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2	CHICAGO TRANSIT AUTHORITY
3	JUNE 2023 REGULAR BOARD MEETING
4	
5	Held
6	on
7	June 16th, 2023
8	at
9	11:01 a.m.
10	at
11	567 West Lake Street, 2nd Floor,
12	Chicago, Illinois 60661
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14	
15	STENOGRAPHIC REPORT OF PROCEEDINGS had in
16	the above-entitled cause held at the Chicago
17	Transit Authority Headquarters, 567 West Lake
18	Street, 2nd Floor, Chicago, Illinois,
19	Lester Barclay, presiding.
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23	REPORTED BY: Margaret E. Mecklenborg, CSR
24	LICENSE NO.: 084-004495



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     BOARD MEMBERS:
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         MR. LESTER L. BARCLAY, Chairman;
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         REV. DR. BERNARD JAKES, Vice Chairman;
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         MS. NEEMA JHA, Director;
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         MS. MICHELE A. LEE, Director;
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         REV. JOHNNY L. MILLER, Director;
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         MS. ROSA ORTIZ, Director;
         MR. DORVAL R. CARTER, JR., President.
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     ALSO PRESENT:
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         MR. KENT S. RAY, General Counsel;
         MS. GEORGETTE L. GREENLEE, Secretary;
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         MS. APRIL MORGAN.
         Chief of Staff, Office of the Chairman;
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         MR. HERB NITZ(Via Zoom),
         Director, Technology Engineering:
14
         MR. MARC BUHMANN(Via Zoom), Videographer.
15
     PUBLIC SPEAKERS:
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         MR. FABIO GOTTLIECHER, Commuters Take Action;
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         MR. GARLAND ARMSTRONG;
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         MR. BILL MORTON.
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     PRESENTERS:
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         MR. MICHAEL CONNELLY,
         Chief Planning Officer;
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         MR. WILLIAM MOONEY(Via Zoom),
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         Chief Infrastructure Officer:
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         MR. JUANPABLO PRIETO(Via Zoom),
         Director, Diversity Programs.
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1	(Whereupon the meeting
2	convened at 11:01 a.m.
3	as follows:)
4	SECRETARY GREENLEE: Good morning. My name is
5	Georgette Greenlee. I'm Secretary of the Board for
6	the Chicago Transit Authority. Chairman Barclay, I
7	think we're ready to begin.
8	CHAIRMAN BARCLAY: Thank you, Ms. Greenlee.
9	Good morning. I'd like to call to order the
10	meeting of the Chicago Transit Board for
11	June 16th, 2023. Georgette, please, call the roll.
12	SECRETARY GREENLEE: Director Lee?
13	DIRECTOR LEE: Here.
14	SECRETARY GREENLEE: Director Miller?
15	DIRECTOR MILLER: Here.
16	SECRETARY GREENLEE: Chairman Barclay?
17	CHAIRMAN BARCLAY: Here.
18	SECRETARY GREENLEE: Director Jakes?
19	DIRECTOR JAKES: Here.
20	SECRETARY GREENLEE: Director Ortiz?
21	DIRECTOR ORTIZ: Here.
22	SECRETARY GREENLEE: Director Jha?
23	DIRECTOR JHA: Here.
24	SECRETARY GREENLEE: Chairman Barclay, you do



1 have a quorum.

CHAIRMAN BARCLAY: Thank you. Our first order of business is public comment. Georgette?

SECRETARY GREENLEE: Mr. Chairman, we have -- we had three public commentators this month. Patricia Fuentes, Ken(sic) Gottliecher and Garland Armstrong. I do not believe that Patricia Fuentes however is here. So we will begin with Keanu(sic) Gottliecher.

MR. GOTTLIECHER: May I approach?

SECRETARY GREENLEE: Yes.

MR. GOTTLIECHER: All right.

SECRETARY GREENLEE: You may approach. Have a seat. I want to remind you that you have three minutes and that we ask that your comments not be directed to any one of the board members in particular and that you stick to the comments on the form that you sent us.

MR. GOTTLIECHER: Will do.

SECRETARY GREENLEE: Are you ready to proceed?

MR. GOTTLIECHER: Thank you.

