Accessibility,
10	and more.
11	Alderman Chico came out to the event as
12	well and delivered some remarks during the
13	presentation. The team did a really good job of
14	getting the word out so the community knew about
15	the event and showed up.
16	Most of the time, as usual, was reserved
17	for attendees to visit tables hosted by all of our
18	workforce partners, building trade unions, and CTA
19	contractors and subcontractors. CTA human
20	resources was also in attendance for those
21	interested in working directly for us.
22	Many community stakeholders were in
23	attendance and very happy with the information and
24	opportunities that we've brought to the far south

1	side.
2	As of the end of January, 119 unique DBEs
3	have been awarded over \$267 million on RPM between
4	the design and construction packages. 54 of those
5	119 are new to CTA. On the workforce side, as of
6	the end of January, 2,087 unique individuals have
7	worked over 1.5 million labor hours and earned
8	over \$91 million.
9	Now, I'd like to show you the next
10	installment of our monthly video series in which
11	we highlight RPM's ambitious workforce and DBE
12	inclusion programs.
13	Today, we'll hear from Daniel Castellanos,
14	our carpenter with Walsh-Fluor, the design-build
15	contractor on RPM. Daniel has worked over 6,400
16	hours on the project and earned over \$369,000
17	since 2021. As always, it's an honor to share
18	these stories on how CTA and RPM are improving the
19	lives of Chicagoans and their families.
20	MR. MOONEY: We'll be happy to take any
21	questions on any of the items we shared.
22	DIRECTOR JHA: No questions from me.
23	Thank you so much.
24	DIRECTOR JAKES: I love to see your face

1	when a project is complete. You just have this
2	glow.
3	MR. MOONEY: I love this stuff. This is
4	the best stuff in the world. It really is. I
5	have a great privilege to be able to do this
6	stuff.
7	DIRECTOR JAKES: And that was great
8	because I'm glad he was able to speak in his
9	native tongue.
10	You know, CTA has its challenges like any
11	other organization has challenges. But what I
12	love about CTA is that it represents what America
13	should be and what America should look like.
14	You know, so I'm glad he was speaking in
15	his native tongue. Thank you for showing that.
16	CHAIRMAN BARCLAY: Thank you very much.
17	MR. MOONEY: Thank you.
18	MR. PRIETO: Thank you.
19	CHAIRMAN BARCLAY: Our final order of
20	business is new business. Georgette.
21	MS. GREENLEE: There is no new business.
22	CHAIRMAN BARCLAY: Since there is no
23	further business to come before the Board, may I
24	have a motion to adjourn the Chicago Transit Board

1	meeting of February 14th, 2024?					
2	DIRECTOR MILLER: So moved.					
3	DIRECTOR JHA: Second.					
4	MS. GREENLEE: It's been moved by Director					
5	Miller, seconded by Director Jha that the Chicago					
6	Transit Board meeting of February 14th, 2024, be					
7	adjourned.					
8	Director Jha.					
9	DIRECTOR JHA: Yes.					
10	MS. GREENLEE: Director Jakes.					
11	DIRECTOR JAKES: Yes.					
12	MS. GREENLEE: Chairman Barclay.					
13	CHAIRMAN BARCLAY: Yes.					
14	MS. GREENLEE: Director Miller.					
15	DIRECTOR MILLER: Yes.					
16	MS. GREENLEE: Director Lee.					
17	DIRECTOR LEE: Yes.					
18	MS. GREENLEE: The motion passes.					
19	CHAIRMAN BARCLAY: Thank you. The meeting					
20	is adjourned. See you next month.					
21	(Off the record at 11:58 a.m.)					
22						
23						
24						

1	CERTIFICATE OF SHORTHAND REPORTER
2	
3	I, Courtney Petros, Registered
4	Professional Reporter and Certified Shorthand
5	Reporter, the officer before whom the foregoing
6	proceeding was taken, do hereby certify that the
7	foregoing transcript is a true and correct record
8	of the testimony given; that said testimony was
9	taken by me and thereafter reduced to typewriting
10	under my direction; that reading and signing was
11	not requested; and that I am neither counsel for,
12	related to, nor employed by any of the parties to
13	this case and have no interest, financial or
14	otherwise, in its outcome.
15	IN WITNESS WHEREOF, I have hereunto signed
16	this 16th day of February, 2024.
17	
18	1 Aug
19	Count Potras
20	COURTNEY PETROS, RPR, CSR
21	
22	
23	
24	

	70.14 70.22	47.16 51.10	address
A	78:14, 78:22, 78:24, 79:8,	47:16, 51:12, 52:14	
ability	80:7, 80:14,	acknowledged	17:12, 22:19,
53:22	82:12	24:15	45:12, 53:4,
able			61:19, 62:21,
41:9, 43:21,	abruptly	acknowledgment	64:1, 65:16, 67:6
47:4, 49:2,	16:15	24:16, 24:22	
49:23, 50:1,	absences	acquire	adjourn
54:6, 73:7,	8:22	58:9	82:24
73:14, 73:15,	absent	across	adjourned
73:16, 82:5,	4:18	5:16, 13:23,	83:7, 83:20
82:8	absolutely	31:8, 38:23,	adjust
about	7:19, 12:24	40:5, 40:6,	38:6
5:14, 7:24,	acceleration	48:18, 52:12,	adl
8:2, 11:20,	75:23	76:2	44:7
12:3, 13:10,	accept	act	administration
14:15, 14:18,	5:21	15:8, 60:2	32:18, 57:1
16:16, 18:22,	access	action	administrator
19:24, 20:1,	15:14, 24:3,	6:23, 14:13,	26:20
20:4, 20:9,	25:1, 25:16,	14:17, 14:23,	adopting
20:21, 20:22,	31:21, 35:12,	15:17, 17:1,	42:18
23:16, 23:17,	35:16, 52:11	25:24, 77:9	advance
25:8, 26:9,	accessibility	activation	5:20
29:17, 29:18,	18:2, 18:7,	77:8	advantage
30:1, 30:3,	18:13, 18:16,	active	30:9
30:8, 30:18,	20:15, 21:14,	42:6, 79:23	adversarial
31:15, 31:23,	21:15, 21:17,	activity	16:3
32:3, 32:15,	30:11, 34:22,	28:24	advertising
32:24, 33:15,	39:6, 39:12,	actual	79:20
33:16, 34:3,	40:18, 41:23,	74:16	advisory
34:8, 34:13,	57:16, 80:9	actually	14:14, 16:8,
34:15, 35:14,	accessible	11:19, 13:7,	40:14, 79:6
35:15, 35:16,	18:5, 21:2,	28:21, 37:5,	advocacy
36:4, 36:5,	21:20, 22:1,	45:23, 52:2,	14:15, 16:19
36:23, 37:13,	22:5, 22:13,	72:4, 72:5,	advocate
37:17, 38:7,	22:19, 30:10,	73:14, 76:2	18:4
38:21, 39:19,	30:12, 30:13,	ada	advocates
40:11, 41:5,	33:13, 39:16, 39:23	18:2, 18:4,	9:6, 15:18,
43:11, 44:21, 46:8, 46:16,	accomplish	18:7, 18:16,	16:4
48:6, 48:10,	52:3	20:15, 22:5,	advocating
49:13, 50:16,	accountability	30:10, 40:14,	6:23, 37:21
· ·	_	79:6	after
52:6, 54:1, 72:8, 72:18,	10:19 accountable	add	7:12, 7:13,
73:9, 74:23,		35:11, 53:23	10:13, 14:20,
75:4, 77:6,	11:2, 13:12 accurate	addition	24:23, 25:8
77:7, 77:16,	43:3	15:13	afternoon
78:2, 78:9,		additional	12:16
, 5.2, , 5.3,	achieve	7:21, 38:16,	afternoons
	12:8, 39:12,	39:9, 51:8	14:20

	Conducted on 1 co		
again	30:12, 32:10,	68:9, 70:24,	anticipated
77:4	39:1, 39:22,	80:20	8:1
against	41:2, 42:7,	altgeld	any
25:6	42:10, 42:21,	80:6	15:4, 15:24,
agencies	47:10, 47:23,	aluminum	24:3, 26:10,
8:23, 48:18,	48:6, 51:10,	72:3	35:7, 38:12,
52:13	52:4, 52:13,	always	44:5, 45:17,
agency	52:14, 53:23,	9:13, 11:7,	47:6, 49:11,
29:19, 32:16,	57:15, 58:1,	15:22, 17:22,	49:13, 49:15,
32:20, 47:22	73:20, 74:11,	18:1, 81:17	49:18, 67:8,
agenda	74:13, 74:15,	amalgamated	75:20, 81:20,
28:11, 61:20,	74:17, 74:18,	63:3, 63:6,	81:21, 82:10,
62:22, 62:24,	75:7, 75:13,	63:12	84:12
64:2, 64:4,	75:17, 75:21,	ambiguity	anyone
65:17, 65:19,	78:18, 80:9,	11:3	9:10, 19:20,
67 : 7	80:17	ambitious	20:4, 20:7
agendas	allow	81:11	anything
16:13	22:2, 51:12,	amendment	17:15
ago	52:3, 56:21,	68:6	anyways
8:24, 50:9,	57:8, 72:5	america	11:19
71:4, 74:6	allowing	82:12, 82:13	apis
agreement	55:13	amount	42:20
63:2, 63:6,	allows	18:6, 22:2,	apparent
63:12, 64:19,	38:11	47:13, 48:1,	7:2
68:6	almost	64:9, 64:14,	apply
agrees	15:22, 43:24	64:20, 65:24,	10:20
56:4	alone	66:4, 66:7,	appreciate
ahead	32:4	78:20	7:4, 19:13,
48:9, 74:23,	along	analysis	19:17, 19:21,
75:18	25:3, 37:10,	11:19, 35:6	19:22, 57:13
aim	38:16, 45:20,	analytics	approach
51:16	46:13	7:1	33:21, 42:13,
air	already	announcements	49:12
74:15	23:17, 36:10,	41:12, 41:13	approval
alderman	47:1, 47:2	announcing	58:23, 68:13
80:11	also	41:13	approve
alerts	3:9, 7:24,	annually	59:1, 62:1,
41:24, 43:11,	13:24, 14:4,	31:5, 39:13	62:6, 62:19,
43:18	16:14, 18:18,	anonymized	63:1, 63:5,
all	33:4, 33:7, 38:1, 38:20,	15:8	63:12, 64:5,
8:16, 9:17,	39:21, 39:24,	another	64:11, 65:14,
10:7, 10:16,	41:6, 41:14,	11:8, 31:14,	65:21, 66:3,
13:22, 13:23,	41:17, 42:17,	41:9, 41:10,	66:12, 68:17,
17:7, 17:9,	44:7, 46:23,	55:3	68:21
18:19, 21:17,	46:24, 51:6,	answer	approved
22:1, 22:19,	53:17, 55:10,	12:11, 50:4,	59:7, 64:21,
27:2, 28:5,	56:24, 57:21,	52:17	65:2, 67:16, 68:12
28:8, 30:11,		answered	00:12
		17:9	
	l		