SECRETARY GREENLEE: All right. Ladies and gentlemen of the Board, President Carter. Thank you for the opportunity to present my comments. My



name is Fabio Gottliecher. I'm a member of the Commuters Take Action, a local collective of riders advocating for fair transit. First off, I would like to express my gratitude for reactivating the Citizens Advisory Board. I'm looking forward to Now to the actual matter. At the beginning of the month, the CTA published it's revised bus Just like the previous schedule, I schedule. performed an analysis of how the service level I was disappointed to see that the changed. schedules presented a 4 percent cut compared to January 2023 and 13 percent compared to pre-pandemic. Five bus routes saw a new reduction of over 20 percent. Commuters Take Action we welcome a timetable that's accurate and predictable for riders. However, this reduction goes against President Carter's reports of the past several Mr. Carter has been telling us that he's months. been able to hire hundreds of new bus operators and that the service has been improving. If that's the case, how come these schedules are getting more cuts. All we're asking for is honesty. Don't claim that the workforce levels are improving and then cut service even more. The way in which these



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1 service changes are communicated could be more 2 honest too. Despite seeing a service reduction of 18 percent on the 'L' and 13 percent on buses, the 3 4 CTA never once mentioned service cuts or 5 reductions. Mr. Carter, a few months ago you've 6 expressed frustration over the riders not 7 understanding your so-called optimization. 8 call them what they really are. Service cuts. That will be clear. Two weeks ago Taylor Swift 9 10 sold out three nights at Soldier Field and CTA was 11 eager to advertise itself as the best way to get 12 Several members of Commuters Take Action 13 were present at the venue to observe the situation. 14 what we saw was an amateurish operation. while 15 there were over a dozen extra buses ready to take concertgoers home, the boarding situation was 16 17 painfully slow. Despite the -- despite there being a line of several 18 19 hundred people, the CTA was only boarding one bus 20 at a time with only front door boarding and a slow 21 fare collection. And each bus took almost ten 22 minutes to fill up. At the Roosevelt Station huge 23 crowds filled the turnstiles and platforms and the 24 Red Line operated with many headways for over



twenty minutes despite being scheduled at 7 to 12. 1 2 This crowding could turn dangerous really guick. On that Friday night only 26 of 36 platforms 3 scheduled Red Line trains arrived after the 4 If that's the service we're providing, we 5 concert. 6 should let folks ride for free. This is not worth paying for. Lastly, I want to point to a recent 7 8 block club article which highlighted President 9 Carter's Ventra usage. Twenty-four times over two years just as well. But, furthermore, it should 10 11 outrage us all that a CTA spokesman claimed that 12 Carter rides the CTA more often and that he just 13 doesn't tap his Ventra card. CTA, however, 14 requires that all employees use their Ventra card 15 when using CTA the -- when riding. I believe that a principle CTA president should not be allowed --16 17 SECRETARY GREENLEE: Ten seconds. 18 MR. GOTTLIECHER: -- to be above the rules.

Thank you for your attention and I hope these issues will be addressed soon. Feel free to reach out to Commuters Take Action to discuss these further. Thank you again.

SECRETARY GREENLEE: Okay. And that's time.
Our next presenter is Garland Armstrong.



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MR. ARMSTRONG: Good morning. Garland Armstrong formally of Des Plaines, Illinois. living in Des Moines, Iowa and I'm glad to be back in the Chicagoland area. It's been two years since I've left the Chicagoland area moving to Des Moines. My biggest concern is I saw on -- saw on Twitter in New York City they're installing the -- the glass part doors so like when people who are trying to jump on the tracks in the New York City Subway and I said that is -- sounds like a good idea so people will not be able to be hit by a train when they're coming to the station. And I would like no know if -- if CTA could use that idea from the New York City Subway. So like when people -- when the trains are coming in to the station like installing the glass doors so that they will not be the next intended victim on the electric tracks because I -- it really irks me that I see more people are being on the electric tracks all the time and they should know that is -- that is called killer death on there. And it's a lack of communication. And I think we need to educate the general public in all different languages to know what electric is because they have no idea and



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they think it will never affected(sic) me. think they need to see it. Communicate it to all walks life so that they'll know what it is because they think they're strong enough and they can survive it but only time will tell. Their bodies will be shaking like thunder and lighting. So I thought that I would like to bring this up to you all so you can use this as a pilot program like New York City Subway system is installing. So -- so we -- so here in the Chicagoland area we won't have the next victims being hit or being electrocuted on the tracks. So -- so it really hurts me. another dead person on there and makes me very sick of it. So I just would like you all to know. Think about it and see what you all can do about it. And I'll be glad to answer any questions or comments if you have anything to say while I'm here.