## A311 attempts				00.16.00.10
april attempts 78:10 83:13, 83:19 architectural 10:13 back barrier 70:16 11:12 27:18, 31:6, 56:21 barriers 19:4, 45:18, 70:14, 45:18, 70:27, 8:10, 79:10 30:20, 80:23 52:23, 56:1, 73:2, 74:14, 73:2, 74:14, 77:10, 79:10 barriers 30:16 80:5, 80:17 70:4, 78:21 73:2, 74:14, 73:2, 74:14, 73:2, 74:14, 77:10, 79:10 background based 30:16 80:5, 80:17 70:14, 72:3 based basically basically 31:11, 23:14, 34:10, 34:11, 34:10, 33:21, 34:11, 34:10, 34:11, 34:10, 34:11, 34:10, 34:14, 44:22, 47:3, 49:1, 49:22, 53:16, 56:12 bankruptcy bathrooms 72:7 49:12, 53:16, 53:	apps	attempt	B	82:16, 82:19,
10:13				
architectural 70:16 11:12 70:16 11:12 70:18, 31:6, barriers 36:7, 49:10, barry 75:5, 76:7, attended 70:16, 79:10 77:10, 79:10 30:16 80:20, 80:23 52:23, 56:1, 73:22 73:27, 74:14, 73:22 73:27, 74:14, 74:24 3aren't 30:16 80:5, 80:17 70:14, 78:21 70:12, based 30:16 80:5, 80:17 70:14, 72:3 background 30:16 80:5, 80:17 70:14, 72:3 backwards 30:16 30:16 30:16 30:15 30:16 30:16 30:16 30:15 30:16 30:16 30:15 30:16 30:16 30:16 30:16 30:16 30:16 30:17 30:14 31:11, 41:10 31:11, 41:12 31:11 3		_	78:10	
70:16 area attendance attendance 36:7, 49:10, 56:21 barry 77:10, 79:10 sttended 70:4, 45:18, 80:20, 80:23 52:23, 56:11, 73:2, 74:14, 73:2, 74:14, 73:2, 74:14, 74:24 based 71:1, 70:12, 70:14, 72:3 barry 78:10 attended 71:1, 70:12, 70:14, 72:3 based 70:14, 72:17 battery 80:14, 74:12, 72:17 battery 80:14, 74:12, 72:17 battery 80:14, 74:12, 72:17 battery 80:14, 74:12, 72:17 battery 80:14, 74:14, 74:13 baptist 70:14, 74:14, 74:13 baptist 70:14, 74:14, 74:13 baptist 70:14, 74			back	
70:16 area area attendance 19:4, 45:18, 80:20, 80:23 36:7, 49:10, 56:21 barry 77:10, 79:10 51:17, 77:19 background 77:10, 79:10 51:17, 77:19 background 77:14, 78:21 73:2, 74:14, 74:2, 80:54 70:14, 72:3 80:66 80:5, 80:17 80:14, 72:13 80:10 80:5, 80:17 80:14, 72:10 80:14, 72:10 80:14, 72:10 80:14, 72:10 80:14, 72:10 80:14, 72:10 80:14, 80:19 80:11, 41:11 80:11, 41:12 80:14, 72:12 80:14, 72:13 80:14, 43:10 80:11, 41:12 80:14, 43:10 80:11, 41:12 80:14, 43:10 80:11, 41:12 80:14, 43:10 80:11, 41:12 80:14, 43:10 80:11, 41:12 80:14, 43:10 80:11, 41:12 80:14, 43:10 80:14, 43:10 80:14, 43:10 80:14, 43:10 80:14, 43:10 80:14, 43:10 80:14, 43:10 80:14, 43:10 80:14, 43:10 80:14, 43:10 80:14, 72:14 80:14, 72:14 80:14, 73:15 8			10:16, 11:24,	
area 19:4, 45:18, 19:4, 45:18, 75:5, 76:7, 77:10, 79:10 20:11, 30:16 30:05, 80:17 30:16 30:18 30:20, 80:17 30:14, 72:3 30:21 30:16 30:16 30:18 30:20, 15:15 30:21 30:11				
19:4, 45:18, 80:20, 80:23 attended 7:5:5, 76:7, 75:5, 76:7, 75:5, 76:7, 75:5, 76:7, 77:10, 79:10 attended 70:4, 78:21 73:2, 74:14, 74:24 background 74:24 based 7:1, 70:12, 70:12, 70:14, 72:3 15:6 backwards basically 70:4, 78:21 70:14, 72:3 15:6 basically 70:14, 72:3 15:15 70:14, 72:15 70:14			36:7, 49:10,	
75:5, 76:7, 77:10, 79:10 aren't aren't 30:16 30:16 30:16 30:18 30:17 30:14, 72:3 30:19 30:14, 72:3 30:19 30:14, 72:3 30:19 30:14, 72:3 30:19 30:14, 72:3 30:19 30:14, 72:3 30:19 30:4, 54:9 30:19 30:4, 54:9 30:19 30:4, 54:9 30:10 30:10 30:11, 23:14, 30:11, 31:11,		1		_
77:10, 79:10 30:16 30:16 30:16 30:16 30:17 31:10 31:10 31:10 31:10 31:10 31:10 31:11 31:14, 32:14, 31:10 31:11 31:14, 43:10, 41:11, 41:12 31:14, 43:10, 41:11, 2:4, 4:4, 41:12, 41:13 31:17, 56:20, 53				
aren't actendees 30:16 30:17 30:14 30:14 30:11 30:16 30:18 30:11 3		1		
around attention backwards basically 5:24, 6:9, 12:10 49:19 39:4, 54:9 28:16, 28:24, 7:20, 15:15 58:5 31:9 33:21, 34:11, audio bankruptcy bathrooms 35:3, 40:11, 41:11, 41:12 56:6, 56:8, 66:8, 72:7 42:14, 43:10, audit 56:12 battery 43:14, 44:22, 67:13 baptist battery 47:3, 49:1, authority barclay 16:12, 19:20, 53:17, 56:20, 64:7, 64:13, 3:3, 4:2, 4:10, 29:22, 34:20, 57:16 65:22, 66:5, 4:11, 4:16, 43:2, 43:4, 4rriving 66:15 4:11, 4:16, 43:2, 43:4, 4ril, 4:16, 43:2, 43:4, 43:6, 49:10, 49:6, 49:10, 76:23 authorize 26:6, 26:10, 49:6, 49:10, 38:15, 38:17 68:5 28:10, 49:15, 58:12, 82:8 39:11, 12:10, 49:23 28:10, 49:15, 58:12, 82:8 9:11, 12:10, 49:23 59:20, 60:4, 12:8			7:1, 70:12,	
around attention backwards basically 23:11, 23:14, 23:14, attorney 49:19 39:4, 54:9 28:16, 28:24, 7:20, 15:15 58:5 31:9 33:21, 34:11, audio bankruptcy bathrooms 35:3, 40:11, 41:12 56:6, 56:8, 72:7 battery 42:14, 43:10, 42:1, 42:1, 42:1, 42:1, 42:1, 42:2, 67:13 baptist 48:7, 48:13 battery 43:14, 44:22, 67:13 authority 68:7 because 49:22, 53:6, 1:1, 2:4, 4:4, barclay 16:12, 19:20, 68:7 53:17, 56:20, 64:7, 64:13, 3:3, 4:2, 4:10, 49:22, 34:20, 75:16 65:22, 66:5, 4:11, 4:16, 49:2, 49:6, 49:10, 49:10, 76:23 authorize 26:6, 26:10, 49:21, 54:23, 24:24, 49:6, 49:10, 49:21, 54:23, 26:21, 28:9, 56:16, 58:5, 38:17 58:5 58:12, 82:8 30:11 authorizing 28:10, 49:15, 58:12, 82:8 58:12, 82:8 58:21, 59:12, 22:8 38:15, 38:17 asked availability 59:13, 59:18, become 59:20, 60:4, 12:8 9:11, 12:10, 49:23 59:20, 60:4, 59:12,		1 ·		
23:11, 23:14,		attention		<u> </u>
28:16, 28:24, 7:20, 15:15 58:5 bankruptcy 33:21, 34:11, audio 41:11, 41:12 56:6, 56:8, 72:7 battery 42:14, 43:10, audit 56:12 battery 48:7, 48:13 bequive 49:22, 53:6, 53:6, 56:8, 72:7 battery 49:22, 53:6, 53:6, 56:12 battery 48:7, 48:13 bequive 49:22, 53:6, 64:7, 64:13, 3:3, 4:2, 4:10, 29:22, 34:20, 57:16 65:22, 66:5, 4:11, 4:16, 49:6, 49:10, 76:23 authorize 26:6, 26:10, 49:21, 54:23, 28:11 authorizing 28:10, 49:15, 58:12, 82:8 become 38:15, 38:17 68:5 58:21, 59:12, asked availability 59:13, 59:18, 12:13, 12:15, available 60:17, 60:18, 15:12 asking avenue 61:13, 61:12, 17:2, 17:2, 18:9, 68:3 63:4, 63:18, avenue 61:13, 61:12, 17:1, 17:2, 18:9, 68:3 63:4, 63:18, 39:24, 77:1 assembly avoid 63:19, 64:1, 39:14 42:6 65:16, 66:2, 42:13, 39:14 10:19 64:10, 64:23, 40:13, 40:16, 43:17, 63:54, 63:16, 66:24, 58:51, 59:14, 63:16, 66:24, 58:51, 59:14, 63:16, 66:24, 58:51, 59:14, 63:16, 66:24, 58:51, 59:14, 63:16, 66:24, 58:51, 66:16, 66:24, 58:51, 66:16, 66:24, 58:51, 66:16, 66:24, 58:51, 66:16, 66:24, 58:51, 66:16, 66:24, 62:13, 66:17, 60:17, 60:18, 66:17, 60:18, 66:17, 60:18, 66:18, 66:19, 66:11,	5:24, 6:9,		49:19	· · · · · · · · · · · · · · · · · · ·
33:21, 34:11, 35:3, 40:11, 41:11, 41:12 56:6, 56:8, 56:12 bankruptcy 43:14, 43:10, 43:14, 44:22, 67:13 baptist 48:7, 48:13 because 49:22, 53:6, 1:1, 2:4, 4:4, 56:12 barday 48:7, 48:13 because 49:22, 53:6, 66:7, 64:13, 3:3, 4:2, 4:10, 43:2, 43:4, 49:20, 57:16 65:22, 66:5, 4:11, 4:16, 43:2, 43:4, 66:15 4:19, 4:22, 49:6, 49:10, 43:2, 43:4, 49:6, 49:10, 43:2, 43:4, 49:6, 49:10, 43:2, 43:4, 49:6, 49:10, 49:23 asap 67:21 26:21, 28:9, 56:16, 58:5, 30:11 authorizing 38:15, 38:17 68:5 58:21, 59:12, become 67:20, 68:1, 52:15, 58:17, 58:12, 82:8 becomes 67:20, 68:1, 59:13, 59:18, become 68:5 58:21, 59:12, 58:12, 82:8 becomes 12:13, 12:15, 12:13, 12:15, 13:13, 79:22 61:13, 61:19, 17:7 18:9, 68:3 61:3, 61:19, 17:1, 17:2, 17:7 18:9, 68:3 61:3, 61:19, 17:1, 17:2, 17:1, 17:2, 17:9, 77:1 10:19 64:10, 64:21, 39:13, 44:16, 48:13 67:26, 66:24, 48:15, 48:17, 48:11 68:7 because 12:18 becomes 12:18 becomes 12:18 becomes 12:18 becomes 12:18 becomes 12:18 becomes 61:3, 61:12, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 17:2, 17:1, 62:24, 42:1, 66:23, 66:24, 59:24, 60:9, 67:11, 67:15, 68:16, 69:3, 68:10, 64:17, 66:11, 68:20, 73:14, 73:15,	23:11, 23:14,	_		
35:3, 40:11, 41:12 56:6, 56:8, 56:12 battery 42:14, 43:10, 43:10, 43:11, 41:12 56:6, 56:8, 56:12 battery 43:14, 44:22, 67:13 baptist 48:7, 48:13 because 49:22, 53:6, 1:1, 2:4, 4:4, barclay 49:22, 53:6, 6:15 4:10, 43:20, 43:2, 43:4, 43:20, 57:16 65:22, 66:5, 4:11, 4:16, 43:24, 43:40, 43:14, 44:22, 43:4, 43:10, 43:14, 44:6, 43:24, 43:10, 43:14, 44:16, 43:24, 43:10, 43:14, 43:10, 43:24, 43:10, 43:14, 43:10, 43:24, 43:10, 43:14, 43:10, 43:23 59:20, 60:4, 50:24, 43:18, 50:24, 50		7:20, 15:15	58:5	
35:13, 40:11, 41:12 audit 56:6, 56:8, 56:12 battery 43:14, 43:10, 44:22, 67:13 baptist 48:7, 48:13 because 47:3, 49:1, 41:12, 24, 4:4, 58:7 barclay 57:16 65:22, 66:5, 4:11, 4:16, 49:22, 34:20, 66:15 4:19, 4:22, 66:10, 49:10, 76:23 authorize 26:6, 26:10, 49:11, 56:12, 82:8 because 30:11 authorizing 28:10, 49:15, 58:12, 82:8 because 38:15, 38:17 68:5 58:21, 59:12, 58:12, 82:8 because 38:15, 38:17 68:5 58:21, 59:12, 58:12, 82:8 because 38:15, 38:17 68:5 58:21, 59:12, 58:12, 82:8 because 38:15, 38:17 68:5 58:10, 49:15, 58:12, 82:8 because 38:15, 38:17 68:5 58:21, 59:12, 58:12, 82:8 because 38:15, 38:17 68:5 58:21, 28:9, 56:16, 58:5, 38:11 authorizing 28:10, 49:15, 58:12, 82:8 because 38:15, 38:17 68:5 58:21, 59:12, 58:17, 38:15, 38:15, 39:12, 59:13, 59:18, 59:12, 58:12, 82:8 because 38:15, 38:17 68:5 68:5 68:21, 59:12, 58:17, 58:12, 82:8 because 38:15, 38:17 68:5 68:5 68:21, 59:12, 58:17, 58:12, 82:8 because 38:16, 38:13, 59:18, 5				
42:14, 43:10, 43:14, 44:22, 47:3, 49:1, 49:22, 53:6, 53:17, 56:20, 53:17, 56:20, 64:7, 64:13, 66:15 authorize 66:15 authorize 66:15 authorize 66:15 authorizing 66:15 authorizing 67:21 authorizing 68:7 68:7 because 16:12, 19:20, 63:20, 64:7, 64:13, 65:22, 66:5, 4:11, 4:16, 43:2, 43:4, 49:6, 49:10, 49:21, 54:23, asap 67:21 authorizing 26:6, 26:10, 29:21, 54:23, 26:6, 26:10, 49:21, 54:23, 26:10, 49:15, 58:12, 82:8 become 38:15, 38:17 ashland 67:20, 68:1, 52:15, 58:17, 88:15, 38:17 asked 9:11, 12:10, 49:23 59:13, 59:12, 60:17, 60:18, 60:17, 60:18, 60:17, 60:18, 61:21, 61:12, 61:3, 61:12, 61:3, 61:12, 61:3, 61:12, 61:3, 61:12, 61:3, 61:12, 61:3, 61:12, 61:3, 61:14, 62:13, 63:4, 62:13, 63:4, 63:18, 63:4, 63:18, 63:10, 64:1, 63:4, 63:18, 63:10, 64:1, 63:4, 63:18, 63:10, 64:1, 63:10, 64:1, 63:10, 64:17, 64:10, 64:23, 65:16, 66:2, 65:16, 66:2, 66:24, 62:13, 66:24, 62:13, 66:24, 62:13, 66:24, 62:13, 66:24, 62:13, 66:24, 62:13, 66:24, 62:13, 66:24, 62:13, 66:24, 62:13, 66:24, 62:13, 66:24, 62:13, 66:24, 62:21, 66:25, 67:9, 67:11, 67:15, 61:7, 62:5, 63:10, 63:10, 64:17, 64:10, 64:10, 64:10, 64:10, 64:11, 64:10, 64:11, 64:10, 64:11, 64:10, 64:10, 64:11, 64:10, 64:11, 64:10, 64:11, 64:10, 64:11, 64:10, 64:11, 64:10, 64:11, 64:10, 64:11, 64:10, 64:11, 64:10, 64:11, 64:11, 64:10, 64:11, 64:1	1	41:11, 41:12		
43:14, 44:22, 67:13 baptist 48:7, 48:13 49:22, 53:6, 1:1, 2:4, 4:4, barclay 16:12, 19:20, 53:17, 56:20, 64:7, 64:13, 3:3, 4:2, 4:10, 29:22, 34:20, 57:16 65:22, 66:5, 4:11, 4:16, 43:2, 43:4, 47:23 authorize 26:6, 26:10, 49:6, 49:10, 76:23 authorize 26:62, 28:9, 56:16, 58:5, 30:11 authorizing 28:10, 49:15, 58:12, 82:8 ashland 67:20, 68:1, 52:15, 58:17, 58:12, 82:8 asked availability 59:13, 59:18, becomes 9:11, 12:10, 49:23 59:20, 60:4, 12:8 15:12, asking avenue 61:3, 61:12, 15:9, 15:18, 15:21 35:13, 79:22 61:3, 61:12, 17:1, 17:2, 17:7 18:9, 68:3 61:24, 62:13, 17:6, 25:24, aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 39:18, 39:24, 7:9, 77:1 10:19 64:10, 64:23, 40:13, 44:16, assombly avoidance			• •	_
47:3, 49:1, 49:22, 53:6, 49:22, 53:6, 57:16 65:22, 66:5, 4:11, 4:16, 4:19, 4:22, 49:6, 49:10, 66:15 4:19, 4:22, 33:3, 4:2, 4:10, 43:2, 43:4, 49:6, 49:10, 49:21, 54:23, 49:6, 49:10, 49:21, 54:23, 49:6, 49:10, 49:21, 54:23, 30:11 40thorizing 40:21, 54:23, 40:14, 49:15, 58:12, 82:8 40:11 40thorizing 40:21, 54:23, 40:14, 58:17 40:10, 49:15, 58:12, 82:8 40:11 40thorizing 40:21, 54:23, 40:14, 42:8 40:18, 58:17 40:18, 58:17 40:18, 59:18, 40:18, 59:18, 40:19, 14:18, 40:18, 61:12, 40:18, 61:12, 40:18, 61:12, 40:18, 61:12, 40:18, 61:12, 40:18, 61:12, 40:18, 61:12, 40:18, 61:12, 40:18, 61:19, 40:11, 17:2, 40:18, 61:19, 40:11, 17:2, 40:18, 61:19, 40:11, 17:2, 40:18, 61:19, 40:11, 17:2, 40:18, 61:19, 40:11, 17:2, 40:18, 61:19, 40:11, 17:1, 17:2, 40:18, 61:18, 61:19, 40:11, 11:13 40:14, 62:21, 40:13, 40:13, 41:16, 40:13, 61:19, 40:13, 61:19, 40:13, 61:19, 40:14, 62:21, 40:13, 40:13, 41:16, 40:13, 61:19, 40:14, 62:21, 40:13, 40:18, 40:13, 40:18, 40:13, 40:18, 40:13, 40:18, 40:13, 40:18, 40:13, 40:18, 40:13, 40:18, 40:10, 60:11, 40:10, 60				48:7, 48:13
49:22, 53:6, 64:17, 66:20, 64:7, 64:13, 3:3, 4:2, 4:10, 29:22, 34:20, 57:16 arriving 66:15				
53:17, 56:20, 64:7, 64:13, 3:3, 4:2, 4:10, 29:22, 34:20, 57:16 65:22, 66:5, 4:11, 4:16, 43:2, 43:4, 46:15 4:19, 4:22, 49:6, 49:10, 76:23 authorize 26:6, 26:10, 49:21, 54:23, 30:11 authorizing 28:10, 49:15, 58:12, 82:8 ashland 67:20, 68:1, 52:15, 58:17, 58:12, 82:8 askland 67:20, 68:1, 52:15, 58:17, become 38:15, 38:17 68:5 58:21, 59:12, becomes 9:11, 12:10, 49:23 59:13, 59:18, becomes 9:11, 12:10, 49:23 59:20, 60:4, 12:8 15:21 available 60:17, 60:18, 15:9, 15:18, 15:21 35:13, 79:22 61:3, 61:12, 17:1, 17:2, 17:7 18:9, 68:3 61:24, 62:13, 17:6, 25:24, aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assembly avoid 63:10, 64:1, 40:13, 44:16, associated avoidance 65:8, 65:9, 45:5, 47:18, 19:14 42:6 65:16, 66:2, 48:15, 48:17, astonishing aware 67:6, 67:9,		1:1, 2:4, 4:4,		
57:16 arriving 65:22, 66:5, 66:15 authorize 26:6, 26:10, 30:11 authorizing 38:17 asked 9:11, 12:10, 12:13, 12:15, available 15:21 35:13, 79:22 66:13, 66:19, 17:7 aspect 30:4, 32:16 30:4, 32:17 30:4, 32:16 30:4, 32:17 30:4, 32:17 30:4, 32:18 30:4,			_	
arriving 66:15 4:19, 4:22, 49:6, 49:10, 76:23 authorize 26:6, 26:10, 49:21, 54:23, 30:11 authorizing 28:10, 49:15, 58:12, 82:8 ashland 67:20, 68:1, 52:15, 58:17, become 38:15, 38:17 68:5 58:21, 59:12, 21:24, 42:8 asked availability 59:13, 59:18, becomes 9:11, 12:10, 49:23 59:20, 60:4, 12:8 12:13, 12:15, available 60:17, 60:18, been 15:21 35:13, 79:22 61:3, 61:12, 15:9, 15:18, asking avenue 61:3, 61:19, 17:1, 17:2, 17:7 18:9, 68:3 61:24, 62:13, 17:6, 25:24, aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assembly 10:19 64:10, 64:2, 40:13, 44:16, r9:7, 77:1 10:19 64:10, 64:23, 45:5, 47:18, 19:14 42:6 65:16, 66:2, 48:15, 48:17, associated avoidance 65:16, 67:9, 5				
76:23 authorize 26:6, 26:10, 49:21, 54:23, asap 67:21 26:21, 28:9, 56:16, 58:5, 30:11 authorizing 28:10, 49:15, 58:12, 82:8 ashland 67:20, 68:1, 52:15, 58:17, become 38:15, 38:17 68:5 58:21, 59:12, 21:24, 42:8 asked availability 59:13, 59:18, becomes 9:11, 12:10, 49:23 59:20, 60:4, 12:8 12:13, 12:15, available 60:17, 60:18, been 15:21 35:13, 79:22 61:3, 61:12, 15:9, 15:18, asking avenue 61:13, 61:19, 17:1, 17:2, 17:7 18:9, 68:3 61:24, 62:13, 17:6, 25:24, aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assembly avoid 63:19, 64:1, 39:18, 39:24, 7:9, 77:1 10:19 64:10, 64:23, 40:13, 44:16, assumptions awarded 65:16, 66:2, 48:15, 48:17, 12:5 81:3 67:6, 67:9, 59:4,	_			
asap 67:21 26:21, 28:9, 56:16, 58:5, 30:11 authorizing 28:10, 49:15, 58:12, 82:8 ashland 67:20, 68:1, 52:15, 58:17, become 38:15, 38:17 68:5 58:21, 59:12, 21:24, 42:8 asked availability 59:13, 59:18, becomes 9:11, 12:10, 49:23 59:20, 60:4, 12:8 12:13, 12:15, available 60:17, 60:18, been 15:21 35:13, 79:22 61:3, 61:12, 15:9, 15:18, asking avenue 61:13, 61:19, 17:1, 17:2, 17:7 18:9, 68:3 61:24, 62:13, 17:6, 25:24, aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assembly avoid 63:19, 64:1, 39:18, 39:24, 7:9, 77:1 10:19 64:10, 64:23, 40:13, 44:16, associated avoidance 65:16, 66:2, 48:15, 48:17, 12:5 81:3 67:6, 67:9, 59:4, 60:9, astonishing aware 67:11, 67:15, 63:1		authorize		
30:11 authorizing 28:10, 49:15, 58:12, 82:8 38:15, 38:17 68:5 52:15, 58:17, 21:24, 42:8 asked availability 59:13, 59:18, 59:20, 60:4, 12:8 9:213, 12:15, available 60:17, 60:18, 5een 15:21 35:13, 79:22 61:3, 61:12, 15:9, 15:18, asking avenue 61:13, 61:19, 17:1, 17:2, 17:7 18:9, 68:3 61:24, 62:13, 17:6, 25:24, aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assombly avoid 63:19, 64:1, 39:18, 39:24, 7:9, 77:1 10:19 64:10, 64:23, 40:13, 44:16, associated avoidance 65:8, 65:9, 45:5, 47:18, 19:14 42:6 65:16, 66:2, 48:15, 48:17, 12:5 81:3 67:6, 67:9, 59:4, 60:9, astonishing aware 67:11, 67:15, 63:10, 64:17, 72:24 42:9, 43:17, 68:16, 69:3, 63:10, 64:17, 48:11 away 73:14, 73:15,		67 : 21	•	
ashland 67:20, 68:1, 52:15, 58:17, become 38:15, 38:17 68:5 svailability 21:24, 42:8 9:11, 12:10, 49:23 59:20, 60:4, 12:8 12:13, 12:15, available 60:17, 60:18, been 15:21 35:13, 79:22 61:3, 61:12, 15:9, 15:18, asking avenue 61:13, 61:19, 17:1, 17:2, 17:7 18:9, 68:3 61:24, 62:13, 17:6, 25:24, aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assembly avoid 63:19, 64:1, 39:18, 39:24, 7:9, 77:1 10:19 64:10, 64:23, 40:13, 44:16, associated avoidance 65:16, 66:2, 48:15, 48:17, 19:14 42:6 65:16, 66:2, 48:15, 48:17, assumptions awarded 66:23, 66:24, 51:20, 52:24, 12:5 81:3 67:6, 67:9, 59:4, 60:9, astonishing aware 67:11, 67:15, 66:11, 68:20, 72:24 42:9, 43:17, 69:4, 69:10,		authorizing		•
38:15, 38:17 68:5 58:21, 59:12, 59:13, 59:18, 9:12, 59:13, 59:18, 59:13, 59:18, 12:13, 12:15, available 12:8 15:21 35:13, 79:22 61:3, 61:12, 61:12, 17:1, 17:2, 17:7 18:9, 68:3 61:24, 62:13, 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, 39:24, 40:13, 44:16, 42:8 assembly avoid 63:19, 64:1, 39:18, 39:24, 40:13, 44:16, 42:8 7:9, 77:1 avoidance 65:8, 65:9, 45:5, 47:18, 48:17, 59:24 19:14 42:6 65:16, 66:2, 48:15, 48:17, 59:4, 60:9, 67:11, 67:15, 61:7, 62:5, 63:10, 64:17, 62:5, 63:10, 64:17, 62:5, 63:10, 64:17, 62:5, 63:10, 64:17, 62:5, 63:14, 73:15, 69:4, 69:10, 73:14, 73:15, 60:20, 73:14, 73:15, 60:20, 73:14, 73:15, 60:20, 73:14, 73:15, 60:20, 73:14, 73:15, 73:15, 73:15		67:20, 68:1,	•	
asked availability 59:13, 59:18, becomes 9:11, 12:10, 49:23 59:20, 60:4, 12:8 15:21 35:13, 79:22 61:3, 61:12, 15:9, 15:18, asking avenue 61:13, 61:19, 17:1, 17:2, 17:7 18:9, 68:3 61:24, 62:13, 17:6, 25:24, aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assembly avoid 63:19, 64:1, 39:18, 39:24, 7:9, 77:1 10:19 64:10, 64:23, 40:13, 44:16, associated avoidance 65:8, 65:9, 45:5, 47:18, 19:14 42:6 65:16, 66:2, 48:15, 48:17, assumptions awarded 66:23, 66:24, 59:4, 60:9, 12:5 81:3 67:6, 67:9, 61:7, 62:5, astonishing aware 67:11, 67:15, 63:10, 64:17, 72:24 42:9, 43:17, 69:4, 69:10, 66:11, 68:20, 11:3 away 73:14, 73:15,	•	68 : 5	•	-
9:11, 12:10, 12:13, 12:15, available 35:13, 79:22 asking 17:7 18:9, 68:3 average 11:13 30:4, 32:16 assembly 7:9, 77:1 10:19 associated 19:14 2:6 19:14 3sumptions 19:14 42:6 astonishing 72:24 atmosphere 11:3 49:23 49:23 available 60:17, 60:18, 61:12, 61:13, 61:12, 61:13, 61:19, 61:14, 62:13, 61:24, 62:13, 62:24, 62:21, 62:2, 27:13, 63:4, 63:18, 63:19, 64:1, 63:19, 64:1, 64:10, 64:23, 65:8, 65:9, 65:16, 66:2, 65:16, 66:2, 65:16, 66:2, 65:16, 66:2, 65:16, 66:2, 67:11, 67:15, 61:7, 62:5, 63:10, 64:17, 66:11, 68:20, 73:14, 73:15,		availability	•	
12:13, 12:15, available 60:17, 60:18, 15:9, 15:18, 15:21 35:13, 79:22 61:3, 61:12, 15:9, 15:18, 17:7 18:9, 68:3 61:24, 62:13, 17:6, 25:24, aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assembly avoid 63:19, 64:1, 39:18, 39:24, 7:9, 77:1 10:19 64:10, 64:23, 40:13, 44:16, associated avoidance 65:8, 65:9, 45:5, 47:18, 19:14 42:6 65:16, 66:2, 48:15, 48:17, 12:5 81:3 67:6, 67:9, 59:4, 60:9, astonishing aware 67:11, 67:15, 63:10, 64:17, 72:24 42:9, 43:17, 68:16, 69:3, 63:10, 64:17, 48:11 69:4, 69:10, 73:14, 73:15,	•	49:23		
15:21 35:13, 79:22 61:3, 61:12, 15:9, 15:18, asking 18:9, 68:3 61:24, 62:13, 17:6, 25:24, aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assembly avoid 63:19, 64:1, 39:18, 39:24, 7:9, 77:1 10:19 64:10, 64:23, 40:13, 44:16, associated avoidance 65:8, 65:9, 45:5, 47:18, 42:6 65:16, 66:2, 48:15, 48:17, assumptions awarded 66:23, 66:24, 51:20, 52:24, 12:5 81:3 67:6, 67:9, 59:4, 60:9, astonishing 67:11, 67:15, 61:7, 62:5, 72:24 42:9, 43:17, 68:16, 69:3, 66:11, 68:20, 48:11 48:11 69:4, 69:10, 73:14, 73:15,	1	available		
asking avenue 61:13, 61:19, 17:1, 17:2, 17:7 18:9, 68:3 61:24, 62:13, 17:6, 25:24, aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assembly avoid 63:19, 64:1, 39:18, 39:24, 7:9, 77:1 10:19 64:10, 64:23, 40:13, 44:16, associated avoidance 65:8, 65:9, 45:5, 47:18, 19:14 42:6 65:16, 66:2, 48:15, 48:17, assumptions awarded 66:23, 66:24, 51:20, 52:24, 12:5 81:3 67:6, 67:9, 59:4, 60:9, astonishing 67:11, 67:15, 63:10, 64:17, 72:24 42:9, 43:17, 68:16, 69:3, 66:11, 68:20, 11:3 away 73:14, 73:15,		35:13, 79:22	•	
aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assembly avoid 63:19, 64:1, 39:18, 39:24, 7:9, 77:1 10:19 64:10, 64:23, 40:13, 44:16, associated avoidance 65:8, 65:9, 45:5, 47:18, 42:6 65:16, 66:2, 48:15, 48:17, assumptions awarded 66:23, 66:24, 51:20, 52:24, 12:5 81:3 67:6, 67:9, 59:4, 60:9, astonishing 67:11, 67:15, 63:10, 64:17, 72:24 42:9, 43:17, 69:4, 69:10, 66:11, 68:20, 11:3 away 73:14, 73:15,		•		
aspect average 62:14, 62:21, 26:2, 27:13, 30:4, 32:16 11:13 63:4, 63:18, 31:23, 37:4, assembly avoid 63:19, 64:1, 39:18, 39:24, 7:9, 77:1 10:19 64:10, 64:23, 40:13, 44:16, associated avoidance 65:8, 65:9, 45:5, 47:18, 19:14 42:6 65:16, 66:2, 48:15, 48:17, assumptions awarded 66:23, 66:24, 51:20, 52:24, 12:5 81:3 67:6, 67:9, 59:4, 60:9, astonishing 67:11, 67:15, 61:7, 62:5, 72:24 42:9, 43:17, 68:16, 69:3, 63:10, 64:17, 48:11 69:4, 69:10, 73:14, 73:15,	17:7	18:9, 68:3	61:24, 62:13,	
30:4, 32:16 assembly avoid 7:9, 77:1 associated 10:19 avoidance 19:14 assumptions 12:5 astonishing 72:24 atmosphere 11:3 31:23, 37:4, 39:18, 39:24, 40:13, 44:16, 40:13, 40:13, 40:13, 44:16, 40:13, 40:13, 40:13, 44:16, 40:13, 40:13, 40:13, 44:16, 40:13, 40:13, 40:13, 44:16, 40:13, 40:13, 40:13, 41:10, 40:13, 44:16, 40:13, 40:13, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:13, 41:10, 40:10, 41:10, 40:10, 41:10, 40:10, 41:10, 40:10, 41:10, 40:10, 41:10, 40:10, 41:10, 40:10,	I -		62:14, 62:21,	
7:9, 77:1 associated 19:14 42:6 42:6 48:15, 47:18, 48:17, 40:13, 44:16, 45:5, 47:18, 40:13, 44:16, 45:5, 47:18, 40:13, 44:16, 45:5, 47:18, 40:13, 44:16, 40:13, 40:10, 40:13, 44:16, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40:13, 40:10, 40	1 N N N N N N N N N N N N N N N N N N N	_	63:4, 63:18,	
associated avoidance 65:8, 65:9, 45:5, 47:18, 19:14 42:6 65:16, 66:2, 48:15, 48:17, assumptions awarded 66:23, 66:24, 51:20, 52:24, 12:5 81:3 67:6, 67:9, 59:4, 60:9, astonishing 67:11, 67:15, 61:7, 62:5, 72:24 42:9, 43:17, 68:16, 69:3, 63:10, 64:17, atmosphere 48:11 69:4, 69:10, 73:14, 73:15,	_	avoid	63:19, 64:1,	
19:14 assumptions 12:5 astonishing 72:24 atmosphere 11:3 avarded 42:6 65:16, 66:2, 66:23, 66:24, 67:6, 67:9, 67:11, 67:15, 68:16, 69:3, 69:4, 69:10, 69:4, 69:10, 73:14, 73:15,	7:9, 77:1	10:19	•	
19:14 assumptions awarded 12:5 astonishing 72:24 atmosphere 11:3 42:6 65:16, 66:2, 66:23, 66:24, 67:6, 67:9, 67:11, 67:15, 68:16, 69:3, 69:4, 69:10, 69:4, 69:10, 73:14, 73:15,		avoidance	The state of the s	•
assumptions awarded 66:23, 66:24, 51:20, 52:24, 12:5 81:3 67:6, 67:9, 59:4, 60:9, astonishing 67:11, 67:15, 61:7, 62:5, 72:24 42:9, 43:17, 68:16, 69:3, 63:10, 64:17, atmosphere 48:11 69:4, 69:10, 73:14, 73:15,	19:14		65:16, 66:2,	
12:5 astonishing 72:24 42:9, 43:17, atmosphere 11:3 81:3 67:6, 67:9, 67:11, 67:15, 68:16, 69:3, 69:4, 69:10, 69:4, 69:10, 73:14, 73:15,	<u> </u>		•	
astonishing 72:24 42:9, 43:17, 48:11 11:3 42:9, 43:17, 69:4, 69:10, 60:11, 68:20, 73:14, 73:15,	12:5		67:6, 67:9,	
72:24 atmosphere 42:9, 43:17, 48:11 away 42:9, 43:17, 69:4, 69:10, 68:16, 69:3, 66:11, 68:20, 73:14, 73:15,	astonishing		67:11, 67:15,	
atmosphere 11:3 48:11 away 69:4, 69:10, 73:14, 73:15,	72:24		68:16, 69:3,	
11:3 away 73:14, 73:15,	atmosphere	•	69:4, 69:10,	
	11:3			73:14, 73:15,

79:19, 81:3,	between	14:14, 14:16,	9:20, 19:23,
83:4	14:15, 71:8,	16:8, 16:18,	22:24
before	75:13, 81:3	29:14, 34:7,	breaker
1:1, 2:12,	beyond	46:17, 49:12,	74:2, 74:3
18:6, 20:12,	26:4, 56:2	49:16, 58:23,	brick
33:23, 50:19,	big	59:6, 59:24,	73:4, 74:19
82:23, 84:5	18:4, 40:2,	61:1, 61:20,	bridge
begin	50:14, 51:6,	61:22, 62:22,	70:7, 70:16,
69:21	53:17, 57:13,	62:24, 63:11,	71:7
beginning	65:1, 72:24,	64:2, 64:4,	bright
10:23, 26:3	75:22, 79:14	65:17, 65:19,	70:14
behalf	biggest	65:20, 67:6,	brilliant
17:23, 27:16,	47:8	67:7, 67:8,	8:5
28:3	bike	67:10, 68:13,	bring
behavior	5:13, 37:19	77:8, 78:24,	18:1, 52:22
10:19, 11:3	bikes	82:23, 82:24,	bringing
behind	42:9	83:6	51:8, 73:24,
38:13, 51:17	bill	boarding	74:10
being	17:18, 32:20,	37:1, 39:14	brings
5:7, 7:13,	69:11, 69:15,	boardings	7:4
12:5, 14:24,	80:2	15 : 5	broader
19:17, 41:2,	binding	body	21:5, 57:5
49:4, 54:6,	25:4, 25:20	16:4, 16:23	brooks
72:8, 74:7,	bit	bonds	78:10
76:13	28:5, 40:10,	32:19	brought
believe	45:9, 75:23	bookends	50:20, 74:8,
55:16	black	77:24	78:4, 80:24
below	73:4	booth	brt
41:8	blind	72:4	36:21
benefit	42:13	borrowing	brushed
75:24	block	74:3	15:22
benefits	73:20, 78:14,	both	bryn
46:21	78:15, 78:16,	9:14, 21:18,	76:7, 76:10,
bernard	79:17	29:1, 48:23,	76:13
3:4	blocking	54:20, 58:2,	budget
best	20:13	58:7, 74:24,	67 : 13
6:12, 26:12,	blocks	75 : 22	build
54:20, 75:24,	28:1	bound	48:24, 57:18,
77:17, 77:18,	blue	8:11	72:15, 74:9
82:4	8:9, 8:14, 74:4	bowl	building
better	board	7:24	50:24, 72:24,
6:24, 23:21,	1:1, 1:7, 2:1,	box	73:1, 73:8,
35:20, 36:4,	3:2, 6:13, 6:14,	72:3	73:13, 74:7,
36:15, 37:1,	6:21, 8:2, 9:3,	braille	74:10, 74:12,
37:4, 37:13,	9:14, 10:11,	40:3	74:16, 80:6,
43:11, 43:13,	10:14, 10:18,	branch	80:18
43:21, 52:8,	10:23, 11:24,	8:4	builds
75:15	12:17, 14:5,	brandon	36:9, 36:10
	,	6:17, 6:22,	

	1	1 cordary 14, 2024	
built	cables	54:13	cdot
74:7, 75:12	73:22	care	35:21, 36:10,
bunch	cabling	35 : 17	37:12, 37:17,
13:5, 14:4,	74:11	career	37:19, 38:1,
20:12, 20:13,	cad	77:20, 80:7	38:4, 39:12,
74:8	44:7	caroline	39:18, 45:6,
bus-friendly	calendar	14:9, 14:12,	46:3, 46:11,
36:23	15:6	19:23, 22:24,	69:22
buses	call	43:9	ceilings
14:18, 28:21,	4:3, 4:5,	carpenter	70:24
30:13, 30:24,	11:17, 13:10,	81:14	center
31:5, 33:17,	17:4, 38:20,	carry	80:6
36:3, 38:12,	59:7, 60:11,	45:24	centralized
41:2, 41:3,	61:9, 62:8,	carrying	38:22, 38:24
42:8, 47:7,	63:13, 64:21,	22:11	ceos
47:16, 49:1,	65:3, 66:17,	cars	53:11
50:10, 50:22,	68:22, 75:6	42:11, 46:10,	cermak
51:20, 51:21,	called	46:13	38:17
53:15, 54:2,	35:24, 46:18,	carter	certainly
54:3, 55:5,	78:5	3:10, 6:21,	12:4, 16:3,
55:12, 55:18,	calls	10:1, 12:18,	22:17, 50:16,
56:10, 56:14,	17:2, 17:3	13:4, 20:20,	52:9, 52:10
56:23, 57:14	came	20:23, 21:5,	certificate
business	5:16, 8:3,	21:10, 22:15,	84:1
4:20, 7:10,	27:16, 77:21,	28:12, 28:13,	certified
18:19, 24:17,	77:22, 80:5,	29:11, 29:14,	2:12, 84:4
24:20, 26:4,	80:11	47:17, 48:15,	certify
28:11, 58:22,	campaign	50:3, 51:15,	84:6
59:21, 67:12,	79:15	51:18, 52:16,	chairman
69:11, 79:15,	campbell	52:17, 55:20,	3:3, 3:4, 4:2,
82:20, 82:21,	27:5, 27:6,	55:23, 56:3,	4:10, 4:11,
82:23	27:12, 28:6,	57:19, 58:19,	4:16, 4:19,
businesses	28:7	58 : 22	4:22, 22:23,
79:18, 79:20	can't	carter's	26:6, 26:10,
buy	18:12, 18:15	11:24	26:21, 27:3,
51:20, 54:8,	canal	case	28:8, 28:10,
55:12	73:2, 74:3	15:14, 64:8,	28:14, 29:13,
buying	canceled	64:14, 65:24,	49:15, 52:15,
50:22, 54:5,	16:16	66:7, 84:13	58:17, 58:18,
56:10	canned	cash-paying	58:21, 59:12,
buzz	14:23	44:12, 44:13	59:13, 59:18,
77:4	canopy	cast	59:20, 59:24,
bypass	71:15	13:5	60:4, 60:17,
75:5	capacity	castellanos	60:18, 61:3,
С	16:8, 48:24,	81:13	61:12, 61:13,
c-suite	49:7, 51:3,	catalytic	61:19, 61:21,
13:5	52:20, 74:5	27:13	61:24, 62:13,
	car	cause	62:14, 62:21,
	27:15, 36:3,	42:24	

	Conducted on 1 Co	· /	
62:23, 63:4,	31:11, 31:12,	closed	26:15, 34:9,
63:18, 63:19,	81:19	20:14, 60:1,	70:7, 70:21,
64:1, 64:3,	chico	61:22, 62:1,	70:22, 71:10,
64:10, 64:23,	80:11	62:7, 62:20	71:15, 71:19,
65:8, 65:9,	chief	closely	72:14, 74:20,
65:16, 65:18,	28:15, 29:15,	56:13	75:18, 76:8,
66:2, 66:23,	69:12, 69:16	closure	78:21, 79:1
66:24, 67:6,	children	75:11, 79:13,	comment
67:9, 67:11,	27:19	79:16	5:8, 12:14,
67:15, 68:16,	christ	closures	48:14
69:3, 69:4,	68:7	75 : 20	commentator
69:10, 82:16,	christina	clouded	6:17, 10:5,
82:19, 82:22,	11:17	11:3	14:8, 17:18,
83:12, 83:13,	church	cobbs	27:4
83:19	68:7, 77:22	5:2, 5:5, 5:6,	commenter
challenge	circuit	5:10	5 : 1
13:21, 48:3	64:7, 64:13	cold	comments
challenges	citizens	48:7, 48:11,	4:20, 4:23,
8:10, 42:24,	14:14, 16:8,	48:12	7:5, 28:9
47:8, 47:9,	16:19	collaborate	commerce
52:7, 82:10,	city	9:14	51:10, 79:12
82:11	6:6, 6:12,	collective	commercial
chamber	10:20, 30:15,	6:23	24:1, 24:19
79:12	30:20, 30:23,	college	commit
chance	31:8, 36:12,	77:23	23:21
30:3	38:23, 39:2,	collision	commitment
change	39:20, 40:5,	42:6	22:16, 50:17,
53:14	40:7, 41:22,	color	56:18
charging	45:2, 45:18,	45:20	commitments
46:18, 50:4,	47:3, 77:1		21:19
51:1, 51:16,	citywide	com	committed
51:17	36:1	17:13	22:18, 37:2,
chevrolet	claim	come	39:18, 57:2
27:14	11:8	10:11, 10:14,	committee
chicago	claims	10:16, 12:2,	40:15, 67:12,
1:1, 1:8, 2:4,	9:15	12:9, 12:12,	67:16, 67:17,
2:6, 4:3, 6:1,	clark	23:18, 28:15,	67:18, 68:9,
6:4, 30:6, 33:6,	75:11, 75:21,	36:18, 55:24,	68:10, 68:12
35:7, 39:20,	76:3, 79:13	56:21, 57:9, 70:17, 73:18,	committing
45:5, 45:7,			13:11
46:11, 64:7,	clean	75:15, 77:4,	common
64:12, 65:22,	48:16, 49:1	82:23	5:18, 9:16,
66:5, 66:15,	clear	comed	5:18, 9:16, 14:24, 16:5
68:3, 68:8,	9:4, 9:9	47:14, 57:24,	communicate
80:6, 82:24,	climate	58:14	
83:5	48:21	comes	34:1, 43:11
chicagoans	close	13:8, 32:2,	communicating
6:10, 9:17,	12:22, 22:8,	55:8	33:24
	25:9	coming	communication
		7:12, 13:11,	14:15

communications	concerned	consultant	cool
43:14	5:14	50:20	70:16
communities	concerns	contemplated	coordination
30 : 15	14:18, 14:21,	50:7	52:4, 52:12
community	45:13	contesting	сору
17:23, 19:19,	concerted	11:11	12:17
34:15, 35:2,	29:20	contingent	corliss
35:19, 75:15,	concludes	22:1	68:2
75:22, 77:7,	58:19, 68:14	continue	corner
77:12, 77:18,	conclusion	9:1, 29:20,	40:2, 42:2,
77:19, 78:2,	12:20, 71:20,	33:12, 33:15,	42:5
78:16, 78:23,	75:2	40:18, 41:12,	corporation
80:14, 80:22	concrete	47:15, 48:3,	78:6
community-activa-	74:17, 76:22	79:21	correct
ted	conditions	continues	55:23, 58:9,
77:11	5:15, 5:22,	32:12, 75:4	84:7
commuters	6:1, 6:3, 6:11	continuous	corridor
6:22, 14:13,	conducted	32:9	45:10, 45:16,
14:17, 15:16,	53:14	contract	45:17, 46:2,
17:1	confirmed	56:15, 58:12,	75:13, 76:13,
commuterstakeact-	11:13	67:24	77:14, 77:24,
<pre>ion@gmail 17:13</pre>	congress	contractor	79:10 corridors
companies	57:8	81:15	
51:2, 53:18,	connect	contractors	36:14, 36:18, 37:3, 37:5,
56:21, 57:9	41:9, 71:8,	80:19 contracts	37:8, 37:10,
compared	72:15 connected	68:10, 68:11,	38:22
30:9, 32:5,	30:16	68:14	cost
35:8	connecting	control	53:21, 54:22
compiled	30:15, 71:6,	53:3	costs
7:23	73:22	convenient	55:11
complete	connection	19:6	cottage
82:1	31:15, 62:24,	conversation	8:4
completely	64:4, 65:19,	12:20, 15:20,	could
50:18	70:15	17:11, 48:20,	36:22, 52:7,
complexities	connections	50:15, 50:23,	78:12, 78:13
50:5, 50:21	74:12	51:7, 52:9,	couldn't
component	connects	53:17, 78:12	9:22
39 : 7	70:6	conversations	council
components	consideration	30:1, 35:1,	10:20
32:14, 32:21,	23:8	51:19, 53:11,	counsel
51:11	consistency	56:19, 57:21,	3:11, 53:9,
comprehensive	19:21, 19:22	58:2	60:6, 63:1,
36:7	consistently	converter	64:5, 64:19,
computers	7:7	27:14	65:20, 66:14,
54:3	construction	cook	84:11
concentration	69:11, 69:21,	37:6, 37:7,	counsel-
45:19	81:4	64:8, 64:13	66:13

counselor	critically	custom	deadline
	•	54:12	25:13
15:14, 25:1,	49:5, 58:4		
25:17	criticize	customers	december
count	11:1	22:20, 28:21,	16:14, 25:11,
7:22	criticized	29:3, 31:9	25:12, 26:3,
country	15:18	customization	36:8
47:23, 48:1,	csr	53:18, 53:19,	decisions
48:18, 49:8,	1:24, 84:20	54:16	34:1, 37:17,
50:14, 55:3	cta	customizations	43:15
county	3:10, 5:11,	55:6	deck
37:6, 37:7,	5:12, 5:15,	cv	76:18, 76:22
64:8, 64:13	5:17, 6:2, 6:3,	65:24, 66:7	declares
coup	6:5, 6:8, 7:7,	cyc	10:15
12:24	7:11, 8:18, 9:9,	80:6	decline
couple	9:14, 10:13,	cycle	32:10
25:14, 30:18,	10:17, 11:4,	75:9	dedicated
34:11, 38:9,	12:13, 14:14,	D	21:13, 36:2,
44:20, 69:23,	14:16, 14:22,	daily	36:21
71:10, 72:17,	15:1, 15:10,	31:9	deeply
73:10, 73:18,	15:11, 15:19,	damen	5:14
74:6	16:10, 16:18,	69:22, 70:3,	defers
course	17:5, 17:16,	73:2, 73:3,	12:21
29:8	25:6, 25:7,	74:22, 74:23	definitely
court	25:14, 29:16,	daniel	20:17
64:7, 64:13,	29:21, 30:9,	81:13, 81:15	delayed
65:23, 66:6,	31:5, 31:13, 37:16, 37:20,	data	49:24
66:16		7:1, 7:17,	deliver
courtney	45:5, 47:1, 47:21, 48:8,	11:21, 12:3,	31:8, 46:5,
1:24, 2:12,	49:4, 64:20,	15:2, 15:9, 24:4	47:10, 48:2,
5:2, 84:3, 84:20	77:20, 80:8,	date	49:6, 49:8,
coverage	80:18, 80:19,	40:4	53:22
30:14, 33:1	81:5, 81:18,	day	delivered
covers	82:10, 82:12	8:11, 15:3,	32:1, 32:2,
32:15	cta's	16:12, 24:17,	80:12
coveted		27:8, 75:11,	delivers
6:5	7:6, 13:1, 17:10, 45:16	79:13, 84:16	58:14
covid	cubs	days	delivery
27:18, 32:11	75 : 13	7:10, 7:12,	8:6
created	cultivate	7:13, 8:13,	demand
7:3	78:5	15:4, 24:13,	47:20, 49:3,
creating	curious	24:19, 24:20,	55:10
56:22	8:18	25:8, 26:4	demoed
credit	curran	dbe	76:2
52 : 6	58:10	78:6, 81:11	demolished
crew	current	dbes	75:10
8:20	52:20, 58:12	81:2	denying
critical	currently	de	10:13
37:12, 39:7	31:1, 38:14	12:24	department
	J1.1, J0:14		11:20, 12:11,

	Conducted on Fet	, radiy 1 1, 2021	
32:17, 32:18,	disclosure	73:23, 74:2	earnest
33:6, 43:8,	56:9	downpayment	34:11
45:6, 51:9,	discussed	35:23, 40:17	easier
51:24, 52:1	53:8	downstairs	41:14
depending	discussing	18:24	easiest
23:10	28:19	dr	50:23
depends	discussions	3:4	east
23:23, 23:24	56:12	drag	79:12
deployed	disruption	11:5	easy
42:7	43:6, 43:7	drive	44:18
design	disruptions	42:10, 45:5,	economy
78:6, 81:4	8:22	45:10, 45:14,	35:12
design-build	distance	45:16, 45:22,	edge
67:23, 81:14	35:13	45:24, 46:5,	76:20
designs	distinctions	46:9, 46:14	efficient
8:19	24:2	driving	34:5
desire	district	5:24, 6:7, 47:4	effort
52:10	45:7, 46:3,	due	43:9, 49:5,
detection	46:12, 65:23,	15:15	55:9, 57:3
42:6	66:6, 66:16,	during	efforts
developing	66:17	9:11, 22:8,	52:4
38:20	diversity	52 : 9, 80 : 12	eight
development	69:13, 69:19	dusable	45 : 7
36:1	document	45:4, 45:13,	either
dialogue	21:22	45:15, 45:24,	7:21, 8:15,
17:5, 17:15	dog	46:5, 46:8,	22:7
diesel	78:10	46:14	electric
46:23	doing	dynamic	47:11, 47:16,
difference	10:15, 28:16,	43:19	47:22, 47:24,
65:2	28:24, 29:6,	E	50:6, 51:4
different	39:3, 40:11,	e-bus	electricians
18:22, 20:14,	41:4, 44:22,	46:16, 47:20,	71:22
26:11, 40:21,	53:10, 56:17,	49:20	electrification
77:14, 78:16	72:1, 79:19	e-mail	46:19, 46:21
difficult	dollar	11:22, 17:12	electrify
17:3, 50:24	18:6	e-mailed	48:4
digital	don	12:17	element
34:3, 40:11,	32:19	each	70:14
41:1, 41:18,	donate	39:19, 53:20,	elements
41:21	13:13	78:15, 78:17	71:13, 71:15
dipped	done	earlier	elevator
8:16	22:3, 33:5,	27:13, 67:16	18:17, 70:13,
direction	40:14, 52:8	early	70:15, 71:4,
84:10	dorval	14:17, 25:11,	71:6, 76:9
directly	3:10, 28:12	38:18	elevators
80:21	down	earned	18:8, 20:19,
disabilities	50:19, 55:22,	81:7, 81:16	70:8
22:10	71:6, 73:20,	,	else
			76:11

else's	enough	escalators	excluding
50:13	9:10, 27:1,	18:8, 20:19	8:14
embankment	47:20, 72:22	especially	excuse
77:9	ensure	18:9, 38:12,	8:24, 36:8,
emissions	33:12, 33:22,	57:16	39:15
46:23, 50:18	39:22, 46:4,	eta	executive
employed	46:12, 47:19,	20:10, 21:8	59:21, 59:22,
84:12	51:3, 58:4	evanston	60:5, 60:11,
employees	ensures	14:19, 39:22	60:24, 61:1
23:12, 72:10	31:21, 37:22,	even	exist
empty	46:24	11:5, 16:20,	45:13
18:20, 18:22,	ensuring	20:22, 21:3,	existing
19:8	49:2	33:23, 47:5	52 : 21
enclosed	entered	event	exit
70:5, 73:13	61:1	43:13, 80:4,	18:10, 18:16,
enclosures	entering	80:11, 80:15	19:4, 76:15
73:7	41:3	events	expand
encourage	entertain	10:23, 77:6	31:20, 40:19,
17:9, 67:22	60:4, 61:3,	eventually	41:21, 42:1
end	68:16	25:2, 25:5	expanded
23:11, 23:14,	entire	ever	41:18
35:22, 58:13,	8:10, 21:6,	72:22, 77:19	expanding
75:1, 81:2, 81:6	22:18, 29:19,	every	39:24
ends	30:20, 32:20,	6:8, 8:8,	expectation
58:13	77:20	10:11, 32:16,	21:23
endured	entirely	40:7, 47:22,	expected
8:12	44:1	72:23	38:18, 74:24
energy	entrance	everybody	expeditious
51:9, 52:1	18:10, 18:16,	50:13, 56:4,	23:20
engage	19:3, 19:4	76:1	experience
10:13	entrances	everyone	44:10, 44:19,
engaged	76:15	16:22, 17:9,	45:1
37:16, 50:15	entrants	17:22, 27:6,	experienced
engagement	53:5	27:18, 33:13,	77:20
16:19, 16:21,	entry	47:3, 79:21	experiences
21:21, 34:12,	56:21	everything	16:7
34:14, 34:15,	environmentally	37:14, 44:22,	experiencing
79:9	47:2	75:10, 76:11,	7:16
engaging	envisioned	78:11	explained
9:10, 10:14	78:10	example	12:4
engineer	equipment	25:10, 42:3	expressed
18:14	72:5, 73:17,	excess	52:10
enhance	73:21, 74:11	26:7	extend
41:23	equity	excited	9:13
enhancements	30:5	77:2, 78:2	extended
42:17	errors	excitement	25:12
enlighten	12:4	78:1	extending
23:5	escalator	exciting	39:15
23.3	18:17	79:24	J 9 • ± J
		1.5.21	
	•	•	•

extension	80:24	finally	fleet
24:20, 25:13,	farebox	65:18	30:24, 33:10,
67:23, 68:3,	44:18	finance	33:11, 33:12,
80:4	fareboxes	67:13, 67:18	33:13, 41:3,
extent	43:23, 43:24,	financial	48:4, 50:6,
23:16	44:4, 44:6	84:13	50:18
exterior	fashion	find	flexibility
73:3, 73:11	23:20	-	8:21
F	fast	11:7, 14:1, 44:13	fliers
	-\\ \begin{array}{c} \tag{13:22}	fine	79:16
facade	faster	70:23	floors
73:5, 74:19	34:21	finish	74:18
face	feature	72:13, 74:17,	focus
81:24	71:5, 73:9	76:4, 76:22	29:20, 33:22,
faced	february	finished	46:12
8:10	1:9, 4:4, 83:1,	70:24, 71:12,	focusing
faces	83:6, 84:16	70:24, 71:12, 72:20, 73:5	77:14
12:19	federal	finishes	foia
facilities	21:11, 22:2,	70:21, 71:16,	7:6, 7:21,
72:10, 72:12	57:20, 58:3,	71:21, 72:13,	10:1, 10:2,
facility	58:7	73:11, 74:21	10:1, 10:2,
70:9, 71:19,	feed	fire	12:10, 12:21,
72:1, 72:4,	42:19, 73:24	20:16	15:12, 15:23,
72:16, 72:21,	feedback	firm	23:3, 23:4,
73:16, 73:23	14:22	78:6	23:13, 23:15,
facing	feet	first	23:19, 25:7,
52:7	20:16	4:19, 5:1, 7:5,	26:13, 26:22
fact	fellow	8:2, 9:21, 9:24,	follow
31:2	53:11	15:11, 30:17,	24:24
facts	felt	39:11, 45:4,	follow-up
30:18	16:9	68:6, 69:24,	11:20, 19:10,
failed	few	75:12, 76:11,	22:9, 24:22
15:11	17:2	77:7	followed
fair	fewer	five	20:7, 25:13,
5:17, 7:3,	15:5	4:17, 4:23,	25:22
11:11, 19:16	figure	7:18, 24:19,	following
fairs	42:22, 52:19	24:20, 28:1,	56 : 13
19:14	file	49:24	footprint
familiar	25:6	five-day	75:18, 80:5
42:11, 44:15,	filed	24:22	force
46:17	25:11	flagger	53:1
families	filing	11:11, 11:15	ford
81:19	15:23	flagger-to-rto	54:8, 54:10,
fan	filled	11:10	54:13
57 : 13	19:9	flags	forefront
far	final	79:17	49:4
16:20, 19:24,	46:15, 72:13,	flaw	foregoing
22:4, 76:20,	76:4, 82:19	9:23	84:5, 84:7
	/0:4, 02:19		
		•	

Conducted on February 14, 2024 96				
forest	fuels	gardens	go	
8:11, 80:9	46:24	80:7	11:7, 22:6,	
form	fulfill	gen	30:7, 31:18,	
14:22, 76:19	25:6	38:21	31:19, 35:4,	
formed	full	general	39:4, 49:10,	
74:16	46:19, 47:21,	3:11, 7:8,	49:24, 54:13,	
former	50:6, 56:8,	13:3, 35:9,	56:2, 70:9,	
18:15, 19:6	74:14	35:11	72:23, 73:22,	
forth	full-time	general's	74:21	
7:8, 53:1	23:12, 26:18,	7:20, 15:15	goal	
forthcoming	26:19	generally	9:16, 12:6,	
13:1	fully	5:12, 31:22	16:5, 50:2,	
forums	70:5, 74:16,	genuinely	55:13	
28:19	75:6, 77:9	8:18	goals	
forward	funded	geographic	12:6, 51:13,	
6:15, 46:18,	58:5	30:14, 33:1	52:3, 52:8	
50:4, 51:16,	funding	georgette	god	
51:17, 57:15,	21:1, 21:4,	3:12, 4:5,	27:17	
69:23, 75:4,	21:6, 21:11,	4:21, 28:10,	goes	
77:3	21:13, 21:15,	67:7 , 82:20	34:4, 71:8	
fossil	22:2, 22:17,	getting	going	
46:24	47:9, 47:13,	6:9, 21:13,	6:15, 23:15,	
foundational	47:16, 51:20,	22:1, 25:9,	25:23, 27:24,	
76:10	51:21, 51:22,	52:11, 54:18,	28:14, 29:4,	
four	52:2	73:12, 80:14	34:14, 42:20,	
4:23, 23:12,	further	ghosted	43:17, 43:21,	
26:17, 26:19,	28:9, 82:23	24:23	49:9, 49:24,	
28:1, 32:14	furthest	give	50:1, 50:12,	
framework	76:14	13:10, 28:16,	51:4, 53:12,	
36:7, 37:5,	future	29:5, 42:23	53:13, 58:11,	
74:15	55:10, 78:23	given	70:9, 75:17,	
franklin	G	8:20, 9:10,	76:5, 76:7,	
40:24, 41:8	gain	52:19, 52:20,	76:16, 77:2	
free	75 : 22	52:22, 57:4,	gone	
50:18	gallagher	84:8	27:18, 75:8,	
freedom	43:9	gives	76:6	
15:7	galvanized	36:3, 42:14,	good	
frequency	73:5	69:24	4:2, 6:17,	
33:2	game	giving	6:20, 7:4, 8:2,	
frequent	56:16	24:10	10:8, 10:15,	
9:16	games	glad	14:1, 14:9,	
friday	75:14	82:8, 82:14	14:11, 17:18,	
72:22, 75:11	gantry	glass	27:6, 29:13,	
friendly	76:21, 76:23,	70:5, 73:6,	34:2, 43:15,	
47:3	77:1	73:13	44:13, 69:15,	
front	garages	glove	69:18, 80:13	
12:18, 44:9	51:2	38:4	gotten	
fta	J	glow	24:11, 54:17	
48:23		82:2		

		Jiuary 14, 2024	•
government	66:11, 66:21,	happening	helps
21:11, 58:7	66:23, 67:1,	29:24, 36:6,	42:8, 42:15
governmental	67:3, 67:5,	37:14, 40:21,	here
52:13	67:9, 68:20,	41:16, 42:16,	4:7, 4:9, 4:11,
graph	69:1, 69:3,	48:21, 57:20	4:13, 4:15,
32:8	69:5, 69:7,	happens	10:14, 11:22,
grateful	69:9, 82:21,	10:12, 48:6	14:14, 17:14,
6:8	83:4, 83:10,	happy	27:13, 27:16,
great	83:12, 83:14,	17:15, 27:8,	29:12, 29:15,
30:14, 40:13,	83:16, 83:18	49:11, 80:23,	29:17, 29:22,
69:24, 70:18,	grid	81:20	30:22, 31:3,
82:5, 82:7	31:20, 51:4,	hard	35:5, 39:11,
green	58:1	11:9, 12:8,	40:1, 40:2,
8:5, 70:14,	grocery	21:12, 43:19	40:3, 40:16,
73:23, 74:1,	22:11	hate	40:24, 41:7,
74:4	ground	6 : 7	42:3, 45:19,
greener	76:8	haters	54:24, 61:11,
47:5	groundwork	13:6, 13:14	69:20, 70:20,
greenlee	36:16	haymarket	70:24, 71:12,
3:12, 4:6, 4:8,	group	73:19	71:20, 71:21,
4:10, 4:12,	13:11, 17:14,	head	71:24, 72:7,
4:14, 4:16,	26:11, 26:13,	7:22, 18:22	72:13, 73:3,
4:22, 5:7, 6:16,	78 : 5	heads	73:19, 73:20,
9:19, 10:5,	groups	48:17	73:21, 74:8,
10:8, 13:19,	14:16, 16:20,	health	75:12, 76:2,
14:3, 14:6,	17:3, 17:4, 17:5	35:16, 46:22	76:9, 76:16,
14:8, 17:17,	grove	hear	76:18
27:4, 27:10,	8:4	23:6, 23:9,	here's
28:6, 28:8,	growth	55:20, 78:8,	71:3, 72:19,
49:17, 57:11,	32:9, 32:12	81:13	74:14
59:4, 59:10,	grâce	heard	hereby
59:12, 59:14,	12:24	7:15, 16:16,	84:6
59:16, 59:18,	gtfs-rt	17:6, 23:2,	hereunto
60:9, 60:15,	42:19, 43:2	30:10, 54:1	84:15
60:17, 60:19,	guys	heat	hey
60:21, 60:23,	19:17	73:16	24:10
61:7, 61:12,	Н Н	heavily	hi
61:14, 61:16,		37:16	5 : 7
61:18, 62:5,	half	heavy	high
62:11, 62:13,	13:23, 26:1,	5:24, 22:11	8:6, 14:19,
62:15, 62:17,	31:12, 31:13,	held	46:1
62:19, 63:10,	32:4	2:1	higher
63:16, 63:18,	hand	help	31:24, 55:1
63:20, 63:22,	38:4	13:13, 18:14,	highest
63:24, 64:17,	happen	33:24, 41:6,	45:16
65:1, 65:6,	52:22, 57:7,	57:6, 78:5	highlight
65:8, 65:10,	57:21	helping	81:11
65:12, 65:14,	happened	57:2	highlighting
	50:8, 52:19	3/:2	79:17
	l		<u> </u>