SECRETARY GREENLEE: Mr. Armstrong, if that concludes your comment, we thank you very much.

MR. ARMSTRONG: Thank you very much. And thank you everybody. And it's so great to see you all again and new faces and current ones. So deeply, emotionally glad to be back. And thank you for



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everything. I'm still going to be watching you all 1 2 on YouTube and --SECRETARY GREENLEE: And that's time. 3 4 MR. ARMSTRONG -- and everything. 5 SECRETARY GREENLEE: Okay. Mr. Chairman? 6 CHAIRMAN BARCLAY: Thank you to our public 7 commenters. We do take everything to heart and I 8 thank you for sharing your thoughts and concerns 9 this morning. I do have a question. 10 MR. MORTON: I didn't 11 realize you had to register for public comment. 12 But I am a citizen of Chicago and I do have a short 13 public comment. 14 SECRETARY GREENLEE: Chairman, it's your 15 decision. 16 CHAIRMAN BARCLAY: The preference is that you 17 do register. Is it a comment that can wait until 18 next month? 19 MR. MORTON: It's very important and I will be 20 very brief. 21 CHAIRMAN BARCLAY: What's your name, sir? 22 My name is Bill Morton. MR. MORTON: I'm the 23 President of the Rogers Park Chambers of Commerce.



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CHAIRMAN BARCLAY: All right. If it's brief.

1 MR. MORTON: It will be brief.

DIRECTOR JAKES: Okay.

MR. MORTON: Thank you.

SECRETARY GREENLEE: Good morning, Mr. Morton.

My name is Georgette Greenlee. I'm Secretary of
the Board. You will have three minutes to speak.

We ask that you do not direct your comments to any
named person in particular who is here in the
meeting. And you may begin.

MR. MORTON: Chairman and the Board, I'm Bill Morton. I'm President of the Rogers Park Chamber of Commerce for fourteen years. Longtime Rogers Park resident and lifelong Chicagoan. My -- my issue is on the Jarvis and the Morse Red Line Stations they're being redeveloped soon. They've been redeveloped before. But still we don't have elevators for people with disabilities. I thought it was law that it had to be ADA accessible. I'm very upset and our community is very upset that people who are disabled or elderly cannot use those two stations. And that is my comment. That's all I wanted to say. Thank you for your consideration.

SECRETARY GREENLEE: Thank you.

CHAIRMAN BARCLAY: For your comment I



appreciate that. Are there any comments from the Board members as a result of public comments this morning?

DIRECTOR LEE: I want to say thank you for taking the time to be here. We hear your concerns and understand.

DIRECTOR JAKES: Yeah. I echo the sentiments of Director Lee. Thank you so much for sharing with us. We hear you.

DIRECTOR MILLER: Thank you.

DIRECTOR JAKES: We hear you.

CHAIRMAN BARCLAY: Our next item of business on the agenda is our president's report which will be given by our President Dorval Carter.

PRESIDENT CARTER: Thank you, Mr. Chairman. Members of the Board, good morning.

DIRECTOR ORTIZ: Good morning.

PRESIDENT CARTER: Today I'm excited to discuss some of the initiatives CTA has pursued over the course of the past month. I'm especially looking forward to sharing the key findings from the customer service we administered in the first quarter of the year. Staff aggregated and analyzed the results of that survey. It has provided some



key takeaways regarding our customer CTA travel experiences, what they appreciate most and the areas that they want us to focus on improving. Since the start of the Covid pandemic, we've administered multiple customer surveys which are critically important tools for CTA. In fact, the information we gather from our riders' responses helps to inform our decision-making and are vital as we work to improve service. Our most recent survey from the first quarter of 2023 was the third quarterly survey we conducted since the launch of our Meeting the Moment Action Plan and provides for interesting and encouraging comparisons with results from surveys administered during the third and fourth quarters of 2022. Michael Connelly, our Chief Planning Officer, is going to walk through the survey results in more detail but I do want to point out a few results that show customers are experiencing improvements in service reliability which is the key pillar of our action plan. survey showed increased satisfaction across all survey categories for bus service when measured against the results of both previous surveys. same is true for rail service. Although the



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increase in satisfaction are not as dramatic as bus by percentage. Finally, across both weekends and weekdays, surveyor respondents were more likely to agree that buses and trains arrived when expected in the first quarter of 2023 survey than in the fourth quarter of 2022. This is another very important metric that we are watching very closely. With leave from the Chairman, I would now like to invite Mike to provide a closer and more detailed look at the first quarter survey results.

MR. CONNELLY: Good morning, Chairman, Directors. I'm pleased to be able to share with you the results from the first quarter survey of 2023 here. CTA began doing quarterly surveys during the third quarter of 2022 to provide more frequent information on customer satisfaction and on their travel patterns during the Covid recovery period. The focus of today's presentation is the results from the quarterly survey conducted in the first quarter of this year and it was administered between February 6th and February 28th. As the President mentioned, this is our third survey in this series. We performed these surveys in both English and Spanish. Customers were recruited



primarily through their Ventra e-mail accounts which they gave us permission to contact them for survey work. We used some outreach using car cards on buses and trains and we also did some flyering in specific areas where we wanted to get a more robust survey response from certain parts of the city. This survey sought over 2100 completed 88 of them in Spanish. Which is surveys. statistically valid for -- for what we're looking for here. With each survey we included some questions that stay consistent from survey to survey and some questions that are different on these quarterly surveys. The focus topics that we had for the first quarter of 2023 included personal security on the system and service reliability.

If you would put on the next slide there. This first chart is -- is about our customer satisfaction with service attributes on the bus system. It highlights the good news that meeting the moment has increased satisfaction with all bus service attributes. The yellow bars at the top of each survey element there lists the satisfaction for the first quarter survey of this year. The middle or purple bar in the cluster is the rating



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for the fourth quarter of 2022 and the lowest bar in green is the rating for the third quarter of 2022. On each attribute you can see that bus customers are more satisfied this quarter than they were last fall. While satisfaction with all of the attributes has improved, the three attributes with the lowest satisfaction ratings last fall and winter are also when satisfaction had increased the most from last fall to the first quarter of this year. All three show substantial improvement. Scores for accuracy of bus tracker information third from the bottom increased by 10 percent. Satisfaction with wait time for the next bus was the second from the bottom increased by 9 percent and satisfaction with the reliability of the bus service itself increased by 13 percent. This would suggest that the optimized schedules and the enhancements of the bus tracker information has lead to a higher ridership satisfaction with bus service during the first quarter of this year that we saw last year in 2022. This next chart outlines the levels of customer satisfaction with rail service attributes. Again the yellow bar is the first quarter survey result. And the middle or



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purple bar is for fourth quarter of 2022. And the green bar is for the third quarter. Slightly less good news than among bus customers. However, in all cases respondent satisfaction with each attribute for rail service has improved. Not quite as dramatic as some of the bus responses but improvement nonetheless. The second attribute from the top in this -- in this slide is the -- is the accuracy of real time arrival information. This is up by 7 percent. So our customers are much more satisfied. We -- we optimized the rail schedules and we enhanced the train tracker system which both seem to have made a difference to our customers. The second from the bottom set of bars shows that satisfaction with personal security at rail stations is up by 8 percent and on the bottom attribute personal security while riding the train satisfaction is up by one percent over the last quarter of last year.

On to the next slide if you would.

When -- when asked whether the respondents agree
that buses and trains arrived when they were
expected to, customers were more likely to agree
that both buses and trains are more reliable this



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quarter in the first quarter of this year compared to guarter four of 2022 which is shown in purple. The yellow -- that yellow bar is -- is from February of this year. The customers reported a higher overall satisfaction with the reliability that the bar graphs are showing the -- the results for weekends and weekdays and for -- for bus and for rail. And so for both bus and for rail and for weekdays and for weekends respondents ranked reliability higher in the first quarter of this year than in the last quarter of 2022. would go to the next slide there. One guestion that we did ask specifically of our riders was related to what would encourage them to use CTA more frequently. You know that we've been reporting to you and watching our ridership levels and we're interested in increasing the ridership. So we asked our customers: What would make you ride more frequently? We wanted to engage them and ask them what would bring them back to ride more. we provided eleven potential improvements for our riders to rank. This chart compares responses to these factors for all respondents, for frequent riders and infrequent riders. Now the -- the