	Conducted on Fet	71 daily 11, 2021	
hire	58:5	35:21, 46:2,	individual
19:18	human	46:22, 49:5,	44:24, 45:1
hire-a-refugee	80:19	58:4, 72:9,	individuals
19:15	hunder	72:11	44:15, 81:6
hiring	10:6, 10:7,	importantly	industries
11:11, 32:24	10:8, 10:10,	30:19, 42:18,	8:23
historical	13:20, 14:4,	44:11	industry
76:6	24:24, 25:19,	improve	42:19, 43:5,
historically	26:2	6:3, 6:11,	48:22, 50:9,
24:5	hundreds	29:1, 29:8,	52:20, 53:13,
history	6:9	29:21, 33:12,	54:14
8:14	I	37:10, 38:23,	inference
hold		40:17	19:2
	idea	improvements	information
11:2, 20:16, 38:9, 79:7	8:3	36:21, 37:9,	11:6, 13:2,
-	identifiable	39:12, 57:16	15:8, 24:10,
holding 13:12	15:4	improving	33:23, 41:5,
holistic	identified	16:5, 26:16,	41:19, 42:14,
	36:14, 37:4,	39:14, 81:18	43:22, 55:18,
33:21, 41:15	53:3	include	78:19, 80:23
home	identifier	11:6	infrastructure
75:19	70:19	included	30:2, 32:19,
honestly	identify	9:5	33:5, 33:9,
54:17	37:9, 45:9,	includes	33:18, 36:5,
honor	47:16	30:15, 33:7,	36:16, 36:3, 36:16, 37:9,
81:17	illinois	42:18	38:6, 49:22,
hope	1:8, 2:6, 2:14,	including	51:22, 69:12,
6:2, 6:14,	7:8, 7:20, 7:23,	18:7, 21:7,	69:16
11:16, 55:8	15:15, 60:1,	30:20, 48:19,	infrastructures
hopefully	65:24, 66:7,	80:8	51:1
53:4	66:17	inclusion	initial
hosted	imagine	81:12	24:21
80:3, 80:17	78:12	inconveniences	innovation
hours	immediate	20:14	28:15, 29:15,
5:19, 13:23,	24:8	incorrect	32:17
31:8, 79:8,	impact	13:6	input
81:7, 81:16	29:2, 45:2,		16:9, 78:20
house	48:12, 50:12,	increase	inside
48:21, 51:7,	50:16, 56:16	23:19, 26:24,	
51:15, 52:5,	impacts	32:4, 55:9, 74:5	72:20, 73:15 install
56:1, 56:20,	44:24, 46:23,	increased	
57:7, 70:5,	53:22	26:22	40:6
74:2, 74:3	important	increases	installed
howard	18:3, 19:21,	53:21	40:4, 41:2
11:13, 18:21,	27:22, 29:24,	incumbent	installing
18:24, 22:7,	30:1, 30:4,	16:22	73:12
22:8, 28:4	31:2, 31:7,	indexing	installment
huge	31:14, 31:22,	53:6	81:10
44:24, 48:1,		indicated	instead
	1	26:7	15:1, 39:3

instructions	ii		لاحتاجا
	irving	january	joined
42:23	38:17	14:17, 23:17,	69:16
integrated	isaac	58:24, 59:6,	jr
44:2, 44:7	27:5	61:23, 62:2,	3:10
integrating	issue	62:7, 67:17,	juanpablo
44:6	8:24, 20:23,	77:13, 80:3,	69:13, 69:18,
intended	25:3, 50:7, 56:7	81:2, 81:6 jarvis	80:1
29:1	issues	18:2, 18:20,	jump
intense	53:6	1 · · · · · · · · · · · · · · · · · · ·	36:11
45:19	ita's	20:1, 20:2,	jumps
interact	77:21	20:12, 21:14, 22:8	36:24
16:4, 16:23	item	jeffery	к
interest	28:11, 61:20,	36:11, 38:15	kaarpoh
77:17, 84:13	61:21, 62:22,	•	19:16
interested	62:24, 64:2,	jha	keep
80:21	64:4, 65:17,	3:5, 4:14, 4:15, 24:3,	11:11, 49:2
interesting	65:19, 67:7	4:15, 24:3, 49:17, 49:18,	keeps
78:4	items	49:17, 49:16,	12:18
interior	22:11, 81:21	59:5, 59:16,	kelly
70:20, 72:19	itself	59:17, 60:8,	65:21, 66:4,
intersection	73:8, 74:10	60:10, 60:21,	66:15
39:5	J	60:22, 61:10,	kent
intersections	jakes	61:11, 62:4,	3:11, 23:3,
36:23	3:4, 4:12,	62:6, 62:9,	56:11, 59:22,
invested	4:13, 9:2, 9:20,	62:10, 63:9,	61:20, 61:24,
32:21	10:3, 12:1,	63:11, 63:14,	62:22, 63:4,
investigate	14:7, 19:20,	63:15, 64:16,	64:2, 64:10,
15:3	20:3, 20:7,	64:18, 65:4,	65:17, 66:2
investment	20:20, 21:4,	65:5, 66:10,	key
37:6, 37:7,	21:8, 22:4,	66:12, 67:3,	30:9, 30:18,
40:9, 40:17	22:14, 22:21,	67:4, 68:19,	31:2, 32:21,
investments	22:23, 23:2,	68:21, 68:23,	34:9, 36:9,
29:24, 33:8,	23:22, 24:7,	68:24, 81:22,	39:8, 39:13,
33:15, 34:6,	26:5, 26:17,	83:3, 83:5,	41:22, 46:6,
36:17, 36:18, 37:20, 38:16,	27:1, 27:8, 51:14, 58:8,	83:8, 83:9	46:21, 47:7,
39:10, 46:4	58:16, 59:14,	job	47:8, 48:2
invitation	59:15, 60:19,	1:22, 5:17,	kicking 34:10
9:13	60:20, 62:11,	6:12, 15:3,	34:10 kids
invited	62:12, 63:16,	19:15, 80:13	22:12
52:6	63:17, 65:6,	jobs	kind
involved	65:7, 67:1,	6:6, 6:12,	10:12, 25:23,
49:22, 56:12,	67:2, 67:14,	19:14, 35:6,	29:5, 42:23,
58:2 58:2	67:15, 69:1,	35:9, 35:12,	29:5, 42:23, 44:21, 70:10,
involvement	69:2, 81:24,	35:17, 56:23	71:5, 71:12,
7:19	82:7, 83:10,	johnny	71:24, 72:3,
involves	83:11	3:7	73:9, 74:11,
47:6, 53:5		johnson's	/ J · J , / T · I I ,
47.0 , 33.3		35:23, 46:8	

Conducted on February 14, 2024				
75:9, 76:11,	lakefront	lays	25:18, 25:22	
76:12, 77:14,	45:21	36:15, 50:5	level	
77:23, 78:24,	lakeview	leadership	29:1, 40:23,	
79:3	79:12	14:16, 15:19,	51:20, 53:19,	
king	lanes	16:10, 16:18,	54:16, 57:7,	
72:20	36:2, 36:21,	16:22, 17:10,	58:3, 70:17,	
knew	37:19	57:20	71:1, 71:2	
80:14	large	leading	license	
know	13:5, 18:5	43:9, 47:18,	68:6	
5:19, 7:18,	larger	49:5	light	
12:7, 16:11,	17:2, 39:11,	learn	38:10, 52:15	
19:21, 20:11,	76 : 15	10:20, 80:7	lighting	
20:21, 21:12,	last	lease	71:15	
23:6, 24:14,	7:10, 10:23,	68 : 2	likely	
25:18, 28:18,	12:15, 13:17,	least	8:5	
29:18, 29:23,	16:14, 23:11,	9:10, 37:3	limitations	
32:7, 32:24,	23:14, 23:16,	leave	8:20	
33:17, 34:7,	25:5, 26:7,	8:21, 28:4	limiting	
34:21, 35:10,	26:23, 27:4,	lee	46:22	
35:12, 36:20,	28:3, 32:3,	3:6, 4:6, 4:7,	line	
38:7, 40:15,	35:22, 36:8,	57:11, 57:12,	8:6, 8:8, 8:9,	
48:5, 48:9,	43:23, 44:20,	59:8, 59:9,	8:12, 8:15,	
48:12, 50:1,	49:9, 75:4,	60:13, 60:14,	18:2, 18:3,	
50:22, 52:21,	76:18, 77:9,	61:6, 61:8,	31:17, 46:1,	
54:3, 54:10,	79:7	61:16, 61:17,	67:23, 68:3,	
56:5, 56:11,	lastly	62:17, 62:18,	73:24, 74:1,	
56:23, 57:13,	33:14 , 48:14	63:22, 63:23,	74:4, 80:4	
70:6, 74:19,	later	65:12, 65:13,	link	
82:10, 82:14	12:20, 40:11,	66:19, 66:20,	36:11	
knowing	70:23	69:7, 69:8,	lionel	
51:15	launch	83:16, 83:17	65:21, 66:4,	
L	46:4	left	66:15	
la	launched	13:23, 42:2	list	
48:19	35:21, 36:6,	legal	20:18, 44:22,	
labor	36:10, 38:14,	53:9, 56:11	77:15, 78:21	
6:3, 81:7	42:21, 46:18	legislation	lists	
lack	launches	57 : 8	21:18	
15:16, 16:2	76:21	less	literally	
laid	launching	7:18, 34:20,	12:10	
46:19	43:8	44:9	little	
lake	laundry	lester	16:9, 19:6,	
2:5, 45:4,	44:22	3:3	22:12, 28:5,	
45:10, 45:13,	law	let's	40:10, 43:19,	
45:15, 45:22,	18:4	28:4	45:9, 74:7,	
45:24, 46:5,	lawrence	letter	75:23, 78:16	
46:9, 46:14,	76:7	11:17, 12:13	live	
69:22	lawsuit	letters	6:4, 31:11,	
	25:6	25:2, 25:17,	31:13	

	Conducted on Fet	11, 2021	101
liveability	52:24, 53:18,	21:19, 22:18,	materials
30:6	55:3, 58:6,	24:9, 30:12,	14:5
lives	78:1, 79:19	32:22, 37:17,	matter
81:19	lots	37:20, 40:10,	64:6, 64:12,
lobby	78:13, 79:16	50:17	64:20, 65:21,
13:8	love	manage	66:4, 66:13,
local	14:1, 81:24,	33:11	66:14
6:23, 15:24,	82:3, 82:12	management	matters
63:3, 63:7	lower	43:7	67:7, 67:8,
located	40:1, 42:2	manager	67:10
68:2, 68:8	loyola	11:12	mawr
locker	18:20, 19:5,	mandate	76:7, 76:10,
72:8	22:7	47:9	76:13
logged	lunt	manner	maybe
8:13	19:5	15:13	14:1, 18:13,
long	M	manufacturer	30:16, 44:15
8:6, 8:24,	machinery	54:6, 56:9	mayor
44:16	5:24	manufacturers	35:23, 46:7
longer	made	48:1, 50:10,	mcfadden
5:12, 19:6,	9:15, 12:5,	52:21, 52:23,	6:17, 6:18,
31:5, 45:9	13:20, 24:8,	53:2, 54:14,	6:20, 6:22, 10:2, 24:16
look	25:9	55:4, 55:10, 55:21	mckone
11:9, 26:23,	main	manufacturing	32:18
32:23, 33:19,	70:6	48:17, 49:1,	mean
40:19, 47:15, 48:3, 50:21,	maintenance	50:8	34:22, 34:23,
57:3, 72:20,	71:19	many	49:21, 54:1
82:13	major	8:22, 9:6,	meaningfully
looked	48:18	17:8, 30:15,	16:23
54:9	majority	30:20, 31:9,	means
looking	28:20, 44:13	31:16, 33:17,	5:4, 39:14,
26:14, 38:16,	make	35:6, 80:22	39:15, 55:11
38:22, 39:9,	5:8, 5:13,	map	mechanical
41:17, 41:21,	6:12, 12:7, 15:5, 20:17,	30:22, 35:5,	44:1
42:1, 42:4,	33:20, 33:24,	35:6, 45:19	meet
47:21, 47:23,	34:4, 34:21,	maps	50:2, 55:10
51:17, 57:5,	35:17, 36:17,	78:13	meeting
57:15 , 70:2	43:15, 44:17,	mark	1:7, 2:1, 4:3,
loop	47:5, 49:7,	78:13	9:4, 9:12,
36:10	51:10, 51:11,	market	10:23, 12:15,
lost	52:11, 53:4,	52:23, 53:4,	16:14, 58:24,
28:20	53:12, 74:12,	56:22, 57:9	59:6, 61:23,
lot	79:20	mars	79:6, 83:1,
15:2, 28:18,	makes	31:6	83:6, 83:19
28:23, 29:24,	4:24, 45:23	mass	meetings
30:1, 31:16,	making	49:22, 71:24	9:5, 10:12,
36:9, 40:20,	11:18, 21:2,	massive	10:18, 60:2,
40:21, 46:16,		72:21	77:7, 77:12,
	<u> </u>	<u> </u>	1

	Conducted on Fet	ordary 11, 2021	102
77:19, 78:23	63:8, 63:11,	15:9, 75:4,	27:6, 29:13,
member	63:20, 63:21,	76:18, 79:7,	67:16, 69:15,
14:13, 16:8	64:15, 64:18,	83:20	69:18
members	65:10, 65:11,	month's	morse
3:2, 4:17,	66:9, 66:12,	12:15	18:3, 18:9,
The state of the s	66:21, 66:22,	monthly	18:21, 19:1,
6:20, 15:16,	68:18, 68:21,	<u> </u>	
15:19, 16:10,	69:5, 69:6,	69:20, 81:10	19:3, 19:4,
16:18, 17:14,	83:2, 83:5,	months	20:2, 20:3,
29:13, 49:16	83:14, 83:15	7:17, 11:14,	20:12, 21:14
memoranda	million	26:1, 34:11,	morton
63:2, 63:6		70:8, 71:11,	17:18, 17:19,
mention	31:4, 32:3,	72:17, 73:18,	17:21, 20:2,
11:1	67:22, 81:3,	74:6, 74:19,	20:6, 20:9,
mentioned	81:7, 81:8	74:23, 76:24,	22:6, 22:22
35:10, 41:17,	mind	79:2	most
71:3	20:18	mooney	5:21, 6:5,
mentioning	minute	32:20, 69:12,	19:15, 42:11,
31:23	8:12, 71:3	69:15, 69:20,	42:18, 45:17,
met	minutes	81:20, 82:3,	46:22, 71:13,
67:16	5:9, 6:19,	82:17	71:20, 72:11,
metal	7:18, 14:10,	more	73:11, 76:3,
41:19	17:19, 27:11,	5:11, 6:14,	80:16
metra	35:8, 58:23,	9:5, 15:17,	motion
46:1	59:5, 61:23,	16:20, 19:12,	59:1, 59:19,
mezzanine	62:2, 62:7,	19:18, 24:20,	60:5, 60:23,
71:2	62:20, 67:17	28:5, 30:10,	61:4, 61:18,
michele	missed	34:4, 34:23,	62:1, 62:19,
3:6	9:21	35:6, 36:22,	63:5, 63:24,
michelle	missionary	38:2, 38:10,	64:11, 65:14,
58:8	68:7	38:22, 38:23,	66:3, 67:5,
might	mm2	39:16, 40:15,	68:17, 69:9,
10:17, 41:8,	75:6	41:4, 41:14,	82:24, 83:18
42:12, 45:8	mm3	42:8, 42:14,	move
mile	75 : 6	43:3, 44:10,	25:3, 43:2,
31:12, 31:13	modern	44:11, 45:24,	60:1
miles	33:13	•	moved
31:4	modernization	51:21, 51:22, 52:22, 53:5,	59:2, 59:4,
miller	75 : 3	55:12, 56:4,	60:7, 60:9,
3:7, 4:8, 4:9,	molly	56:21, 56:23,	61:5, 61:7,
55:15, 55:24,	28:14, 29:4,	50:21, 56:23, 57:8, 57:14,	62:3, 62:5,
59:2, 59:5,	29:10, 29:14,	58:9, 72:9,	63:8, 63:10,
59:10, 59:11,	54:1, 55:15,	80:10	64:15, 64:17, 66:9, 66:11,
60:7, 60:10,	57:12	morning	68:18, 68:20,
60:15, 60:16,	money	4:2, 6:17,	83:2, 83:4
61:5, 61:8,	51:17, 55:11	6:20, 7:13,	movement
61:14, 61:15,	month	10:8, 14:9,	46:10
62:3, 62:6,	10:11, 10:16,	14:11, 17:18,	moves
62:15, 62:16,	10:18, 11:10,		77:3
			, , , ,

	Conducted on Fet	Juary 14, 2024	103
moving	56:4, 74:12	67:11, 69:10,	number
46:13, 55:19,	needed	71:10, 71:18,	23:19, 35:8,
73:2	24:21, 37:10	76:24, 81:9,	53:1, 55:9,
much	needs	83:20	56:14, 57:4
17:21, 22:22,	7:21, 22:20,	nice	numbers
31:7, 47:23,	51:20, 51:21,	72:12	26:14
53:4, 56:12,	57:10	nicholas	numerous
81:23, 82:16	neema	64:6, 64:12,	7:17
mud	3 : 5	64:20	0
11:5	neighbors	night	obviously
multiple	27:17	8:17	21:23, 22:16,
17:3	neither	nik	48:10, 49:22,
must	84:11	10:6, 14:7,	53:20, 56:16,
18:4	network	19:23, 22:24	56:22
N	34:14, 35:3,	nine	occasional
name	35:14, 35:15,	13:23, 18:22,	5:10
6:21, 14:11	36:1	50:9, 68:9,	occurs
names	network-wide	68:11, 68:13	53:19
11:5	40:6	nominal	office
national	never	73:16	7:20, 7:21,
47:18	8:1, 11:6	nonbinding	12:17, 12:21,
native	new	25:4	15:15, 26:22,
82:9, 82:15	8:14, 36:24,	nonrevenue	48:22, 53:8,
nature	41:1, 41:2,	71:18	79:8
23:10, 23:24,	42:8, 43:23,	normally	officer
53:7	48:19, 54:2,	69:22	28:15, 29:15,
navigation	58:11, 70:3,	north	69:12, 69:16,
54:9, 54:11,	70:4, 73:20,	19:2, 19:5,	84:5
54:12	73:24, 74:2,	45:4, 45:13,	official
near	75:7, 76:5,	45:15, 45:23,	16:21
14:19	81:5, 82:20,	46:5, 46:13,	offline
nearly	82:21	76:12, 76:14	20:22
30:22, 30:24	news	northern	often
neat	8:3, 13:18,	65:23, 66:6,	5:11, 14:21,
73:9, 77:3	13:20, 48:6	66:16, 76:20	16:11, 37:16,
necessarily	newspapers	northwest	57:14, 72:8
51:23, 54:18,	15:24	70:2	oh
54:19	next	notably	65:1
necessary	6:16, 10:5,	19:15	okay
51:11	10:16, 14:8,	note	5:3, 10:4,
need	17:17, 19:2, 20:24, 24:12,	31:7, 37:15,	20:20, 22:14,
9:5, 16:18,	24:17, 28:11,	45:15, 46:7,	23:2, 26:21,
18:8, 19:18,	29:9, 31:22,	48:5, 79:8 noted	27:2, 27:12,
22:13, 31:18,	34:11, 38:21,	12:12	28:7, 30:7,
31:19, 39:1,	39:24, 40:8,	nothing	49:9, 58:16
51:4, 52:8,	41:13, 43:6,	16:16	old
52:12, 54:18,	58:22, 59:20,	november	43:24, 75:7
		36:7	
		30.7	
	I	I	I

	Conducted on Fet	51 daily 11, 2021	104
omnibus	opener	organizations	outreach
68:12, 68:17,	75:19	9:6	77:6, 79:4,
68 : 22	opening	organizer	80:4
once	70:22, 72:18	6:22, 14:12	outside
10:18, 17:8,	operate	ortiz	50:20, 73:4
24:7, 77:12	48:11, 51:5	4:18	outstanding
one	operating	other	25:24, 26:3
4:24, 6:5,	5:24, 31:1	7:12, 8:22,	over
6:12, 7:11,	operation	8:23, 15:14,	15:9, 19:4,
8:11, 8:13,	78:7	15:16, 17:4,	19:5, 29:8,
8:15, 11:21,	operations	18:10, 19:3,	31:4, 32:5,
12:9, 12:14,	32:19	24:2, 26:11,	32:10, 36:3,
15:13, 16:5,	operator	34:6, 37:20,	40:8, 73:19,
16:15, 18:24,	44:9, 44:10,	44:5, 45:18,	74:8, 75:13,
19:1, 19:12,	48:23	52:1, 53:5,	75:14, 77:21,
21:12, 25:11,	operators	53:20, 54:8,	77:22, 80:1,
26:2, 26:23,	31:1, 33:1,	70:13, 82:11	80:5, 81:3,
29:12, 34:10,	42:8, 42:14	others	81:7, 81:8,
40:9, 42:3,	opinion	7:13, 7:15,	81:15, 81:16
43:23, 47:21,	16:2, 25:20	43:10, 47:14,	overall
51:18, 56:6,	opinions	48:19, 51:10	50:17, 56:17
56:8, 57:18,	25:4	otherwise	overhead
67:20, 69:24,	opportunities	84:14	72:2
72:11, 76:3,		out	overlooked
76:11, 76:14,	29:7, 78:22,	9:3, 11:17,	55:17
76:15, 77:13,	79:9, 80:8,	14:20, 14:24,	overwhelming
80:3	80:24	17:10, 18:14,	78:19
ongoing	opportunity	19:13, 26:13,	owe
42:17	9:8, 17:22,	32:2, 32:8,	6:10, 56:14
online	78:3, 78:8	33:17, 42:22,	o.10, 30.14
75:1	orange	46:19, 49:24,	33:8, 47:4
only	8:16	50:5, 50:24,	owners
8:5, 8:15,	order	52:19, 55:8,	18:19
11:18, 28:2,	4:3, 4:20,	55:21, 56:5,	
47:21, 50:22,	31:19, 39:2,	58:11, 68:14,	P
55:9, 56:22,	42:23, 47:12,	70:4, 71:22,	package
57:6	48:2, 49:6,	72:22, 73:22,	13:9
onslaught	49:8, 51:4,	74:9, 75:17,	packages
9:11	51:12, 58:22,	75:19, 76:8,	81:4
op-ed	59:20, 67:11,	77:21, 77:23,	pads
10:24	69:10, 82:19	80:5, 80:11,	39:14
op-eds	ordinance	80:14	pages
15:24	63:2, 63:5,	outcome	1:23
open	67:20, 67:21,	52:14, 84:14	painfully
7:13, 9:13,	68:1, 68:5	outcomes	7:6
12:13, 15:14,	ordinances	54:20	paint
60:2, 61:4,	67:19, 68:11,	outpace	72:4, 72:5
61:9, 79:14	68:13	32:12	painted
	organization		73:17
	82:11		

painting 39:17, 40:14 percent pilot 72:1, 73:15 parts 8:17, 21:19, 41:18, 42:4 paragraph 72:9, 72:11, 30:13, 31:11, pink 77:14 31:12, 32:1, 8:16, 45:20 park passed 32:4, 55:17 pipeline 8:11, 17:24, 25:13 percentage 11:10 18:18, 27:17, passenger 24:4 piping 27:22, 38:17, 46:3, passes 8:13 pit 46:12, 80:9 59:19, 60:24, period 76:9	
72:1, 73:15 parts 8:17, 21:19, 41:18, 42:4 paragraph 72:9, 72:11, 30:13, 31:11, pink 11:23 passed 32:4, 55:17 pipeline 8:11, 17:24, 25:13 percentage 11:10 18:18, 27:17, passenger 24:4 piping 27:22, 38:17, 31:4 performance 72:2 45:7, 46:3, passes 8:13 pit 46:12, 80:9 59:19, 60:24, period 76:9	
paragraph 72:9, 72:11, 30:13, 31:11, pink 11:23 77:14 31:12, 32:1, 8:16, 45:20 park passed 32:4, 55:17 pipeline 8:11, 17:24, 25:13 percentage 11:10 18:18, 27:17, passenger 24:4 piping 27:22, 38:17, 31:4 performance 72:2 45:7, 46:3, passes 8:13 pit 46:12, 80:9 59:19, 60:24, period 76:9	
parkpassed32:4,55:17pipeline8:11,17:24,25:13percentage11:1018:18,27:17,passenger24:4piping27:22,38:17,31:4performance72:245:7,46:3,passes8:13pit46:12,80:959:19,60:24,period76:9	
8:11, 17:24, 25:13 percentage 11:10 18:18, 27:17, passenger 24:4 piping 27:22, 38:17, 31:4 performance 72:2 45:7, 46:3, passes 8:13 pit 46:12, 80:9 59:19, 60:24, period 76:9	
18:18, 27:17, passenger 24:4 piping 27:22, 38:17, 31:4 performance 72:2 45:7, 46:3, passes 8:13 pit 46:12, 80:9 59:19, 60:24, period 76:9	
27:22, 38:17, 45:7, 46:3, 46:12, 80:9 31:4 performance 72:2 pit 76:9	
45:7, 46:3, 46:12, 80:9 passes 8:13 59:19, 60:24, period 76:9	
46:12, 80:9 59:19, 60:24, period 76:9	
parking 61:18, 62:20, 44:17 place	
78:11 63:24, 65:15, persistently 51:12, 58:11,	
parks 67:5, 69:9, 8:19 71:14, 73:12,	
78:11 person 73:21, 74:20,	
part 5:18, 24:8 76:5, 76:17	
6:8, 9:21, 53:16, 75:11 personal placed	
19:9, 19:18, path 24:18, 47:4, 68:10	
21:15, 21:22, 46:19 54:5 places	
50:14, 50:23, pathways personally 27:19	
50:24, 51:6, 78:10 6:7, 11:1 plague	
51:23, 52:18, patterns persons 9:1	
53:10, 55:6, plan	
55:8, 56:14, pavlecic perspective 12:17, 30:12,	
56:19, 79:24	
part-time 14:12, 23:1, petros 49:19, 50:3,	
26:20 25:10, 25:21 1:24, 2:12, 50:13, 56:17,	
participated pay 84:3, 84:20 57:5, 75:15 48:16 55:2 phase planned	
Prince Prince	
P	
participation payments 48:19 28:15, 29:15, 79:11 53:6 phone 32:17	
Final Property of the Control of the	
particular pedestrians 4:24, 5:1 plans 8:9 37:23, 42:9, picking 20:4	
particularly 45:12 plexing 20:4 platform	
53:23 pending pickleball 71:1, 71:2,	
parties pickieball 71:1, 71:2, 71:7, 71:13,	
42:22, 43:3, people picture 71:14	
84:12 plectife 39:11, 40:24, platforms	
partner 5:24, 11:2, 42:2, 73:4 70:7, 71:8,	
37:12, 39:11 3:24, 11:27 42:2, 73:4 76:16 76:16	
partnered 19:18, 22:9, 69:23 play	
19:16 22:11, piece 57:23	
partnering 27:2, 28:3, please 31:22, 38:3, please	
46:3 33:22, 45:24, 43:6, 70:17 4:5, 13:16,	
partners 46:10, 46:13, pieces 19:11	
39:21, 80:18 77:21, 77:22, 39:8, 74:8, plenty	
partnership 78:9 74:13, 78:17 7:15	
33:6, 35:21,	

	Conducted on I	reditiary 14, 2024	100
plugs	precast	prices	program
71:23	71:13	53:7	21:15, 21:17
plus	prep	prieto	programs
56:24	73:17	69:13, 69:18,	52:1, 69:14,
point	preparation	69:19, 80:2,	69:19, 81:12
8:11, 28:22,	79:13	82:18	progress
31:7, 31:14,	preparatory	primarily	53:6
31:15, 32:8,	79:19	33:5	project
35:5, 35:7,	prepping	prior	7:4, 18:6,
54:17, 56:5,	74:11	73:13	20:10, 20:24,
71:21, 74:24	present	prioritization	21:6, 34:10,
points	3:9, 4:17, 5:8,	34:5, 36:24,	46:15, 49:23,
41:6	16:11, 79:6	38:2, 38:5	67:23, 68:4,
policy	presentation	prioritize	69:22, 71:18,
48:21	16:15, 16:17,	48:9	75:3, 75:23,
pop	29:4, 80:13	prioritizing	76:12, 76:20,
36 : 12	presentations	36:1, 37:19,	77:3, 77:24,
poppe	16:13	46:9	79:23, 81:16,
28:14, 29:11,	presented	priority	82:1
29:14, 49:20,	67:14	20:18, 33:4,	projects
57:18, 58:18	presenting	36:3, 36:11,	30:2, 34:9,
portion	16:12	39:3	36:9, 44:23,
54:2, 78:15	president	private	49:13, 53:22,
positive	3:10, 6:21,	24:1	80:8
13:17, 13:20	10:1, 10:24,	privilege	properly
possibilities	11:24, 12:18,	82:5	9:9
77:17	13:4, 20:20,	probably	property
possible	20:23, 21:5,	25:9, 45:7,	68:2, 68:8
13:22, 55:14,	21:10, 22:15,	74:23	proposals
78:21	28:13, 29:11,	proceeding	26:16, 67:22
potemkin-style	29:14, 47:17,	84:6	proprietary
10:18	48:15, 50:3,	process	42:21
potential	51:14, 51:18,	7:6, 10:3,	proterra
42:15	52:16, 52:17,	12:22, 21:16,	56:10
potentially	55:20, 55:23,	21:21, 23:13,	prove
34:23	56:3, 57:19,	23:19, 25:3,	11:8
pound	58:19, 58:21	50:20, 53:15,	provide
54 : 13	president's	55:7	24:6, 34:2,
pour	28:12	procure	35:16, 39:3,
76 : 18	press	55:5	73:15
pouring	9:15, 11:18	procurement	provided
76 : 22	pretending	53:8	11:21
pours	12:23	product	provider
74:17	pretty	72 : 20	57:24
power	10:15, 47:23	production	provides
47:13, 58:9,	previously	53 : 21	30:14, 38:6,
58:12, 58:14,	44:4	professional	41:4
58:15, 74:3	price	2:13, 84:4	providing
JU. IJ, 14.J	54:24, 55:2	2.10, 04.4	50:10
			•

	Conducted on Feb	•	1
public	26:6, 50:4	64:3, 65:18	72:10, 72:12,
4:20, 4:23,	questions	reach	73:9, 75:22,
6:16, 7:5, 10:5,	9:9, 9:11,	9:3, 14:24,	75:24, 77:2,
12:8, 12:13,	11:20, 17:7,	17:10, 79:22	77:3, 77:4,
13:3, 14:8,	49:11, 49:13,	reached	78:2, 78:4,
15:14, 16:4,	49:15, 81:21,	35:7	78:15, 79:23,
16:22, 17:17,	81:22	reactivate	79:24, 80:13,
21:21, 23:5,	quick	77:10	82:4
25:1, 25:16,	19:12, 40:23	read	reason
27:4, 28:9,	quickly	11:23, 42:22,	7:5, 8:5
29:23, 34:11,	55:14, 70:22,	42:24	reasons
79:9	71:19, 72:14	reading	60:6
publish	quite	84:10	rebuild
43:18, 43:21	54:16	ready	75:9, 80:9
published	quorum	73:12	rebukes
10:24	4:17	real	11:6
publishing	quote	48:20	receive
15 : 23	12:1, 12:21,	realistic	14:23, 15:10,
pull	12:22	52:16	56:15
5:16	R	realize	received
pulling	rail	31:3	14:18, 24:9
38:7, 78:18	11:12, 28:19,	realized	recent
purchased	30:1, 30:2,	22:9	5:17, 8:13,
53:15	30:9, 30:16,	really	26:14, 76:3
purchasing	31:13, 31:17,	10:19, 11:16,	recently
58:14	31:21, 31:24,	12:7, 19:13,	17:2, 19:15,
purple	32:13, 35:15,	19:17, 23:15,	36:13
8:16, 75:3,	46:1, 71:18	23:18, 26:12,	recess
75 : 5	railroad	29:19, 30:3,	60:5, 60:10,
pursuant	72:16	30:5, 30:8,	60:23
60:1	range	31:6, 31:20,	recommendation
put	48:7, 48:13	32:14, 32:20,	26:23, 63:1,
20:18, 31:3,	ranges	33:20, 34:13,	64:5, 65:20
41:21, 51:17,	8:17	35:10, 35:15,	recommendations
54:12, 55:4,	rapid	35:20, 35:22,	53:2, 57:4
58:11, 69:23,	36:2	36:4, 36:9,	recommended
74:13	rather	36:15, 37:23,	64:19, 66:13,
putting	11:4	38:4, 38:21,	66:14, 68:12
53:1, 71:22	ratifying	39:8, 39:17,	record
Q	63:2, 63:5	40:16, 42:1,	83:21, 84:7
quality	ray	43:3, 44:23,	recovery
29:2, 54:20	3:11, 23:9,	46:10, 47:7,	32:9
quarter	23:24, 24:6,	47:8, 50:21,	red
80:3	24:14, 26:9,	51:10, 52:5,	8:16, 18:2,
question	26:12, 26:19,	57:2, 57:6,	18:3, 67:23,
9:21, 21:3,	26:22, 59:24,	57:12, 57:15,	68:3, 75:3,
21:6, 23:3,	61:21, 62:23,	69:24, 70:16,	75:5, 80:4
	, , , , , , , , , , , , , , , , , , , ,	70:18, 71:4,	redesign
			37:15

,			C1 0
reduce	renovations	reserved	61:8
46:23	20:11	80:16	rev
reduced	repeatedly	resolve	3:4, 3:7
84:9	15:21	56:7	review
reduction	replace	resolved	10:22, 67:20,
55:11	41:11	8:23	68:1, 68:5
reestablishment	report	resonator	reviewed
27:21	28:12, 28:16,	27:15	61:22, 63:1,
reflect	46:8, 58:20,	resort	64:5, 65:20,
35:18	67:12, 67:18,	15:22	67:18, 67:19,
regarding	68:15, 69:11	resource	68:9
14:22	reported	13:7	rfp
regardless	1:24	resources	58:11
9:15	reporter	8:21, 51:8,	ridden
regards	2:13, 84:1,	52:12, 80:20	31:4
9:3	84:4, 84:5	respond	ride
registered	represents	15:12, 25:7,	57:14
2:13, 84:3	82:12	42:15	rider
regular	request	responded	41:5, 45:1
58:23, 59:6,	15:8, 15:13,	7:11, 11:21,	riders
79:5, 79:11	23:3, 23:23,	24:5	6:23, 8:11,
regularly	24:7, 24:9,	responding	14:18, 14:21,
79:6	24:11, 25:8,	12:1	16:6, 31:16,
related	25:11, 25:24	responds	31:17, 31:21,
17:16, 84:12	requested	12:14	34:15, 34:19,
relates	84:11	response	37:23, 39:23, 41:15, 43:11,
32:11, 33:8	requester 23:11	7:21, 10:24,	43:14, 43:20,
release	requesting	15:10, 15:16,	44:12, 44:14,
11:18	27:20, 28:2,	16:1, 16:2, 24:8	45:11, 45:17,
reliability	28:5	responses 14:23	45:20
7:2, 37:11	requestor	rest	ridership
reliable	24:1	72:16, 74:10	15:9, 31:23,
8:9, 9:17	requests	result	31:24, 32:5,
reliance	7:11, 15:12,		32:9, 32:11,
46:24	15:23, 23:4,	14:23, 25:5, 54:19	32:13, 46:1
rely	23:15, 23:20,	resulted	rides
6:10, 31:9	24:4, 24:19	54:16	32:1, 32:3
remain	require	resumes	riding
7:14 remained	47:12, 58:6	19:17	44:16
remained 8:6	required	resurfacing	right
8:6 remarks	7:22, 24:18	37:16	10:7, 11:22,
80:12	requirements	retrieved	19:2, 21:16,
remind	7:8, 55:4	7:18	22:24, 25:21,
6:18, 27:10	reroute	retrofitting	27:2, 28:8,
reminder	43:12	51:1	33:22, 42:5,
34:8	rescheduled	return	47:1, 50:15,
34:8 remove	16:17	7:17, 61:4,	51:8, 53:10,
56:20, 77:9		, · · / / O · · · /	
30.20, 77:9			
			_