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frequent riders are those that ride once or twice a week. The infrequent riders are riders that only ride once or maybe twice a month. So there is a difference between those frequent and infrequent riders. In this graph we tracked those responses. The center column in here is for all respondents. The -- the next one to it to the right is for the frequent riders. And the one to the far right is for the infrequent riders. In this question we saw that infrequent riders were more concerned about personal safety than those who regularly use the You can see that the factors which would svstem. encourage these infrequent riders to use the system are better security onboard and in stations as well as better real time information. For frequent riders and for all riders the number one factor which they said would encourage them to ride more would be if service were more frequent during the weekdays. We believe this is important direction from our customers as we strive to increase ridership in these post-pandemic times. The riders are telling us they want more frequent service and that would bring them back and have them ride more. we'll keep you posted with these results and our



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continuing surveys. And I want to thank you for taking the time to -- to listen to us to talk about the service today.

PRESIDENT CARTER: Do you have any questions for Mike?

DIRECTOR ORTIZ: No. Thank you.

PRESIDENT CARTER: Thank you, Mike.

MR. CONNELLY: Okay.

PRESIDENT CARTER: Members of the Board, as you heard from Mike although we aren't where we need and want to be, we are moving in the right direction. And we continue to rebound from the lingering effects of the pandemic and its effect on our workforce numbers. But as I have noted before, this is going to take some time. I've always believed that this is a marathon, not a sprint. And as much as I would like to see immediate results to what we would view as normal service, I recognize and I would point out as to many of my peers across the country that it is going to take time for us to get back to a pre-pandemic level of ridership as well as service. In the meantime, we are going to continue to work very hard to improve our service for our customers. And I'm certainly



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encouraged by the direction that we're moving at. Alongside this important customer feedback, we also accrue and analyze data across all CTA departments to help ascertain how to better improve our performance which for nearly a year I've been presenting to the public via our Meeting the Moment Scorecard. The latest scorecard does show continued improvement in lower double and triple headway as we began service optimization last fall. Our schedules are now consistently matching bus service at around 93 to 95 percent of the time and our rail service around 90 percent. And just to be clear as I have always stated, this is matching our optimized level of service. It is not the service that we are providing prior to the pandemic. We do not refer to it as a service cut because it is our intention to restore that service once we get our workforce up to a level that allows us to do that. If I were to implement a service cut, it would be a permanent reduction in service. That is not what we are doing. When we get the workforce back up and we're making progress on that and I'll -- I'll discuss that in just a second, we will restore service back. And, in fact, there have been some



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places where we've already started to restore service on -- on a limited basis as we've been able to meet those needs.

Our bus operator head count which has seen a net increase for six months in a row is a positive development. We have hired now up to 432 new operators this year to support which is halfway to our annual goal of 700. The thing to keep in mind with regards to the hiring that we're doing is I'm also working against retirements and resignations. And so the numbers are not reflective necessarily of where our workforce needs to be for full service but the process by which we will get to a place where we can do that. It is certainly my anticipated desire that over the course of the next year service will start to be restored on CTA and you'll start see to that improvement occur as we move forward. meantime what I've been doing with service optimization is creating less service but more reliable service. That was my goal from the very beginning. That has always been my objective with the strategy. And what the -- what the data is showing us is that that strategy is working.



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service may not be coming as frequently as it did in a pre-pandemic environment but you know that it is going to be there. That was the problem we faced before I put this strategy in place. Not only was the service not coming so from that standpoint you weren't getting the service that I was scheduling to begin with but you also didn't know when it was going to arrive because it was extremely unreliable because of the schedules that I had in place. The schedule adjustments that we have made have addressed those problems and we're seeing that both in terms of the frequency of service that we're providing but we're also seeing it in the -- in the ability to meet those -- those schedules as we anticipate it. We're also seeing it in our customer survey results as Mike just explained to you in terms of what our customers are saying about the service they're receiving now. This is not the end game. That's the point that I want to make here. This is an interim strategy to get us back to the end game which is a full restoration of service as we get to the place where our workforce can accommodate that on a reliable basis.