Since Sinc		Conducted on 1 c	- · · · · · · · · · · · · · · · · · · ·	•
71:8, 77:15	55:16, 56:10,	running	school	71:16, 71:21,
Time State		19:13, 38:12,	14:20, 15:6,	
## Scooters Safe Sa	-	•		
rogers safe 42:9 74:20, 76:2, 27:17, 27:22 safety 76:9, 76:16, role 37:22, 45:12 sacreen 76:9, 76:16, 6:13, 57:23 said 37:22, 45:12 screens 77:14, 78:9, 6:13, 59:7, 23:22, 25:14, 44:2, 44:10, 79:8, 81:24, 60:11, 61:9, 29:14, 46:8, seamless 79:1, 79:4, 62:8, 63:13, 52:16, 54:10, season seing 64:21, 65:3, 84:8 75:16, 75:18 54:4, 74:19, 66:17, 68:22 salmony second seeking 75:13 52:6, 54:10, 59:12, 59:3, seeking 76:21, 79:18 54:20 29:12, 59:3, seeking 76:16, 64:12, 10:12 60:8, 61:6, 59:13, 7:16, 62:4, 63:9, 60:16, 64:20 8aind 68:19, 83:3 43:11, 73:7 8econdary 8een 77:14 saw 18:10 8exio 8exio 72:8 76:23, 32:10, 59:5, 60:10, 17:10 8exio <th></th> <th></th> <th></th> <th></th>				
17,23, 18:18, 3:16 3creen 76:9, 76:16, 75:17, 27:22 37:27, 27:22 37:27, 27:22 37:27, 27:22 37:27, 27:22 37:27, 47:12 37:27, 47:29 34:3, 44:9 76:21, 77:1, 78:9, 76:21, 77:1, 78:9, 76:14, 78:20, 78:14, 78:20, 78:14, 78:20, 79:11, 61:9, 29:14, 46:8, 44:11, 44:18 83:20 86:17, 68:22 81mony 8econd 8ecing 74:21 8ecing 8eci				
27:17, 27:22 safety 29:12 76:21, 77:1, role 37:22, 45:12 screens 77:4, 78:9, 4:5, 59:7, 23:22, 25:14, 44:2, 44:10, 79:18, 79:4, 60:11, 61:9, 29:14, 46:8, 83:20 62:8, 63:13, 52:16, 54:10, 84:8, 66:17, 68:22 8almony 8eason 74:21 66:17, 68:22 8almony 8eexond 74:21 70:11ing 51:3, 7:16, 62:4, 63:9, 8eeking 54:3 8ame 60:8, 61:6, 8eexond 70:12, 99:3, 9:12, 99:3, 9:11, 36:12, 64:6, 64:12, 10:12 64:16, 66:10, 20:11, 36:12, 64:20 sand 68:19, 83:3 seen 64:40 sand 88:19, 83:3 send 17:14 saw 8econdary send 17:14 saw 8econdary send 72:8 48:6 59:5, 60:10, 17:10 72:8 48:6 59:5, 60:10, 17:10 72:8 48:6 59:5, 60:10, 17:10 8:16 59:20, 56:5, 59:24, 76:4 8:16 59:20, 56:5, 59:20, 56:5, 8:17 30:19, 40:5, 34:3, 43:10, 33:10				
role Satety said Screens 77:4, 78:9, 78:14, 78:20, 70:11 roll 9:22, 12:1, 9:22, 25:14, 44:2, 44:10, 79:8, 81:24, 83:20 60:11, 61:9, 60:11, 61:9, 29:14, 46:8, 44:11, 46:18 82:20 44:2, 44:10, 79:8, 81:24, 83:20 64:21, 65:3, 84:8 52:16, 54:10, 75:16, 75:18 54:4, 74:19, 74:21 rolling 45:20 8almony second 54:2, 63:9, 38:3 8eking 75:13, 7:16, 62:4, 63:9, 89:3 60:8, 61:6, 11:2 11:2 romano 5:13, 7:16, 62:4, 63:9, 89:3 89:33 43:1, 73:7 64:6, 64:12, 64:20 8ame 60:8, 61:6, 90:24 90:11, 36:12, 90:24 room 54:13 8condary 8een 72:8 84:6 80:19, 83:3 43:1, 73:7 rooms 13:24, 32:10, 8econded 8econdary 8enior 72:8 7:3, 16:13, 63:11, 66:12, 68:21, 8esse 8esse 32:1 7:3, 16:13, 63:11, 66:12, 68:21, 8esse 8esse 33:1 8aying 13:19, 38:10 25:19, 25:22 83:1 8aying 13:19, 38:10 25:19, 25:22 80:8, 81:3, 41:18 8cale 19:8, 29:22, 51:4 8eeio	1			
6:13, 57:23 said 34:3, 44:9 78:14, 78:20, 79:1, 79:4, 415, 59:7, 23:22, 25:14, 22:14, 46:8, 29:14, 46:8, 29:14, 46:8, 52:16, 53:13, 52:16, 54:10, 8eason 79:1, 79:4, 79:4, 79:4, 79:4, 79:6, 81:24, 83:20 60:11, 61:9, 29:14, 46:8, 52:16, 54:10, 8eason seeing 66:17, 68:22 salmony second rolling 45:20 29:12, 59:3, 59:3, 8eeking 54:3 5me 60:8, 61:6, 11:2 romano 5:13, 7:16, 62:4, 63:9, 8een 60:10, 20:11, 36:12, 64:16, 66:10, 20:11, 36:12, 73:7 64:6, 64:12, 10:12 64:16, 66:10, 20:11, 36:12, 73:7 64:20 sand 68:19, 83:3 43:1, 73:7 room 54:13 secondary send rooms 13:24, 32:10, 8econded senior 72:8 48:6 59:5, 60:10, 17:10 roughly say 61:8, 62:6, 8e:21, 69:24, 76:4 33:1 73:1, 16:13, 63:11, 64:18, 15:6, 30:10, 69:24, 76:4 route 72:22 seconds 33:1 saying 13:19, 38:10 25:19, 25:22 secunds 25:17, 25:18, 25:19, 25:22 secunds 25:17, 25:18, 69:24, 76:4 80:8, 81:3, 41:8 31:10 8ecretary 30:19, 40:5, 44:40 30:2, 31:4 30:2 31:10 20:10, 20:24, 80:18 50:2 8eriously <th>1 1</th> <th>safety</th> <th></th> <th></th>	1 1	safety		
roll 9:22, 12:11, 4:5, 59:7, 60:11, 61:9, 62:8, 63:13, 64:21, 65:3, 64:21, 65:3, 64:21, 65:3, 64:21, 68:22 rolling 45:00 45:20 same 64:420 same 64:420 samd 64:20 sand 64:13 room 17:14 saw seconds 13:24, 32:10, 18:10 25:2, 38:8 seconds 13:24, 32:10, 18:10 25:2, 38:8 seconds 13:24, 32:10, 17:14 say 18:10 25:2, 38:8 seconds 13:24, 32:10, 17:10 say 32:1 7:01 32:1 7:01 33:1 33:1 30:19, 40:5, 40:24, 41:7, 41:7, 42:2, 41:7, 42:2, 41:7, 42:2,		37:22, 45:12		
4:5, 59:7, 60:11, 61:9, 60:11, 61:9, 60:11, 61:9, 60:11, 61:9, 60:11, 61:9, 60:11, 61:9, 60:12, 63:13, 64:21, 65:3, 64:21, 65:3, 64:21, 65:3, 64:21, 65:3, 66:17, 68:22 salmony 45:20 5ame 60:8, 61:6, 5ame 60:8, 61:6, 5ame 60:8, 61:6, 60:10, 60:10, 60:13, 7:16, 60:14, 66:10, 60:11, 36:12, 60:24, 63:9, 60:18, 63:3 romano 5:13, 7:16, 60:14, 66:10, 60:11, 36:12, 60:24, 63:9, 60:18, 63:3 romano 5:13, 7:16, 60:14, 66:10, 60:11, 36:12, 60:24, 63:9, 60:18, 61:0, 60:10, 60:11, 36:12, 60:10, 60:11, 36:12, 60:10, 60:11,	1	said	1	
60:11, 61:9, 62:8, 63:13, 62:8, 63:13, 62:16, 54:10, 84:8 66:17, 68:22 salmony second 74:21 seeking 64:6, 64:12, 66:13, 75:16, 75:18 54:3 same 64:6, 64:12, 66:10,		9:22, 12:1,		
60:11, 61:9, 62:18, 63:13, 64:21, 65:3, 84:8 75:16, 75:18 75:18 74:21 74:21 75:16, 75:18 75:18 75:14, 74:19, 74:21 75:16, 75:18 75:18, 75:16, 75:18 75:18 75:19, 75:16, 75:18 75:18, 75:19, 75:16, 75:18 75:19, 75:10, 75:18 75:19, 75:10, 75:18 75:19, 75:10, 75:18 75:19, 75:10, 75:18 75:19, 75:10, 75:18 75:19, 75:10, 75:10, 75:18 75:19, 75:10, 75:10, 75:18 75:19, 75:10, 75:1	1	23:22, 25:14,	•	
62:18, 63:13, 64:10, 84:8 66:17, 68:22 rolling 45:20 salmony 45:20 51:3, 7:16, 66:14, 66:10, 20:11, 36:12, 43:10 romano 64:6, 64:12, 66:10, 66:10, 20:11, 36:12, 43:13 room 54:13 room 54:13 saw 17:14 rooms 13:24, 32:10, secondd 32:1 7:3, 16:13, 63:11, 64:18, 15:6, 30:10, 61:8, 62:6, senior 72:8 83:11 7:3, 16:13, 63:11, 64:18, 15:6, 30:10, 69:24, 76:4 88:16 55:20, 56:5, 83:5 route 72:22 square 70:10, 20:24, 40:24, 41:7, 38:10 80:8, 81:3, 41:8 81:11 schedule 70:10 81:11 schedule 70:10 81:11 11:1 schedule 70:20, 70:20, 70:22, 30:18, 31:1, 71:7, 75:11 81:11 schedule 70:20, 70:20, 70:20, 30:13, 30:4, 70:20, 70:23, 5cheduling 70:20, 70:20, 70:20, 30:18, 31:1, 71:5, 70:21 70:20, 70:20, 70:23, 30:18, 31:1, 71:5, 70:12 81:11 schedule 81:11 schedule 81:11 schedule 81:10 schedule 81:10 81:10 81:11 schedule 81:11 schedule 81:11 76:23 scheduled 70:20, 70:23, 30:18, 31:1, 71:5, 30:18, 31:1, 71:5, 70:12 81:31, 70:20, 70:23, 30:30:30:30:30:30:30:30:30:30:30:30:30:3	60:11, 61:9,		44:11, 44:18	
64:21, 65:3, 66:17, 68:22	62:8, 63:13,		season	_
66:17, 68:22 salmony second 74:21 rolling 45:20 29:12, 59:3, seeking 54:3 same 60:8, 61:6, 11:2 64:6, 64:12, 10:12 64:16, 66:10, 20:11, 36:12, 64:20 sand 88:19, 83:3 seen room 54:13 secondary send 17:14 saw seconded senior 72:8 sak seconded senior 72:8 say 61:8, 62:6, sense 32:1 7:3, 16:13, 66:12, 68:21, sense 72:8 say 63:11, 64:18, 15:6, 30:10, roundtable 28:4, 54:14, 66:12, 68:21, sense 33:1 saying 13:19, 38:10 25:17, 25:18, 33:1 saying 13:19, 38:10 25:17, 25:18, 33:1 saying 13:19, 38:10 25:17, 25:18, 30:19, 40:5, 24:9, 24:10, section series 30:19, 57:19 section series	64:21, 65:3,		75:16, 75:18	
rolling 45:20 29:12, 59:3, 11:2 seeking romano 5:13, 7:16, 62:4, 63:9, 64:16, 66:10, 64:16, 66:10, 64:16, 66:10, 68:19, 83:3 43:1, 73:7 seen 64:6, 64:12, 64:20 sand 68:19, 83:3 43:1, 73:7 send room 54:13 secondary send 17:14 saw 18:10 senior 72:8 48:6 59:5, 60:10, 59:5, 60:10, 61:8, 62:6, 82:6, 83:1, 64:18, 62:6, 82:6, 83:1, 64:18, 62:6, 83:1, 64:18, 66:12, 68:21, 83:5 sense 70:00dtable 28:4, 54:14, 83:5 seconds 25:17, 25:18, 25:19, 25:22 33:1 saying 13:19, 38:10 25:19, 25:22 30:19, 40:5, 43:9, 24:10, 38:9, 57:19 secretary sequence 30:19, 40:5, 49:9, 24:10, 38:9, 57:19 section series 30:10, 20:24, 40:24, 41:7, 38:9, 57:19 section series 80:8, 81:3, 41:8 15:3, 18:12, 8:10 seriously 81:11 scale 19:8, 29:22, serve service rpm's 70:10 30:8, 31:24, 32:10, 32:18, 31:10, 32:12, 34:16, 32:17, 32:8, 32:17, 32:8, 32:17, 32:8, 32:17, 32:8, 32:17, 32:17, 32:8, 32:17, 32:17, 32:18, 32:17, 32:17, 32:17, 32:18, 32:17,	66:17, 68:22		second	
54:3 same 60:8, 51:6, 11:2 romano 5:13, 7:16, 62:4, 63:9, seen 64:6, 64:12, 10:12 64:16, 66:10, 20:11, 36:12, 64:20 sand 68:19, 83:3 43:1, 73:7 room 54:13 secondary send 17:14 saw seconded 17:10 rooms 13:24, 32:10, 59:5, 60:10, 71:10 roughly say 63:11, 64:18, 15:6, 30:10, 72:8 48:6 59:5, 60:10, 69:24, 76:4 roughly say 63:11, 64:18, 15:6, 30:10, 72:18 48:6 59:5, 60:10, 69:24, 76:4 48:16 55:20, 56:5, sesses 59:24, 76:4 48:16 55:20, 56:5, seconds 25:17, 25:18, 33:1 saying 13:19, 38:10 25:17, 25:18, 30:19, 40:5, 24:9, 24:10, secretary sequence 30:19, 40:5, 24:9, 24:10, secretary series 45:22, 47:7 38:9, 57:19 </th <th></th> <th><u> </u></th> <th></th> <th>_</th>		<u> </u>		_
romano 64:6, 64:12, 64:12, 64:20 sand 7:14 saw 18:10 secondary 18:10 18:10 18:10 18:10 18:10 18:10 18:10 18:10 18:10 18:10 18:				11:2
64:6, 64:12, 64:20 64:20 sand sand 54:13 secondary 18:10 25:2, 38:8 senior 72:8 48:6 72:8 48:6 72:3, 16:13, 66:10, 59:5, 60:10, 17:10 say 32:1 7:3, 16:13, 66:12, 68:21, 69:24, 76:4 48:16 55:20, 56:5, seconds 72:22 saying route 33:1 saying 13:19, 40:5, 24:9, 24:10, 32:10 45:22, 47:7 38:9, 57:19 secretary 30:19, 40:5, 24:9, 24:10, 3:12 40:24, 41:7, 38:13 soulte 30:10, 20:24, 40:24, 41:7, 81:15, 81:18 scale rpm 20:10, 20:24, 40:24, 41:7, 81:15, 81:16 schedule rpr 27:21, 38:11, 32:12, 34:16, 8:6, 14:22, 16:5, 28:17, rto 1:24, 84:20 scheduled 76:23 schedules 19:8, 29:22, 59:0, 29:2, 59:0, 29:2, 7tos schedules 12:19 scheduling 70:20, 70:23, 30:18, 31:1, 31:19, 30:18, 31:1, 7to 10:31 8:19, 8:21 70:10 30:8, 31:24, 29:12, 29:1, 29:2, 7tos schedules 40:2, 40:16, 28:19, 29:2, 7tos 10:20, 30:3, 30:4, 7to 10:21 30:3, 70:12, 30:3, 30:4, 7to 10:22 30:10, 20:24, 40:24, 41:7, 42:2, 29:1, 29:2, 29:1, 29:2, 20:10, 20:24 40:24, 84:20 30:8, 31:24, 34:16, 8:6, 14:22, 16:5, 28:17, 7to 12:19 8:19, 8:21 70:20, 70:23, 30:38, 31:1, 30:12, 70:20, 70:23, 30:38, 31:1, 71:10, 20:24 Scheduling 8:3, 13:21, 9:3			•	seen
64:20 sand 68:19, 83:3 43:1, 73:7 room 54:13 secondary send 17:14 saw 18:10 25:2, 38:8 rooms 13:24, 32:10, seconded 17:10 72:8 48:6 59:5, 60:10, 17:10 roughly say 61:8, 62:6, sense 32:1 7:3, 16:13, 63:11, 64:18, 69:24, 76:4 48:16 55:20, 56:5, seconds 25:17, 25:18, 7coute 72:22 saying 25:17, 25:18, 33:1 saying 13:19, 38:10 25:19, 25:22 routes 23:6, 23:7, secretary sequence 30:19, 40:5, 24:9, 24:10, secretary sequence 30:19, 40:5, 24:9, 24:10, secretary series 30:19, 40:5, 24:9, 24:10, section series 80:8, 81:3, 41:8 15:3, 18:12 60:2 80:8, 81:3, 40:24, 41:7, see seriously 80:8, 81:3, 40:24, 41:7, 15:3, 18:12, 6:14, 16:20 81:15, 81:18 scale 19:8, 29:22, serve rpm's 70:10 30:8, 31:24, 8:6, 14:22, 81:14, 84:20 38:13 34:17, 35	64:6. 64:12.			20:11, 36:12,
room 54:13 secondary send 17:14 saw 18:10 25:2, 38:8 rooms 13:24, 32:10, 48:6 59:5, 60:10, 17:10 roughly say 61:8, 62:6, sense 32:1 7:3, 16:13, 63:11, 64:18, 62:6, sense 32:1 7:3, 16:13, 66:12, 68:21, 69:24, 76:4 48:16 55:20, 56:5, seconds 25:17, 25:18, sent route 72:22 seconds 25:17, 25:18, sent 33:1 saying 13:19, 38:10 25:19, 25:22 30:19, 40:5, 24:9, 24:10, 3:12 10:22 10:22 45:22, 47:7 38:9, 57:19 secretary sequence 30:10, 20:24, 40:24, 41:7, see 60:2 81:10 80:8, 81:3, 41:8 15:3, 18:12, 61:4, 16:20 81:15, 81:18 scale 19:8, 29:22, serve rpm's 70:10 30:8, 31:24, 6:4, 45:11 81:11 schedule 32:7, 32:8, 8ervice 81:11 schedule 32:12, 34:16, 8:6, 14:22, 29:1, 29:2, 7ervice 81:14 76:23 41:7, 42:2, 29:1, 29:2, 29:1, 29:2, 29:1, 29:2, 29:21, 29:2, 29:21, 29:2, 29:	•			
17:14 rooms 13:24, 32:10, 48:6 say 32:1 roundtable 48:16 route 33:1 route 33:1 route 33:1 routes 33:1 routes 33:1 routes 30:19, 40:5, 49:24, 70:19 49:22, 47:7 38:9, 57:19 says 60:2 25:2, 38:8 senior 17:10 sense 48:16, 62:6, 63:11, 64:18, 66:12, 68:21, 69:24, 76:4 sent route 33:1 route 33:1 saying 13:19, 38:10 secretary 30:19, 40:5, 44:9, 24:10, 3:12 45:22, 47:7 38:9, 57:19 says 60:2 81:10 series series series series 19:8, 29:22, serve rpm's 81:15, 81:18 scale 19:8, 29:22, rpm's 81:11 schedule 19:8, 29:22, 16:5, 28:17, 29:8, 17:14 18:10 sense 25:2, 38:8 senior 17:10 sense 49:24, 76:4 sent 25:17, 25:18, 49:24, 76:4 sequence 10:22 series series series series series seriously 61:4, 16:20 serve rpm's 10:10 30:8, 31:24, 8:6, 14:22, 16:24, 45:11 schedule 19:8, 29:22, 16:5, 28:17, 16:5, 28:17, 16:5, 28:17, 16:5, 28:17, 16:5, 28:17, 16:5, 28:17, 16:5, 28:17, 16:5, 29:2, 29:8, 29:21, 17:17, 17:5, 18:31:10, 18:10 seconded 17:10 sense sense 17:10 sense 45:11, 64:18, 15:6, 30:10, 69:24, 76:4 sent 25:2, 38:8 senior 17:10 sense 45:12, 68:21, 69:24, 76:4 sent 25:17, 25:18, 82:19 25:2, 38:8 sense 45:18, 62:21, 89:24, 76:4 sense 45:18, 45:19, 29:8, 29:21, 17:10, 71:5, 30:30, 30:4, 17:10, 71:5, 31:8, 31:10, 31:10, 31:10, 31:10, 31:10, 31:10, 31:10, 31:10, 31:10, 31:10, 31:10, 31:			1	
rooms 13:24, 32:10, 48:6 seconded senior 72:8 48:6 59:5, 60:10, 59:5, 60:10, 59:5, 60:10, 61:8, 62:6, 59:24, 76:4 59:5, 60:10, 63:11, 64:18, 69:24, 76:4 72:8 7:3, 16:13, 63:11, 64:18, 66:12, 68:21, 69:24, 76:4 69:24, 76:4 59:5, 60:10, 69:24, 76:4 70:00 55:20, 56:5, 70:19 88:5 8ent 83:1 saying 13:19, 38:10 25:17, 25:18, 25:22 83:1 saying 13:19, 38:10 25:19, 25:22 80:19, 40:5, 42:9, 24:10, 38:9, 57:19 secretary sequence 30:10, 20:24, 40:24, 41:7, 8ee 80:2 81:10 80:8, 81:3, 81:18 scale 19:8, 29:22, 8erve 81:15, 81:18 scale 19:8, 29:22, 8erve 81:11 schedule 32:7, 32:8, 8ervice 81:11 schedule 32:12, 34:16, 8:6, 14:22, 16:24, 45:11 81:14 32:12, 34:16, 8:6, 14:22, 16:5, 28:17, 29:2, 2			_	
72:8 roughly say 32:1 7:3, 16:13, 63:11, 64:18, 66:12, 68:21, 83:5 route 72:22 seconds 32:1 route 33:1 saying 13:19, 38:10 series 30:19, 40:5, 48:9, 24:10, 38:9, 57:19 section 20:10, 20:24, 80:8, 81:3, 81:15, 81:18 rom's 81:11 schedule rpr 1:24, 84:20 38:13 scheduled 76:23 schedules 13:24, 32:10, 81:10 schedules 13:10, 30:10, 69:24, 76:4 sent 15:6, 30:10, 69:24, 76:4 sent 15:6, 30:10, 69:24, 76:4 sent 15:10 seconds 25:17, 25:18, 25:19, 25:22 sequence 10:22 sequence 10:22 series 81:10 series 81:10 seriously 61:4, 16:20 seriously 61:4, 16:20 serve 19:8, 29:22, serve 19:8, 29:22, serve 16:24, 45:11 schedule 70:10 30:8, 31:24, 32:12, 34:16, 32:7, 32:8, 81:14 32:12, 34:16, 32:12, 34:16, 32:12, 34:16, 32:12, 34:16, 33:13 34:17, 35:2, 16:5, 28:17, 7to schedules 17:10 scheduling 70:20, 70:23, 30:18, 31:1, 31:1, 71:1, 71:5, 31:8, 31:10, 32:23				
roughly 32:1 7:3, 16:13, 63:11, 64:18, 69:24, 76:4 48:16 70:20, 56:5, 72:22 83:1 83:1 83:1 83:1 83:1 83:1 83:1 83:1				
32:11 7:3, 16:13, 63:11, 62:18, 69:24, 76:4 48:16 28:4, 54:14, 66:12, 68:21, 69:24, 76:4 70:10 33:1 seconds 25:17, 25:18, 33:1 saying 13:19, 38:10 25:19, 25:22 30:19, 40:5, 24:9, 24:10, 3:12 sequence 30:19, 40:5, 24:9, 24:10, 3:12 series 45:22, 47:7 38:9, 57:19 section series 20:10, 20:24, 40:24, 41:7, see seriously 81:15, 81:18 scale 19:8, 29:22, serve 70:10 30:8, 31:24, 16:24, 45:11 81:11 schedule 32:7, 32:8, service 7rpr 27:21, 38:11, 32:12, 34:16, 8:6, 14:22, 1:24, 84:20 38:13 34:17, 35:2, 16:5, 28:17, 7to scheduled 40:2, 40:16, 28:19, 28:24, 11:14 76:23 41:7, 42:2, 29:1, 29:2, 7tos schedules 45:18, 45:19, 29:8, 29:21, 12:19 8:19, 8:21 70:3, 70:12, 30:3, 30:4, 7un scheduling 70:20, 70:23, 30:18, 31:1, 8:3, 13:21, 71:1, 71:5, 31:8, 31:10,		48:6	•	
roundtable 48:16 7:3, 16:1.3, 28:4, 54:14, 83:5 8ent route 72:22 82 83:1 83:1 83:1 83:1 83:1 83:1 83:1 83:1		say		
48:16 28:4, 54:14, 55:20, 56:5, 72:22 83:5 sent 33:1 saying 13:19, 38:10 25:17, 25:18, 25:22 routes 23:6, 23:7, 3:12 sequence 30:19, 40:5, 24:9, 24:10, 3:12 section series 45:22, 47:7 38:9, 57:19 section series rpm says 60:2 seriously 20:10, 20:24, 40:24, 41:7, 41:8 scale 19:8, 29:22, serve rpm's 70:10 30:8, 31:24, serve 6:14, 16:20 serve rpm's 70:10 30:8, 31:24, service 16:24, 45:11 81:11 schedule 32:7, 32:8, service rpr 27:21, 38:11, 32:12, 34:16, service 8:6, 14:22, service rto scheduled 40:2, 40:16, service 28:19, 28:24, service 11:14 76:23 41:7, 42:2, service 29:1, 29:2, service rtos schedules 45:18, 45:19, service 29:1, 29:2, service 12:19 schedules 45:18, 45:19, service 29:1, 29:2, service 12:19 scheduling 70:20, 70:23, service 30:3, 30:4, service 12:19 scheduling 70:20, 70:23, service 30:3, 30:4, service 12:19 scheduling 70:20, 70:23, service 30:3, 30:4, service 12:19		7:3, 16:13,		
route 72:22 seconds 72:22 sequence 13:19, 38:10 secretary 30:19, 40:5, 45:22, 47:7 38:9, 57:19 says 20:10, 20:24, 80:8, 81:3, 81:15, 81:18 rpm's 81:11 schedule 70:10 30:8, 31:24, 81:11 scheduled 11:14 76:23 schedules 12:19 routes 70:22 seconds 13:19, 38:10 25:19, 25:22 sequence 10:22 series 81:10 seriously 60:2 81:10 seriously 6:14, 16:20 seriously 6:14, 16:20 serve repr 27:21, 38:11, 32:7, 32:8, 38:124, 45:11 schedule 40:24, 45:11 81:11 schedule 40:27, 32:8, 38:13 34:17, 35:2, 16:5, 28:17, 16:5, 28:18, 18:10, 18:10 1		28:4, 54:14,		
route 72:22 seconds 25:17, 25:18, 33:1 saying 13:19, 38:10 25:19, 25:22 30:19, 40:5, 24:9, 24:10, 3:12 10:22 45:22, 47:7 38:9, 57:19 section series rpm says 60:2 seriously 80:8, 81:3, 41:8 15:3, 18:12, 6:14, 16:20 81:15, 81:18 scale 19:8, 29:22, serve rpm's 70:10 30:8, 31:24, 16:24, 45:11 81:11 schedule 32:7, 32:8, service 81:11 schedule 32:12, 34:16, 8:6, 14:22, 1:24, 84:20 38:13 34:17, 35:2, 16:5, 28:17, rto scheduled 40:2, 40:16, 28:19, 28:24, 11:14 76:23 40:2, 40:16, 29:1, 29:2, rtos schedules 45:18, 45:19, 29:8, 29:21, 12:19 8:19, 8:21 70:3, 70:12, 30:3, 30:4, run scheduling 70:20, 70:23, 30:18, 31:10, 8:3, 13:21, 31:8, 31:10,		55:20, 56:5,		
routes 30:19, 40:5, 24:9, 24:10, 3:12 45:22, 47:7 38:9, 57:19 says 20:10, 20:24, 40:24, 41:7, 41:8 81:15, 81:18 8cale rpm's 81:11 81:11 81:11 81:11 81:11 81:11 81:14 81:14 81:14 81:14 81:14 81:14 81:14 81:15 81:14 81:15 81:15 81:15 81:16 81:16 81:17 81:11				
routes 23:6, 23:7, secretary sequence 30:19, 40:5, 24:9, 24:10, 3:12 10:22 45:22, 47:7 38:9, 57:19 section series rpm says 60:2 81:10 20:10, 20:24, 40:24, 41:7, see seriously 80:8, 81:3, 41:8 15:3, 18:12, 6:14, 16:20 81:15, 81:18 scale 19:8, 29:22, serve 70:10 30:8, 31:24, 16:24, 45:11 81:11 schedule 32:7, 32:8, service 81:11 schedule 32:12, 34:16, 8:6, 14:22, 1:24, 84:20 38:13 34:17, 35:2, 16:5, 28:17, rto scheduled 40:2, 40:16, 28:19, 28:24, 11:14 76:23 41:7, 42:2, 29:1, 29:2, rtos schedules 45:18, 45:19, 29:8, 29:21, 12:19 8:19, 8:21 70:3, 70:12, 30:3, 30:4, 70:20, 70:23, 71:1, 71:5, 31:8, 31:10, 8:3, 13:21, 9:3 31:1, 71:1, 71:5, 31:8, 31:10,	33:1	saving	13:19, 38:10	•
30:19, 40:5, 45:22, 47:7 38:9, 57:19 section 60:2 series 81:10 seriously 6:14, 16:20 serve 70:10 solution 30:8, 31:24, 45:11 schedule 76:24, 84:20 scheduled 76:23 scheduled 76:23 schedules 8:3, 13:21, 5the duling 9:3	routes		secretary	1
45:22, 47:7 38:9, 57:19 section 81:10 rpm 60:2 seriously 80:8, 81:3, 41:8 15:3, 18:12, 6:14, 16:20 81:15, 81:18 19:8, 29:22, serve rpm's 70:10 30:8, 31:24, 16:24, 45:11 81:11 schedule 32:7, 32:8, service 81:11 schedule 32:12, 34:16, 8:6, 14:22, 1:24, 84:20 38:13 34:17, 35:2, 16:5, 28:17, rto scheduled 40:2, 40:16, 28:19, 28:24, 11:14 76:23 45:18, 45:19, 29:8, 29:21, 70:20, 70:23, 30:18, 31:1, 12:19 8:19, 8:21 70:20, 70:23, 30:18, 31:1, 8:3, 13:21, 9:3 71:1, 71:5, 31:8, 31:10,	30:19, 40:5,		3:12	
rpm says 60:2 81:10 20:10, 20:24, 40:24, 41:7, see seriously 80:8, 81:3, 41:8 15:3, 18:12, 6:14, 16:20 81:15, 81:18 scale 19:8, 29:22, serve rpm's 30:8, 31:24, 16:24, 45:11 81:11 schedule 32:7, 32:8, service 8:6, 14:22, 38:13 34:17, 35:2, 16:5, 28:17, 12:4, 84:20 38:13 40:2, 40:16, 28:19, 28:24, 11:14 76:23 41:7, 42:2, 29:1, 29:2, 12:19 5chedules 45:18, 45:19, 29:8, 29:21, 12:19 8:19, 8:21 70:3, 70:12, 30:3, 30:4, 12:10 5cheduling 71:1, 71:5, 31:8, 31:10, 8:3, 13:21, 9:3 71:1, 71:5, 31:8, 31:10,			section	series
20:10, 20:24, 40:24, 41:7, 41:8 80:8, 81:3, 81:18 81:15, 81:18 81:11 81:11 81:11 81:24, 84:20 81:14 81:14 81:14 81:14 81:14 81:15 81:18 81:19 81:10 81:10 81:11 81:12 81:14 81	rpm		60:2	81:10
80:8, 81:3, 41:8 15:3, 18:12, 6:14, 16:20 81:15, 81:18 5cale 19:8, 29:22, 5erve 70:10 30:8, 31:24, 16:24, 45:11 81:11 5chedule 32:7, 32:8, 5ervice 81:21, 38:11, 32:12, 34:16, 8:6, 14:22, 1:24, 84:20 38:13 34:17, 35:2, 16:5, 28:17, 1:14 5cheduled 40:2, 40:16, 28:19, 28:24, 11:14 76:23 45:18, 45:19, 29:8, 29:21, 12:19 8:19, 8:21 70:3, 70:12, 30:3, 30:4, 70:20, 70:23, 30:18, 31:1, 8:3, 13:21, 71:1, 71:5, 31:8, 31:10,	20:10, 20:24,		see	seriously
81:15, 81:18 rpm's 81:11 schedule 27:21, 38:11, 124, 84:20 rto 11:14 rtos 12:19 run 8:3, 13:21, 8:1, 31:21, 19:8, 29:22, 30:8, 31:24, 30:8, 31:24, 32:7, 32:8, 32:12, 34:16, 32:12, 34:16, 34:17, 35:2, 40:2, 40:16, 40:2, 40:16, 41:7, 42:2, 41:7, 42:2, 45:18, 45:19, 70:3, 70:12, 70:3, 70:12, 70:20, 70:23, 70:20, 70:23, 71:1, 71:5, 71:1, 71:1, 71:5, 71:1, 71:1, 71:5, 71:1, 71:1, 71:1, 71:5, 71:1, 71:1, 71:1, 71:1, 71:5, 71:1,			15:3, 18:12,	6:14, 16:20
rpm's 81:11 81:11 schedule 70:10 schedule 70:21, 38:11, 1:24, 84:20 rto 1:14 rto 1:14 rtos 12:19 rtos 12:19 run 8:3, 13:21, 16:24, 45:11 service 8:6, 14:22, 16:5, 28:17, 28:19, 28:24, 41:7, 42:2, 41:7, 42:2, 70:3, 70:12, 70:3, 70:12, 70:20, 70:23, 8:3, 13:21, 9:3			•	
81:11 rpr 27:21, 38:11, 32:7, 32:8, 32:12, 34:16, 34:17, 35:2, 16:5, 28:17, 40:2, 40:16, 41:7, 42:2, 41:7, 42:2, 45:18, 45:19, 70:20, 70:23, 70:20, 70:23, 8:3, 13:21, 9:3 22:7, 32:8, 8:6, 14:22, 16:5, 28:17, 28:19, 28:24, 41:7, 42:2, 45:18, 45:19, 70:3, 70:12, 70:20, 70:23, 70:20, 70:23, 30:18, 31:1, 31:8, 31:10, 32:7, 32:8, 8:6, 14:22, 16:5, 28:17, 29:8, 29:21, 30:3, 30:4, 30:3, 30:4, 30:3, 30:18, 31:1, 31:8, 31:10, 32:7, 32:8, 8:6, 14:22, 16:5, 28:17, 29:8, 29:21, 30:3, 30:4, 30:3, 30:4, 30:18, 31:10, 31:8, 31:10,	•			
rpr 1:24, 84:20 27:21, 38:11, 38:13 scheduled 76:23 rtos 12:19 run 8:3, 13:21, 32:12, 34:16, 34:17, 35:2, 40:2, 40:16, 40:2, 40:16, 41:7, 42:2, 41:7, 42:2, 45:18, 45:19, 70:3, 70:12, 70:20, 70:23, 70:20, 70:23, 71:1, 71:5, 71:1, 71:1, 71:1, 71:5, 71:1, 71:1, 71:1, 71:5, 71:1, 71:1, 71:1, 71:5, 71:1, 71:1,	II -			•
1:24, 84:20 rto scheduled 76:23 rtos 12:19 run 8:3, 13:21, 34:17, 35:2, 40:2, 40:16, 41:7, 42:2, 41:7, 42:2, 45:18, 45:19, 70:3, 70:12, 70:20, 70:23, 71:1, 71:5, 71:1, 71:1, 71:1, 71:5, 71:1, 71:5, 71:1, 71:1, 71:1, 71:5, 71:1, 71:1, 71:1, 71:5, 71:1, 71:1				
rto 11:14 76:23 schedules 12:19 run 8:3, 13:21, scheduling 9:3 40:2, 40:16, 41:7, 42:2, 29:1, 29:2, 29:1, 29:2, 70:3, 70:12, 70:20, 70:23, 30:18, 31:1, 31:8, 31:10, 31:8, 31:10,				
11:14 rtos 12:19 run 8:3, 13:21, scheduled 76:23 schedules 8:19, 8:21 scheduling 9:3 41:7, 42:2, 45:18, 45:19, 70:3, 70:12, 70:20, 70:23, 71:1, 71:5, 71:1, 71:1, 71:5, 71:1, 71:1, 71:5	11		•	
rtos 12:19 schedules 8:19, 8:21 scheduling 9:3 45:18, 45:19, 70:3, 70:12, 70:20, 70:23, 71:1, 71:5, 71:1, 71:1, 71:5, 71:1, 71:1, 71:5, 71:1, 71:1, 71:5, 71:1, 71:1, 71:5, 71:1, 71:1, 71:5, 71:1, 7				
12:19 run 8:3, 13:21, Schedules 8:19, 8:21 70:3, 70:12, 70:20, 70:23, 71:1, 71:5, 71:1, 71:5, 71:10			1	· · · · · · · · · · · · · · · · · · ·
run 8:19, 8:21 scheduling 9:3 70:20, 70:23, 71:1, 71:5, 31:8, 31:10, 31:8, 31:10,				
8:3, 13:21, Scheduling 9:3 71:1, 71:5, 31:8, 31:10, 32:23 33:23			•	
9:3		scheduling		
		9:3		
	38:18		/1:10, /1:12,	32:23, 33:2,

	Conducted on Fet	Juary 14, 2024	110
33:3, 33:16,	shorthand	signing	74:20, 76:9,
34:2, 34:16,	2:12, 84:1,	84:10	76:16, 76:19,
34:18, 34:21,	84:4	signs	77:18, 78:22,
35:3, 35:19,	should	40:4, 41:19,	79:1, 80:12
37:11, 37:24,	5:23, 7:16,	41:20	somebody
39:7, 43:14,	56:5, 71:9,	silver	20:21
43:17	82:13	72:3	someone
serviced	shouldn't	similar	5:17, 12:2,
45:23	7:19	16:7, 42:13,	16:20, 42:12
session	show	48:7, 55:2,	something
59:21, 59:23,	41:6, 81:9	74:20	8:1, 9:23,
60:1, 60:5,	showed	simply	18:7, 29:18,
60:11, 60:24,	70:13, 74:6,	9:6, 16:13	37:22, 38:3,
61:2, 61:4,	76:19, 80:15	since	39:1, 46:7,
61:9, 61:22,	showing	15:2, 22:5,	47:14, 47:17,
62:1, 62:7,	82 : 15	26:3, 32:10,	48:15, 58:6
62:20	shown	48:10, 81:17,	sometimes
set	4:24, 54:24	82:22	28:20
7:8, 10:17	shows	single	soon
settlement	30:22, 35:6	40:7, 44:8	10:21, 13:15
64:6, 64:11,	shuttle	site	sorry
64:19, 65:15,	8:4	70:1, 70:11,	22:24, 64:2,
65:21, 66:3,	side	72:5, 76:24,	64:23
66:13, 66:14	7:4, 18:10,	78:6	sort
seven	18:11, 19:1,	six	15:24, 29:23,
45:22		5:1	36:22, 40:22,
several	19:2, 48:9,	slide	45:20, 50:5
15:17, 17:14,	48:23, 48:24, 81:1, 81:5	40:21, 49:9,	source
20:1	sign	49:10	11:7, 11:8
shape	40:2, 40:3	slow	south
74:16	•	7:6, 7:7	18:11, 19:1,
share	sign-on 44:8	small	38:15, 68:2,
9:16, 13:17,		18:19	76:13, 80:24
16:5, 22:15,	<pre>signage 40:1, 40:12,</pre>	solution	space
29:12, 74:4,			77:8, 77:10,
81:17	41:1, 41:18,	19:10, 27:23,	77:11
shared	41:21, 79:16	42:21	span
81:21	signal	some	33 : 2
shift	34:5, 36:24,	13:17, 13:20,	speak
5:19	38:2, 38:5,	14:18, 23:15,	20:9, 72:16,
shopping	38:6, 38:9	25:23, 28:21,	82:8
22:12	signature-bi6ds	34:8, 36:11,	speaking
shore	84:18	38:16, 42:24,	17:23, 18:18,
45:4, 45:10,	signed	45:12, 46:4, 70:20, 71:1,	82:14
45:13, 45:16,	84:15	70:20, 71:1, 71:15, 71:16,	special
45:13, 45:10, 45:22, 45:24,	significant		-
45:22, 45:24, 46:5, 46:9,	8:10, 22:2,	71:21, 72:1,	43:13, 54:12
46:14	47:13	72:7, 72:9,	specialty
30.14	significantly	72:12, 73:16,	78:4
	55:1		

15:4 78:20 9:2, 9:15, 38:8, 38:9 speed starts 22:9, 56:13 38:8, 38:9 37:11, 37:24 10:9, 14:10, 67:22 39:2 37:11, 37:24 10:9, 14:10, 67:22 39:2 39:11, 37:24 10:9, 14:10, 67:22 59:2 39:2 streets 31:12 state 27:13 35:20, 36:4, 36:15, 37:4, 27:15 spent 2:14, 57:22, stolen 36:15, 37:4, 37:13 37:13 spot 58:7 stated 20:13 34:17 springfield 60:6 stones strengths 31:9 statements 12:23, 39:15, 39:15, 39:17 strollers 31:9 statements 12:23, 39:15, 39:17 strollers 31:10 60:6 40:13, 40:12, 40:12, 39:17 strollers 31:10 55:1, 56:24, 40:1, 40:2, 39:15, 39:17 strollers 31:10, 16:13, 66:16 41:14, 41:16, 75:7, 76:5, 76:14, 76:14 71:9 stundents 31:22, 21:13, 39:2, 40:10,		Conducted on ret	3 /	111
speed starts 22:9, 55:13 38:8, 38:9 37:11, 34:24, 5:9, 6:19, 10:9, 14:10, 5:25 5:22 39:2 spend 17:19, 52:5 stole streets 13:12 state 27:13 35:20, 36:4, 36:15, 37:4, 35:20, 36:14, 57:22, stolen 36:15, 37:4, 37:4, 37:13 spent 2:14, 57:22, 58:3, 58:3, 57:15 37:13 35:20, 36:4, 36:15, 37:4, 37:13 spot 58:7 stones strengths 42:13 stated 20:13 34:17 springfield 60:6 stop strollers 13:9 statements 12:23, 31:12, 22:12 22:12 stf 12:7 36:22, 39:15, strong strong 77:21 states 40:1, 40:2, 39:15, strong 39:17 77:21 states 40:1, 40:2, 39:15, strong 39:17 77:21 states 12:7 36:22, 39:15, strong 39:17 77:21 states 40:1, 40:2, sp:15, strong 39:17 77:21 states 12:7 20:14, 41:2, strotture 75:7, 76:5, strong	specific	74:17, 74:21,	still	
13:21, 34:24, 5:9, 6:19, 19:10, 57:22 39:2 37:11, 37:24 10:9, 14:10, 67:22 39:2 39:2 37:11, 37:24 10:9, 14:10, 67:22 39:2 39:2 39:2 37:11 39:2 35:20, 36:4, 35:20, 36:4, 35:20, 36:4, 35:20, 37:4, 37:13 35:20, 37:4, 37:13	15:4	78:20	9:2, 9:15,	streetlight
37:11, 37:24 10:9, 14:10, 67:22 39:2 streets 13:12 state 27:13 35:20, 36:4,	speed	starts	22:9, 56:13	38:8, 38:9
33:11, 37:24 spend 17:19, 52:5 state 13:12 spent 2:14, 57:22, stole 35:13 35:20, 36:4, 36:15, 37:4, 37:13 spot 37:13 spot 37:13 spot 38:13 spot 38:7 stated 20:13 states 38:17 stones springfield 60:6 statements 12:7 36:22, 39:15, 36:17 strollers 33:17 str	13:21, 34:24,	5:9, 6:19,	stipends	streetlights
spend 17:19, 52:5 stole streets spent 2:14, 57:22, stolen 35:20, 36:4, spot 57:23, 58:3, 27:15 37:13 spot 58:7 stones strengths 42:13 stated 20:13 34:17 springfield 60:6 stop strollers 13:9 stateed 20:13 34:17 strollers strollers staff 12:23, 31:12, 22:12 staff 12:7 36:22, 39:15, strong staff 55:1, 56:24, 40:1, 40:2, strong staff 55:1, 56:24, 40:1, 40:12, structure 11:10, 16:13, 65:23, 66:5, 41:14, 41:16, 75:7, 76:5, 16:15, 31:3 station 41:18, 41:19, 76:6 stairs station 41:20, 41:21, structures 70:15 19:3, 19:4, 31:16 71:9 stakenolders 28:4, 31:13, 34:20, 34:23, 37:2, 37:8, stacion		10:9, 14:10,	67 : 22	39:2
13:12 state		17:19, 52:5	stole	streets
spent 2:14, 57:22, stolen 36:15, 37:4, 28:18 57:23, 58:3, 27:15 37:13 spot 58:7 stones strengths 42:13 stated 20:13 34:17 springfield 60:6 stop strollers 13:9 states 12:23, 31:12, 22:12 st 12:7 36:22, 39:15, strong 77:21 states 40:1, 40:2, 39:17 staff 55:1, 56:24, 40:7, 40:12, structure 11:10, 16:13, 65:23, 66:5, 41:14, 41:16, 75:7, 76:5, 76:6 76:6 stair station 41:18, 41:19, 76:6 stair station 41:20, 41:21, structures 70:15 19:3, 19:4, 43:16 71:9 staticns 27:24, 71:5 21:14, 22:7, 20:19, 30:23, 14:19, 44:14 xtuctures 27:24, 71:5 21:14, 22:7, 20:19, 30:23, 14:19, 44:14 xtuctures 27:24, 71:5 21:17, 22:1, 39:23, 40:10, 46:18 xtuctures 28:4, 31:13, 34:20, 39:23, 40:10, 46:18 xtuctures 28:14 73:8, 76:10, 40:13, 40:10, 46:18 xtuctures	. -	-	27:13	35:20, 36:4,
\$\frac{2}{8}:18\$		2:14, 57:22,	stolen	· · · · · · · · · · · · · · · · · · ·
spot 58:7 stones strengths 42:13 stated 20:13 34:17 springfield 60:6 stop strollers 13:9 statements 12:23, 31:12, 22:12 22:12 st 12:7 36:22, 39:15, strong strong 77:21 states 40:1, 40:2, 39:17 strocture 11:10, 16:13, 65:23, 66:5, 41:14, 41:16, 75:7, 76:5, 76:6 55:1, 56:24, 40:7, 40:12, structure structure 11:10, 16:13, 31:3 station 41:20, 41:21, structures 76:76:6 11:10, 16:13, 16:16 41:18, 41:19, 76:6 76:76:76:76:76:76:76:76:76:76:76:76:76:7	-	•		· · · · · · · · · · · · · · · · · · ·
42:13 stated 20:13 34:17 springfield 60:6 stop strollers 13:9 statements 12:23, 31:12, 22:12 st 12:7 36:22, 39:15, 39:17 77:21 states 40:1, 40:2, 39:17 \$tstaff 55:1, 56:24, 40:7, 40:12, structure 11:10, 16:13, 65:23, 66:5, 41:14, 41:16, 75:7, 76:5, 76:5 76:6 \$tstirs station 41:20, 41:21, 57:7, 76:5 70:15 19:3, 19:4, 43:16 57:9 \$tairs 21:2, 21:13, 5tops \$tudents 27:24, 71:5 19:3, 19:4, 43:16 71:9 \$takeholders 28:4, 31:13, 34:20, 34:23, 5tudy \$tudents 80:22 59:22, 70:5, 39:13, 39:19, 37:2, 37:8, 37:2, 37:8, 39:23, 40:10, 46:18 \$tudy 26:14 73:8, 76:10, 40:13, 40:18, 5tuff \$tuff 70:3, 70:4 \$tore 82:4, 82:6 79:3 \$tations \$tore 82:4, 82:6 79:3 \$tations \$tore 82:4, 82:6 79:3 \$tations \$tore 82:4, 82:6 79:3				
springfield 60:6 stop strollers 13:9 statements 12:23, 31:12, 22:12 22:12 77:21 states 40:1, 40:2, 39:15, strong 39:17 staff 55:1, 56:24, 40:7, 40:12, structure 40:7, 40:12, structure 55:7, 76:5, 76:5, 76:5, 76:6 16:15, 31:3 66:16 41:18, 41:16, 75:7, 76:5, 76:6 76:6 stair station 41:20, 41:21, 71:9 76:6 stairs 21:2, 21:13, stops students 27:24, 71:5 21:14, 22:7, 20:19, 30:23, students 14:19, 44:14 80:22 69:22, 70:5, 39:13, 39:19, 37:2, 37:8, study 80:22 81:24, 31:13, 34:20, 34:23, study 39:13, 39:19, 37:2, 37:8, study 80:22, 70:5, 39:13, 39:19, 37:2, 37:8, study 80:22 69:22, 70:5, 39:13, 39:19, 37:2, 37:8, study 40:13, 40:10, 40:10, 40:18 8tuff 82:14, 31:7, 70:9, 70:21, 39:23, 40:10, 40:18, 50:19 39:13, 39:19, 37:2, 37:8, 50:22, 39:13, 39:19, 37:2, 37:8, 50:22, 39:13, 39:19, 37:2, 37:8, 50:22, 39:13, 39:19, 37:2, 37:8, 50:22, 39:13, 39:19, 37:2, 37:8, 50:22, 39:13, 40:10, 40:18 8tuff 82:14, 82:19, 40:10,	_	stated		
Statements 12:23, 31:12, 22:12 strong 36:22, 39:15, 39:17 states 40:1, 40:2, structure 11:10, 16:13, 65:23, 66:5, 41:14, 41:16, 75:7, 76:5, 76:6 stair station 41:20, 41:21, structures 70:15 19:3, 19:4, stops stairs 21:2, 21:13, stops stairs 22:24, 71:5 21:14, 22:7, 20:19, 30:23, study station 39:22 50:22, 70:5, 39:13, 39:19, 37:2, 37:8, stair 39:22, 70:5, 39:13, 39:19, 37:2, 37:8, 40:10, 46:18 staindard 41:20, 41:22 25:2, 82:3, study staindard 41:4, 41:22 25:2, 82:3, stuff 31:22, 18:21, 18:20, 18:23, sub 30:11, 30:112, 30:11, 30:112, 30:11, 30:112, 30:11, 30:112, 30:11, 30:112, 30:11, 30:112, 30:11, 30:112, 30:11, 30:12, 30:11, 30:12, 30:13, 33:17, 30:13, 30:18, 36:6, 73:3 30:21 statutes statutory 23:10, 23:23 33:18, 36:6, 73:3 statutes statutory 23:11, 23:14, 37:18, 39:5, 30:21 subway 74:7, 74:7, 75:10, stack stops statutes statutory stops statutes statutory 37:14, 37:15, 30:21 subway 74:7, 74:7		60:6		
12:7		statements	_	
77:21 states 40:1, 40:2, 40:1, 40:1, 5tructure 11:10, 16:13, 65:23, 66:5, 16:16 41:14, 41:16, 75:7, 76:5, 76:5, 76:6 16:15, 31:3 55:16 41:18, 41:19, 76:6 stair station 41:20, 41:21, structures 70:15 19:3, 19:4, 31:16 71:9 27:24, 71:5 21:14, 22:7, 20:19, 30:23, students 27:24, 71:5 21:14, 22:7, 20:19, 30:23, study 80:22 69:22, 70:5, 39:13, 39:19, 37:2, 37:8, study 80:22 69:22, 70:5, 39:23, 40:10, 46:18 26:14 73:8, 76:10, 40:13, 40:18, stuff 26:14 73:8, 76:10, 40:13, 40:18, stuff 26:19, 43:5, 70:3, 70:4 5tore 79:3 8tations store 81:16 13:22, 18:21, 50:20 47:18, 57:1 20:14, 21:7, 50:20 20:14, 21:7, 50:20 5tore 81:16 13:22, 18:21, 50:20 47:18, 57:1 20:14, 21:7, 50:20 30:17, 38:18, 50:19, 76:8, 80:9 13:1 48:24, 49:23, 50:24, 70:24 5tore 30:17, 38:18, 50:19, 76:23, 70:24 5tore 40:13, 33:17, 50:20 5tore<				
staff 55:1, 56:24, 40:7, 40:12, structure 11:10, 16:13, 65:23, 66:5, 41:14, 41:16, 75:7, 76:5, 16:15, 31:3 66:16 41:18, 41:19, 76:6 stair station 41:20, 41:21, structures 70:15 19:3, 19:4, 43:16 71:9 stairs 21:2, 21:13, stops students 27:24, 71:5 21:14, 22:7, 20:19, 30:23, study 80:22 69:22, 70:5, 39:13, 39:19, 37:2, 37:8, 80:22 69:22, 70:5, 39:13, 39:19, 37:2, 37:8, 80:22 69:22, 70:5, 39:13, 39:19, 37:2, 37:8, 80:12 70:19, 70:21, 39:23, 40:10, 46:18 26:14 73:8, 76:10, 40:13, 40:18, stuff standard 76:14 41:6, 41:22 25:2, 82:3, 42:19, 43:5, 70:3, 70:4 19:6 stunning standing stations storefronts 70:18, 71:5 47:18, 57:1 20:2, 20:3, 19:9 78:4 47:19, 71:15, 30:11, 30:12, 78:4 80:19 47:19, 76:23, 76:8, 80:9 13:1 14:21 48:24, 49:23, 42:16 71:11, 15:7 subsections <tr< th=""><th></th><th></th><th></th><th>_</th></tr<>				_
11:10, 16:13, 65:23, 66:5, 41:14, 41:16, 75:7, 76:5, 16:15, 31:3 5tair 5tair 70:15 19:3, 19:4, 43:16 71:9 5tairs 21:24, 71:5 21:14, 22:7, 20:19, 30:23, 5takeholders 28:4, 31:13, 34:20, 34:23, 39:19, 37:2, 37:8, 39:13, 39:19, 37:2, 37:8, 46:18 5taindhouse 70:19, 70:21, 39:23, 40:10, 46:18 5taindhouse 70:19, 70:21, 39:23, 40:10, 46:18 5taindhouse 70:19, 70:3, 70:4 41:6, 41:22 25:2, 82:3, 82:4, 82:6 79:3 70:3, 70:4 5taindhouse 70:18, 71:5 5taindhouse 70:19, 70:21, 13:22, 18:20, 18:23, 5taindhouse 70:18, 71:5 70:18, 71:5 70:24, 71:1, 71:14, 71:15, 71:14,				
16:15, 31:3 66:16 41:18, 41:19, 76:6 stair station 41:20, 41:21, structures 70:15 19:3, 19:4, 43:16 71:9 stairs 21:2, 21:13, stops students 27:24, 71:5 21:14, 22:7, 20:19, 30:23, 14:19, 44:14 stakeholders 28:4, 31:13, 34:20, 34:23, study 80:22 69:22, 70:5, 39:13, 39:19, 37:2, 37:8, stand 70:19, 70:21, 39:23, 40:10, 46:18 26:14 73:8, 76:10, 40:13, 40:18, stuff standard 76:14 41:6, 41:22 25:2, 82:3, 42:19, 43:5, 70:3, 70:4 store 82:4, 82:6 79:3 stations storefronts 82:4, 82:6 79:3 70:3, 70:4 19:6 stunning standoint 20:2, 20:3, 19:9 78:4 47:18, 57:1 20:14, 21:7, stories subcontractors start 21:17, 21:24, 7:15, 81:18 80:19 30:17, 38:18, 49:6 7:11, 15:7 48:24, 49:23, 74:19, 76:23, 7:23 statutes 77:1 statutory 25:5, 18:11, 60:2 started statutory				
stair station 41:20, 41:21, structures 70:15 19:3, 19:4, 43:16 71:9 stairs 21:2, 21:13, stops students 27:24, 71:5 21:14, 22:7, 20:19, 30:23, 14:19, 44:14 stakeholders 28:4, 31:13, 34:20, 34:23, study 80:22 69:22, 70:5, 39:13, 39:19, 37:2, 37:8, stand 70:19, 70:21, 39:23, 40:10, 46:18 stand 70:19, 70:21, 39:23, 40:10, 46:18 standard 46:14 40:13, 40:18, stuff standard 76:14 41:6, 41:22 25:2, 82:3, stairing stationhouse store 82:4, 82:6 standing stations store 82:4, 82:6 standpoint 20:2, 20:3, 19:9 78:4 47:18, 57:1 20:14, 21:7, stories subcontractors start 21:17, 21:24, story subcontractors 47:18, 57:1 30:11, 30:12, story submitted				
70:15 stairs 21:2, 21:13, 21:24, 71:5 21:14, 22:7, 20:19, 30:23, 34:20, 34:23, 80:22 69:22, 70:5, 39:13, 39:19, 37:2, 37:8, 80:22 stand 70:19, 70:21, 39:23, 40:10, 46:18 37:2, 82:3, 82:14, 82:6 79:3 70:3, 70:4 83:16 84:21, 82:6 83:10 84:10 84:10 85tanding				
stairs 21:2, 21:13, stops students 27:24, 71:5 21:14, 22:7, 20:19, 30:23, 34:19, 44:14 stakeholders 28:4, 31:13, 34:20, 34:23, 35tudy 80:22 69:22, 70:5, 39:13, 39:19, 37:2, 37:8, stand 70:19, 70:21, 39:23, 40:10, 46:18 26:14 73:8, 76:10, 40:13, 40:18, stuff standard 76:14 41:6, 41:22 25:2, 82:3, stationhouse 82:4, 82:6 82:4, 82:6 79:3 70:3, 70:4 19:6 stunning standing stations storefronts 70:18, 71:5 43:16 13:22, 18:21, 18:20, 18:23, sub 43:16 13:22, 18:21, 18:20, 18:23, sub 47:18, 57:1 20:14, 21:7, stories subcontractors start 20:14, 21:7, stories subcontractors start 21:17, 21:24, 7:15, 81:18 80:19 16:19, 17:15, 30:11, 30:12, 7:15, 81:18 80:19 70:24, 73:12, statute strategy submitted 70:24, 73:12, statutes 7:23 7:11, 15:7 70:13, 39:8, statutory 2:5, 18:11, substation <t< th=""><th></th><th></th><th></th><th></th></t<>				
27:24, 71:5 stakeholders 80:22 80:22, 70:5, 80:22, 70:5, 80:22, 70:19, 70:21, 26:14 73:8, 76:10, 80:23, 40:10, 80:24 73:8, 76:10, 80:25, 70:21, 80:26:14 73:8, 76:10, 80:27 80:28:4, 31:13, 80:29 80:22, 70:5, 80:21, 80:22, 70:5, 80:21, 80:22, 70:5, 80:21, 80:22, 70:21, 80:22, 30:31, 80:23, 80:23, 80:23, 80:23, 80:23, 80:23, 80:21, 80:23, 80:23, 80:21,		-		
stakeholders 28:4, 31:13, 34:20, 34:23, study 80:22 69:22, 70:5, 39:13, 39:19, 37:2, 37:8, 9:26:14 73:8, 76:10, 40:13, 40:18, stuff 26:14 73:8, 76:10, 40:13, 40:18, stuff 42:19, 43:5, stationhouse store 82:4, 82:6 79:3 70:3, 70:4 19:6 stunning standing stations storefronts 70:18, 71:5 43:16 13:22, 18:21, 18:20, 18:23, sub 47:18, 57:1 20:14, 21:7, stories subcontractors start 21:17, 21:24, 7:15, 81:18 80:19 30:17, 38:18, 48:24, 49:23, 76:8, 80:9 13:1 story 48:24, 49:23, 76:8, 80:9 13:1 statute 70:24, 73:12, statutes stracet submitted 77:1 7:23 25:5, 18:11, subsections 50:19, 55:21, 30:21 37:14, 37:15, substation 75:10 38:11 37:18, 39:5, suburbs 30:21 starting 42:16, 58:11, subway <th></th> <th></th> <th>_</th> <th></th>			_	
80:22	•			•
stand 70:19, 70:21, 39:23, 40:10, 46:18 26:14 73:8, 76:10, 40:13, 40:18, stuff standard 41:6, 41:22 25:2, 82:3, 42:19, 43:5, 70:3, 70:4 19:6 stunning standing stations storefronts 70:18, 71:5 43:16 13:22, 18:21, 18:20, 18:23, sub standpoint 20:2, 20:3, 19:9 78:4 47:18, 57:1 20:14, 21:7, stories subcontractors start 20:21, 20:3, 13:1 80:19 16:19, 17:15, 30:11, 30:12, 76:8, 80:9 13:1 80:19 30:17, 38:18, 48:24, 49:23, 54:18 49:6 50:19 50:19 48:24, 73:12, 54:18 54:18 54:21 54:21 54:21 74:19, 76:23, 76:23, 75:23 2:5, 18:11, 60:2 50:2 77:1 54:19, 76:23, 75:23 2:5, 18:11, 60:2 50:2 75:10, 23:15, 39:8, 55:21, 37:14, 37:15, 30:21 50:21 55:21, 50:19, 55:21, 51:21, 50:21 50:21 50:21 50:21 50:21 50:21 50:21 50:21 50:21 50:21 50:21 50:21				-
26:14 standard standard 42:19, 43:5, 79:3 stations 43:16 standopint 47:18, 57:1 start 16:19, 17:15, 30:11, 30:12, 76:8, 80:9 35:24, 73:12, 76:23, 77:23 statutes 70:24, 73:12, 76:23, 77:1 started 23:15, 39:8, 55:21, 73:8, 76:10, 76:14 41:6, 41:22 55:2, 82:3, 82:4, 82:6 82:4, 82:6 82:4, 82:6 82:4, 82:6 82:4, 82:6 82:4, 82:6 82:4, 82:6 82:4, 82:6 82:4, 82:6 82:4, 82:6 82:4, 82:6 82:18, 82:9 19:6 82:4, 82:4 82:4, 82:6 82:4, 82:6 82:4, 82:4 82:4, 82:6 82:4, 82:4 82:4, 82:4 82:4, 82:4				The state of the s
standard 76:14 41:6, 41:22 25:2, 82:3, 42:19, 43:5, 70:3, 70:4 19:6 stunning 79:3 stations storefronts 70:18, 71:5 43:16 13:22, 18:21, 18:20, 18:23, sub 85tandpoint 20:2, 20:3, 19:9 78:4 47:18, 57:1 20:14, 21:7, stories subcontractors 85tart 21:17, 21:24, 7:15, 81:18 80:19 16:19, 17:15, 30:11, 30:12, story submit 16:19, 17:15, 38:18, 49:6 7:11, 15:7 48:24, 49:23, 5tatute 5treet subsections 70:24, 73:12, 7:23 2:5, 18:11, 60:2 77:1 5tatutory 20:13, 33:17, substation 23:15, 39:8, 55:21, 33:18, 36:6, 73:3 75:10 38:11 37:14, 37:15, 30:21 5tatutory 38:11 37:18, 39:5, 30:21 5tatutory				
42:19, 43:5, 70:3, 70:4 19:6 stunning 79:3 stations 19:6 stunning 43:16 13:22, 18:21, 18:20, 18:23, sub 85tandpoint 20:2, 20:3, 19:9 78:4 47:18, 57:1 20:14, 21:7, stories subcontractors 8tart 21:17, 21:24, 7:15, 81:18 80:19 16:19, 17:15, 30:11, 30:12, story submit 17:11, 15:7 statute strategy submitted 18:20, 18:23, subcontractors submit 19:9 78:4 80:19 80:19 submit 13:1 14:21 80:19 statute stategy submit ted 70:24, 73:12, statutes street subsections 77:1 statutory 20:13, 33:17, substation 23:15, 39:8, stay 37:14, 37:15, suburbs 50:19, 55:21, 38:11 37:18, 39:5, 30:21 8tarting 42:16, 58:11, subway 7		76:14		
79:3 standing 43:16 standpoint 47:18, 57:1 start 10:19, 17:15, 30:11, 30:12, 76:8, 80:9 48:24, 49:23, 70:24, 73:12, 74:19, 76:23, 77:1 started 23:15, 39:8, 50:19, 55:21, 75:10 starting 23:11, 23:14, 71:15, 30:11, 30:12 30:11, 30:12 30:11, 30:12, 70:14 30:11, 30:12, 70:14 30:11, 30:12, 70:14 30:11, 30:12, 70:15, 81:18 30:19 30:11, 30:12, 8tory 30:11, 30:12, 8tory 30:11, 30:12, 70:15, 81:18 30:19 30:11, 30:12, 8tory 30:11, 30:12, 70:15, 81:11 30:11, 30:12, 8tory 30:13, 30:17, 8tory 30:14, 37:15, 8tory 30:14, 37:15, 8tory 30:17, 31:14, 37:15, 8tory 30:18, 30:19 30:19, 50:19, 50:21, 8tory 30:21 30:21 30:21 30:21 30:21, 74:2, 74:7 30:11, 73:21, 75:11, 8toreed		stationhouse		
standing stations storefronts 70:18, 71:5 43:16 13:22, 18:21, 18:20, 18:23, sub 5tandpoint 20:2, 20:3, 19:9 78:4 47:18, 57:1 20:14, 21:7, stories subcontractors start 30:11, 30:12, 7:15, 81:18 80:19 16:19, 17:15, 30:11, 30:12, story submit 30:17, 38:18, 76:8, 80:9 13:1 14:21 48:24, 49:23, 5tatute 5tatute 5tatute 70:24, 73:12, 5tatutes 7:11, 15:7 74:19, 76:23, 5tatutes 5tatutes 7:23 5tatutes 77:1 5tatutory 20:13, 33:17, 5tatutons 23:15, 39:8, 23:10, 23:23 33:18, 36:6, 73:3 50:19, 55:21, 5tay 37:14, 37:15, 5tatutos 75:10 38:11 37:18, 39:5, 30:21 5tarting 5teel 42:16, 58:11, 5tuto 23:11, 23:14, 73:5, 74:15 68:8, 70:17, 74:2, 74:7 71:14, 72:15, 73:23, 75:11, 75:20, 75:11,	· ·	70:3, 70:4	19:6	
43:16 13:22, 18:21, 18:20, 18:23, 78:4 47:18, 57:1 20:14, 21:7, stories subcontractors start 21:17, 21:24, 7:15, 81:18 80:19 16:19, 17:15, 30:11, 30:12, story submit 30:17, 38:18, 76:8, 80:9 13:1 14:21 48:24, 49:23, statute strategy submitted 70:24, 73:12, 24:18 49:6 7:11, 15:7 74:19, 76:23, 7:23 2:5, 18:11, 60:2 started statutory 20:13, 33:17, subsections 23:15, 39:8, 23:10, 23:23 33:18, 36:6, 73:3 50:19, 55:21, stay 37:14, 37:15, suburbs 75:10 steel 42:16, 58:11, subway 23:11, 23:14, 73:5, 74:15 68:8, 70:17, 74:2, 74:7 71:14, 72:15, 73:23, 75:11, succeed		stations	storefronts	_
standpoint 20:2, 20:3, 19:9 78:4 47:18, 57:1 20:14, 21:7, stories 80:19 start 30:11, 30:12, 7:15, 81:18 80:19 30:17, 38:18, 30:11, 30:12, story submit 30:17, 38:18, 49:6 submitted 48:24, 49:23, 5tatute strategy submitted 70:24, 73:12, 5tatutes 5treet 7:11, 15:7 74:19, 76:23, 5tatutes 5treet 5tickers 50:2 77:1 5tatutory 20:13, 33:17, substation 23:15, 39:8, 23:10, 23:23 33:18, 36:6, 73:3 50:19, 55:21, 5tay 37:14, 37:15, 30:21 75:10 38:11 37:18, 39:5, 30:21 5tatting 42:16, 58:11, 5ubway 23:11, 23:14, 73:5, 74:15 68:8, 70:17, 74:2, 74:7 71:14, 72:15, 73:23, 75:11, 5ucceed		13:22, 18:21,	18:20, 18:23,	•
47:18, 57:1 20:14, 21:7, 21:24, 7:15, 81:18 stories 7:15, 81:18 80:19 16:19, 17:15, 30:11, 30:12, 76:8, 80:9 story submit 14:21 48:24, 49:23, 70:24, 73:12, 74:19, 76:23, 77:1 statutes strated street subsections 7:23 statutory 20:13, 33:17, 30:18, 36:6, 73:3 substation 73:15, 39:8, 50:19, 55:21, 75:10 38:11 37:14, 37:15, 30:21 suburbs 38:11 37:18, 39:5, 30:21 subway 73:23, 75:11, 73:23, 75:11, 71:14, 72:15, 73:23, 75:11, 73:23, 75:11, 73:23, 75:11, 73:23, 75:11, 73:23, 75:11, 73:23, 75:11, 73:23, 75:11, 73:26.24		20:2, 20:3,	19:9	
start 21:17, 21:24, 7:15, 81:18 80:19 16:19, 17:15, 30:11, 30:12, story submit 30:17, 38:18, 76:8, 80:9 13:1 14:21 48:24, 49:23, statute strategy submitted 70:24, 73:12, 24:18 49:6 7:11, 15:7 74:19, 76:23, statutes street subsections 77:1 7:23 2:5, 18:11, 60:2 started statutory 20:13, 33:17, substation 23:15, 39:8, 23:10, 23:23 33:18, 36:6, 73:3 50:19, 55:21, 38:11 37:14, 37:15, suburbs 38:11 37:18, 39:5, 30:21 starting 42:16, 58:11, subway 23:11, 23:14, 73:5, 74:15 68:8, 70:17, 74:2, 74:7 71:14, 72:15, 73:23, 75:11, 73:23, 75:11, 5ucceed	_	20:14, 21:7,	stories	
16:19, 17:15, 30:11, 30:12, story 13:1 14:21 30:17, 38:18, 48:24, 49:23, statute strategy submitted 70:24, 73:12, 24:18 49:6 7:11, 15:7 74:19, 76:23, statutes street subsections 77:1 7:23 2:5, 18:11, 60:2 started statutory 20:13, 33:17, substation 23:15, 39:8, 23:10, 23:23 33:18, 36:6, 73:3 50:19, 55:21, stay 37:14, 37:15, suburbs 75:10 38:11 37:18, 39:5, 30:21 starting 42:16, 58:11, 50:2 23:11, 23:14, 73:5, 74:15 68:8, 70:17, 74:2, 74:7 71:14, 72:15, 5tickers 73:23, 75:11, 5ucceed	,	21:17, 21:24,	7:15, 81:18	
76:8, 80:9 30:17, 38:18, 48:24, 49:23, 70:24, 73:12, 74:19, 76:23, 77:1 started 23:15, 39:8, 50:19, 55:21, 75:10 starting 23:11, 23:14, 71:14, 72:15, 76:8, 80:9 statute strategy 49:6 street 7:11, 15:7 subsections 7:11, 20:13, 33:17, 20:13, 33:17, 20:13, 33:17, 33:18, 36:6, 33:18, 36:6, 37:14, 37:15, 38:11 37:18, 39:5, 42:16, 58:11, 50:2 substation 73:3 suburbs 30:21 starting 23:11, 23:14, 73:5, 74:15 51:04, 73:23, 75:11, 75:21 73:23, 75:11, 75:21 73:23, 75:11, 75:201, 76:20 13:1 14:21 14:21 submitted 7:11, 15:7 subsections 7:11, 15:7 subsections 7:11, 15:7 subsections 73:3 substation 73:3 suburbs 73:21, 74:7 succeed		30:11, 30:12,	story	
48:24, 49:23, statute strategy submitted 70:24, 73:12, 74:19, 76:23, 7:11, 15:7 74:19, 76:23, 7:23 street subsections 77:1 7:23 2:5, 18:11, 60:2 started statutory 20:13, 33:17, substation 23:15, 39:8, 23:10, 23:23 33:18, 36:6, 73:3 50:19, 55:21, stay 37:14, 37:15, suburbs 75:10 38:11 37:18, 39:5, 30:21 starting 42:16, 58:11, subway 23:11, 23:14, 73:5, 74:15 68:8, 70:17, 74:2, 74:7 71:14, 72:15, 73:23, 75:11, succeed		76:8, 80:9	13:1	
70:24, 73:12, 74:19, 76:23, 77:1 started 23:15, 39:8, 50:19, 55:21, 75:10 starting 24:18 statutes 7:23 statutory 20:13, 33:17, 33:18, 36:6, 37:14, 37:15, 38:11 37:18, 39:5, 42:16, 58:11, 30:21 substation 73:3 suburbs 30:21 starting 23:11, 23:14, 73:5, 74:15 stickers 73:23, 75:11, 81:10 7:11, 15:7 subsections 7:11, 15:7 subsections 7:23 substation 73:3 suburbs 30:21 subway 74:2, 74:7 stickers 73:23, 75:11, 81:14, 72:15, 81:14, 73:14, 81:15, 73:14		statute	strategy	
74:19, 76:23, statutes street subsections 77:1 23 2:5, 18:11, 60:2 started statutory 20:13, 33:17, substation 23:15, 39:8, 23:10, 23:23 33:18, 36:6, 73:3 50:19, 55:21, stay 37:14, 37:15, suburbs 75:10 38:11 37:18, 39:5, 30:21 starting 42:16, 58:11, subway 23:11, 23:14, 73:5, 74:15 68:8, 70:17, 74:2, 74:7 71:14, 72:15, 73:23, 75:11, succeed		24:18	49:6	
77:1 started 23:15, 39:8, 50:19, 55:21, 75:10 starting 23:11, 23:14, 71:14, 72:15, 7:23 statutory 20:13, 33:17, 20:13, 33:17, 33:18, 36:6, 73:3 substation 73:3 suburbs 30:21 suburbs 30:21 suburbs 37:18, 39:5, 42:16, 58:11, 68:8, 70:17, 73:23, 75:11, 73:23, 75:11, 8tickers 73:23, 75:11, 8ucceed	· ·	statutes	street	•
started statutory 20:13, 33:17, substation 23:15, 39:8, 23:10, 23:23 33:18, 36:6, 73:3 50:19, 55:21, 38:11 37:14, 37:15, suburbs 75:10 38:11 37:18, 39:5, 30:21 starting 42:16, 58:11, subway 23:11, 23:14, 73:5, 74:15 68:8, 70:17, 74:2, 74:7 71:14, 72:15, 73:23, 75:11, succeed		7:23	2:5, 18:11,	
23:15, 39:8, 50:19, 55:21, 75:10 starting 23:11, 23:14, 71:14, 72:15, 23:10, 23:23 33:18, 36:6, 37:14, 37:15, 30:21 suburbs 30:21 subway 74:2, 74:7 stickers 73:14, 75:11, 73:23, 75:11, 73:23, 75:11, 73:23, 75:11, 75:21, 76:21		statutory		
50:19, 55:21, 37:14, 37:15, 75:10 38:11 starting 42:16, 58:11, 23:11, 23:14, 73:5, 74:15 71:14, 72:15, 5tickers 75:21, 76:21 74:2, 74:7 75:21, 76:21 5tickers		23:10, 23:23	33:18, 36:6,	
75:10 starting 23:11, 23:14, 71:14, 72:15, 38:11 steel 37:18, 39:5, 42:16, 58:11, 68:8, 70:17, 73:23, 75:11, 73:23, 75:11, 8ubway 74:2, 74:7 succeed		stay	37:14, 37:15,	
starting steel 42:16, 58:11, subway 23:11, 23:14, 73:5, 74:15 68:8, 70:17, 74:2, 74:7 71:14, 72:15, 73:23, 75:11, succeed	75:10		37:18, 39:5,	
23:11, 23:14, 73:5, 74:15 68:8, 70:17, 74:2, 74:7 stickers 73:23, 75:11, succeed	starting			
71:14, 72:15, stickers 73:23, 75:11, succeed	23:11, 23:14,	73:5, 74:15	F	_
70 10		stickers		· ·
	73:17, 74:9,	78:13	75:21, 76:3,	

	Conducted on Fet	51 daily 11, 2021	112
suffered	42:7, 44:1,	20:4, 23:5,	16:15, 58:24,
8:15	44:3, 44:5,	34:7, 46:16,	59:6, 61:23,
sufficient	44:7, 44:16,	73:9, 75:4,	62:2, 62:7,
47:9	46:20, 47:1,	77:16	67:17, 68:8,
	54:9, 54:11,	talking	77:13, 77:22,
summer	54:12	1	79:4, 79:5,
70:23, 75:14,		50:16, 72:17,	
75:21 , 77:9	systems	77:7, 78:22	80:3, 83:1,
sunday	42:11	targeting	83:6, 84:16
8:1, 8:7	T	39:13	thank
super	table	task	4:19, 5:7,
7:24	37 : 21	53:1	6:15, 6:16,
supply	tables	tasked	9:18, 9:19,
47:19, 58:14	80:17	26:13, 26:15	10:10, 14:3,
supplying	tactile	team	14:6, 17:16,
47:20	40:1, 40:3,	29:19, 43:10,	17:17, 17:21,
support	40:13, 41:20	56:11, 80:13	22:21, 22:22,
30:5, 35:4,	take	technology	26:5, 26:21,
37:8, 43:10,	6:22, 7:17,	33:14, 33:21,	27:2, 27:7,
51:3, 51:21,		38:3, 40:20,	27:9, 27:17,
51:22, 52:2,	7:19, 11:13, 14:17,	43:8, 53:24,	28:6, 28:7,
52:8, 52:13,		54:2	28:10, 28:13,
57:3, 57:9,	15:17, 17:1,	tell	29:11, 55:15,
58:6, 79:14	25:23, 30:3,	12:2, 34:19,	55:17, 58:16,
•	49:11, 59:7,	42:12, 54:6,	58:17, 58:18,
supported	60:11, 61:9,	54:13	58:21, 61:21,
37:6	62:8, 63:13,		61:24, 62:23,
supporting	64:21, 65:3,	telling	63:4, 64:3,
78:7	66:17, 68:22,	5:3	64:10, 65:18,
supports	81:20	temple	66:2, 81:23,
38:12	taken	68 : 7	82:15, 82:16,
sure	14:24, 23:7,	ten	82:17, 82:18,
20:17, 33:20,	32:3, 84:6, 84:9	12:13, 13:19,	83:19
35:18, 44:17,	takes	26:4, 45:7,	thanks
49:7, 51:10,	5:12, 6:14,	49:24, 50:9,	11:9, 14:7,
52:11, 53:12,	50:5, 50:21	55:21, 56:1	
54:15, 56:15,	taking	terminal	57:12, 57:17,
79:20	16:19, 31:17,	11:13	80:2
surrounding	31:18	terminals	thereafter
30:21	talk	13:24	84:9
sustainability	7:24, 8:2,	terms	therefore
30:5	12:6, 14:15,	49:19, 50:17,	15:7
sustainable	20:6, 20:21,	54:20, 56:17	thing
47:1, 47:2	29:17, 30:3,	tesla	7:16, 10:12,
system	34:2, 34:19,	48:6	19:12, 28:2,
9:1, 9:17,	40:10, 44:4,	testimony	57:18
10:15, 13:14,	44:21, 52:6,	84:8	things
•		text-to-speech	15:23, 21:12,
21:19, 22:18,	54:1, 77:6, 78:9	-	34:3, 40:22,
31:21, 32:22,	talked	41:24	44:20, 48:8,
34:4, 42:6,	12:3, 19:24,	th	·
		4:4, 13:15,	

	Conducted on Feb	Juary 14, 2024	113
53:7, 57:5,	72:23	74:13, 77:4,	12:19, 27:23,
71:23, 78:14	throughout	78:19, 79:1	27:24, 41:10,
think	8:10, 30:14,	told	57:14
4:24, 5:4,	30:23, 36:12,	5:18, 10:14	trains
5:21, 5:22,	39:2, 39:20,	tom	13:23
6:10, 10:17,	40:5, 41:22,	32 : 18	transcript
12:9, 13:10,	49:7, 50:14,		_
		tongue	84:7
23:16, 25:12,	79:17	82:9, 82:15	transfer
29:22, 30:8,	thumbs	tons	41:6, 41:9
31:6, 31:14,	5 : 3	17:7	transferred
31:15, 32:15,	time	took	74:1
32:24, 33:15,	5:9, 5:15,	77:8	transferring
33:16, 34:20,	6:15, 6:19,	tool	31:16
35:14, 35:15,	10:9, 10:22,	43:7, 43:20	transform
36:23, 37:13,	11:1, 13:8,	toolbox	45:10
38:7, 38:24,	13:12, 13:13,	36:19	transformation
46:22, 47:22,	13:15, 13:24,	top	47 : 6
49:4, 56:3,	14:10, 15:11,	18:21, 20:18,	transformational
58:1, 69:23,	19:12, 25:23,	40:24	44:23, 45:2,
72:8, 72:21,	28:18, 28:22,	touch-ins	46:15
75:24	32:10, 44:17,	79:5	transit
third	48:10, 72:23,	touch-up	1:1, 2:4, 4:4,
25:23, 42:22,	79:23, 80:16	72:1	6:24, 7:2, 8:2,
43:3	timeline	tourists	8:22, 9:17,
third-party	21:23, 23:4,	44:14	29:23, 34:5,
43:1	23:10	towards	35:11, 36:2,
thought	timelines	70:3	36:24, 38:1,
48:10	21:18	tower	38:5, 47:22,
thousands	timeliness	70:6, 70:10,	48:18, 48:22,
6:9	26:16, 54:21	•	63:3, 63:7,
thread	timely	70:13, 70:15,	64:7, 64:12,
5:16	15:12	71:3, 71:4, 71:6	65:22, 66:5,
three	times	township	66:15, 82:24,
5:9, 6:19,	12:13, 20:1,	14:19	83:6
7:11, 14:10,	25:14, 73:10	track	transition
17:19, 25:17,	timing	72:15	11:14, 35:23,
25:18, 27:11,	38:6	tracker	35:24, 46:8,
28:1, 37:3,	title	42:18	75:5
67:19, 68:5,	16:21	trackers	transitioning
68:10, 68:13,	today	7:3	44:2
74:23	4:18, 4:24,	tracking	
through		43:1	transportation
11:5, 29:5,	5:8, 7:5, 14:14,	trade	13:9, 33:7,
38:10, 38:18,	17:14, 29:17,	80:18	45:6, 51:24
40:22, 43:20,	43:18, 50:10,	tradeoffs	transverse
44:21, 47:15,	54:2, 59:23, 67:10	34:18	30:20
48:8, 49:14,	67:8, 67:10,	traffic	travel
57:8, 70:9,	81:13	36:3, 45:11	22:5
57.0, 70.9,	together	train	treating
	70:21, 72:14,	8:4, 8:12,	26:10

	Conducted on rec		
treatments	79:9	union	usual
36:22	type	6:3, 63:3,	80:16
tribune	34:16, 38:12	63:7, 63:12	usually
11:18	types	unions	17:2
trim-outs	5:22, 37:9	80:18	utility
72:7	typewriting	unique	51:2, 57:24
trimming	84:9	78:8, 78:15,	utilize
71:22	typically	81:2, 81:6	13:7, 43:4
trip	24:17, 25:7	united	
31:5	Ū	55:1, 56:24,	valentine's
trips	ultimate	65:22, 66:5,	27:8
5:13	52:13	66:16	various
truck	ultimately	unnecessarily	7:2
36:3	53:21, 54:22,	16:3	veda
true	55:12, 56:7,	unrealistic	5:3
15:21, 84:7	71:6, 73:6,	8:20	vehicle
truman	73:22, 73:24	until	33:10, 33:11,
77:23	unacceptable	16:12, 31:3	· · · · · · · · · · · · · · · · · · ·
try	5:23	unwillingness	47:4, 47:19,
11:4, 12:7,		13:1	54:5, 54:7,
52:22	<pre>unanswered 7:14</pre>	upcoming	54:24, 55:2, 71:19
trying		41:5, 70:8,	vehicles
5:2, 11:16,	unbefitting	72:17, 73:18,	
13:5, 23:18,	11:4	74:18, 76:24,	22:10, 47:20,
52:14	under	79:1, 80:7	51:5
tsp	6:1, 32:18,	update	vehicular
38:5, 38:8,	32:19, 32:20,	21:23, 39:1,	45:11
38:14, 38:21,	43:9, 84:10	49:18, 58:1,	ventra
38:22, 38:23,	under-1	67:21, 69:21	44:6
38:24	77:8	updating	venture
turn	underdog	21:16, 39:19	27:14
80:1	29:23, 55:17	upgrades	venue
twice	underground	47:13	12:8
13:10	79:10	upset	versa
	underselling	53:19	34:22
two	45:8		via
11:1, 12:20,	understand	upstairs	12:13, 14:22,
13:24, 20:19,	5:2, 9:22,	18:24	30:16
21:24, 25:19,	18:5, 18:13,	uptime	vibes
25:22, 25:24,	18:15, 35:2,	33:11	14:2
39:8, 40:8,	43:4, 43:20,	use	vice
47:8, 50:11,	52:19, 53:12	5:11, 5:12,	3:4, 34:22
55:22, 56:2,	understanding	18:12, 18:15,	vicinity
56:4, 56:5,	59:22	28:21, 35:19,	35 : 9
56:6, 63:2,	understands	44:18	video
63:6, 68:1,	13:3, 79:21	user	81:10
70:7, 71:8,	unfortunately	5:10	view
71:9, 76:15,	8:8	users	41:15, 72:19
77:12, 77:13,		42:15, 46:6	
		l .	

	Conducted on Feb	Juary 14, 2024	115
violation	54:19, 55:13,	41:20, 42:1,	west
7:7	56:15, 57:18,	43:16, 43:20,	2:5, 68:8
viral	78:14	44:22, 47:4,	western
19:16	wanted	48:11, 49:2,	38:15
virtual	15:3, 30:2	50:16, 51:4,	whereof
79:7	wanting	51:7, 51:19,	84:15
vision	15:19	52:7, 52:14,	whereupon
34:9, 34:13,	wants	53:12, 53:13,	61:1
35:18, 78:24	35:19	54:17, 54:18,	whether
visit	ward	54:23, 56:9,	24:1
13:22, 80:17	79:4, 79:5	56:17, 58:2,	white
vote	washington	58:8, 72:14,	48:21, 51:7,
59:7, 60:12,	41:7	74:3, 74:21,	51:15, 52:5,
61:9, 62:8,	waving	75:17, 77:2,	56:1, 56:20,
63:13, 64:22,	12:18	78:18	57:7
65:3, 66:18,	way	we've	whoever
68:22	16:3, 26:4,	12:13, 20:11,	8:3
vulnerable	28:19, 41:14,	24:9, 24:10,	whole
42:15	41:15, 44:11,	34:7, 36:9,	20:13, 36:19,
W W	47:3, 53:14,	36:12, 39:8,	45:3, 48:22
	55:5, 75:19	40:4, 40:14,	wide-ranging
wait	ways	42:21, 43:1,	36:20
8:12	23:18, 38:23,	46:16, 48:10,	wife
waiting	54:23	53:14, 53:15,	27:15
9:2	we'll	56:2, 57:4,	willing
walk	10:20, 23:20,	76:8, 76:12,	
28:1, 29:5,	24:11, 26:23,	79:19, 80:24	13:13
40:22	34:2, 35:1,	weaknesses	windy
walked	40:10, 40:18,	34:17	77:1
49:13	54:15, 59:7,	weather	winter
walking	60:11, 61:9,	48:7, 48:11,	73:14
35:13 , 72:23	62:8, 63:13,	48:12	wiring
walsh-fluor	64:21, 65:2,	wednesday	71:22
81:14	66:17, 67:6,	1:9	wish
want	68:22, 72:17,	week	77:15, 78:20
20:16, 20:17,	75:19, 77:6,	76:24	within
23:7, 30:17,	78:21, 81:13,	weekend	24:12, 31:11,
32:8, 33:20,	81:20	8:14, 74:8	31:13, 35:13,
34:16, 34:20,	we're	weekends	53:3
34:22, 35:2,	9:2, 18:19,	76:3	without
35:4, 35:5,	19:14, 21:16,	weeks	22:10
35:17, 36:17,	22:16, 23:17,	12:20	witness
37:14, 43:2,	23:18, 25:14,	welcoming	84:15
44:17, 44:20,	25:15, 28:16,	53:5	wondering
45:15, 46:7,	29:6, 29:17,	went	18:19
47:10, 48:14,	38:15, 38:20,	8:17, 11:7,	wood
52:10, 53:13,	39:9, 40:9,	25:16, 27:14,	70:23, 73:6
54:7, 54:11,	40:11, 41:17,	44:21	word
	,,		80:14
	1		
	1		
		<u> </u>	

Conducted on February 14, 2024				
words	writing		14	
9:24, 11:24,	11:17, 11:19	.3137	<u> </u>	
54:8	Y		83:6	
work	yeah	$-\left \frac{z\cdot t}{0}\right $	— 147	
6:1, 6:2,	25:21, 27:1,		— 23:18, 27:21,	
12:14, 13:16,	49:21, 55:18,	00	28:2	
15:2, 22:3,	56:3, 56:19	1:10, 68:14	15	
24:11, 27:18,	year	008542	32:4	
28:23, 29:6,	23:14, 23:16,	64:8, 64:14	150	
32:22, 37:23,	23:17, 26:7,	023	77:22, 80:5	
38:1, 38:4,	26:23, 29:7,	67 : 21	16	
39:9, 39:21,	29:9, 32:3,	1	<u>40:5, 84:16</u>	
47:15, 48:8,	35:22, 36:8,	1,900	162	
51:11, 57:24,	39:20, 75:1	30:24, 47:7	32:3	
71:20, 75:13,	years	1.5	17	
75:17, 76:10,	8:14, 40:8,	81:7	36:14, 37:3	
76:16, 76:19,	43:24, 45:8,	10	18	
77:5, 78:5	49:24, 50:1,	1:10, 9:24,	58:24, 59:6,	
worked	50:9	28:4, 61:2,	61:23, 62:2,	
21:12, 75:14,	yesterday	68:14, 77:13,	62:7, 67:17	
76:12, 81:7,	9:5	77:22	1st	
81:15	yesterday's	100	25 : 12	
worker	9:12	21:19, 22:18,	2	
6:8	york	30:13, 39:13,	2 (c	
workers	48:19	39:19	60:2	
5:15, 6:4	youth	11	2,000	
workforce	80:6	13:15, 60:2,	40:4	
80:4, 80:18,	Z	- 61:2, 77:13,	2,087	
81:5, 81:11	zero	- 83 : 21	81:6	
working	50:18	11,000	20	
5:14, 5:22,	zones	30:22	65:24, 66:7	
6:3, 6:5, 6:11,	36:12	11203	200	
13:4, 22:16, 23:12, 25:14,	\$	_ 68:2	12:19	
25:12, 25:14, 25:15, 25:20,	<u>·</u>	_ 118	2020	
30:11, 40:6,	\$267	67:21	64:8, 64:14	
45:5, 46:11,	81:3	119	2021	
48:15, 48:17,	\$369,000	81:2, 81:5	81:17	
49:19, 51:2,	81:16	12	2022	
52:24, 58:9,	\$395,000	9:24, 11:10,	32:6, 46:18	
80:21	64:21, 66:1, 66:8	11:14, 13:15 120	2023	
world	\$900,000		32:2, 32:5	
77:16, 82:4	64:9, 64:14,	24:12 127	2024	
worst	65:1, 65:2	30:19, 47:7	1:9, 4:4, 37:2,	
8:13	\$91	130:19, 47:7	38:18, 58:13,	
worth	81:8	13:15, 16:15	58:24, 59:7,	
11:16		10.10, 10.10	61:23, 62:2,	
wrap			62:8, 67:17,	
70:22				
	ı			

		11 Columny 14, 2024	
83:1, 83:6,	49	900	
84:16	7:12	26:7, 26:8	
2025	5	<u> </u>	
38:19		23:16	
2040	5 (a	95	
46:20, 47:10,	61:20, 61:22,		
47:22, 47:24,	64:2	14:1, 68:8 950	
49:19, 52:16	5 (b		
21	62:22, 62:24	26:9	
	5 (c	96	
24:19, 60:3	64:2, 64:4	31:11	
241	5 (d		
63:3, 63:7,	65:17 , 65:19		
63:12	50		
25	8:17		
80:3	519609		
250	1:22		
77:21	54		
2881	8:12, 81:4		
65:24, 66:7	_ 567		
3	_ 2:5		
3,400	- 2:3 57		
30:24	68:8		
30.24	58		
24:12, 27:23,	32:1, 55:17,		
28:4, 31:12	83:21		
312.681	59		
2:7	7:13, 61:2		
350	6		
31:4	6,400		
36	81 : 15		
61:2	60		
37	24:12		
43:24	60661		
38	2:6		
43:24	_ 7		
4			
40	- 75		
27:24	7:10		
44	8		
79:4	84		
45	1:23		
35:7, 75:11,	9		
79:13	90		
46	24:12, 25:8		
79:4	Z4:1Z, Z3:8		
48			
5:19, 79:5			