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On the rail side I also wanted to mention that we have a new rail operator class in April that will help slow down the impact of transfers and attrition that we're anticipating that we've been experiencing there and those numbers are almost about to improve from where they've been in I also want to inform the Board that we the past. are also planning further enhancements to our scorecard dashboard. Internally our performance management group tracks many key performance indicators on all aspects of CTA's operations. published some of their monthly indicators on our web site as a PDF report. Starting in the very near future we are going to be launching public facing dashboard that directly ties into our interface that will provide many of the Meeting the Moment metrics as well as several others that we are not reporting at this point in time so that our customers as well as the general public will be able to dive into the same data that we dive into to look at our performance and measure where we are being successful and where we are having challenges.

As I've said for nearly a year, to improve



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1 our service we must continue to execute the 2 strategy behind our aggressive hiring and 3 recruitment -- excuse me. Hiring recruitment marketing campaign. And I'm encouraged by the work 4 that is happening to achieve that goal. On 5 May 19th, we hosted a career fair here at 6 7 headquarters for both bus operators and mechanics. 8 It's our sixth hiring event of the year. And we've been encouraged by the turnout of these events in 9 10 2023 which have exceeded almost 1800 participants 11 this year alone. Yesterday I celebrated the graduation of another 100 employees who have 12 13 successfully completed their training and are now in service. These employees include bus operators, 14 rail operators, bus mechanics, rail flaggers, 15 16 controllers and customer service assistants. For 17 those interested in working as -- at the CTA as a 18 bus operator or bus mechanic, I also want to inform the public that we'll be hosting our next 19 20 information session on June 22nd. I want to take a moment to thank our staff across every department 21 22 involved who are working very hard to recruit, 23 train and bring on board as many new members of the 24 CTA family as possible every single day.



We also have some temporary yet no less exciting new hires coming aboard next week. On Tuesday we will welcome 225 One Summer Chicago interns to CTA. And I'm very happy to tell you that this is the largest class of high schoolers we have ever hosted as part of this program. CTA is a proud member of the One Summer Chicago family of public and private employers that give young people an opportunity to earn some money while on their summer break. We are also excited to provide them with an opportunity to work with transit professionals and to get a glimpse into what a career in public transit could look like. This program is yet another opportunity for transit to build our bench so to speak and I have been impressed with many of the young people who have worked with us in summers past. In fact, I continue to hold out hope that one of those individuals will some day be either a CTA president, a Board chairman or chairwoman or director among many other things that are in their potential. The other thing that I want to point out about our One Summer Chicago program is it's not just an employment program. Every participant



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in One Summer Chicago gets paired up with a CTA employee that serves as their mentor over the course of the summer providing them advice on how to behave in a work environment, supporting them in terms of developing the type of skills from interviewing and things of that nature. And so we take a holistic approach to our interns to prepare them not only to be successful for this summer but to be successful in the future as they pursue their career opportunities wherever they may be, be it at CTA or some other employer of their choice. It is a tremendously powerful program. One that I think is a model for what we need to do throughout the city and throughout the country. And we certainly have been very pleased with the level of participation that we have. I want to give a shout out to Geisha Ester and the training development group who oversee this program. They do a tremendous iob and they care very much about the participants. And I know that this summer will be another fascinating opportunity for these participants and at some point in time as is our tradition we'll be creating an opportunity for the participants to meet the Board so that you can



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convey your thoughts to them directly about the work that they're doing and the opportunity that they got here at CTA.

Now that we've added equipment to our third bus facility to support electric buses which is a recent development, some of those newly hired bus operators that I just mentioned earlier will likely find themselves operating electric buses on the south side of Chicago. In May we were happy to announce that our newest fully accessible all electric buses have been rolled out on our number 63, 63rd Street, Route. Supporting electrification at a south side garage helps CTA achieve several goals. First, the number 63 Route is a busy one and serves approximately 2.4 million riders in It is also a particularly equitable 2022. expansion of the electric bus service allowing us to serve a community with higher pollution levels and also includes some of our most transit reliant customer population.

Finally, I want to close with a topic that I find very promising, our ridership. Summer vacation has begun for local universities and public and private schools. As a result, we expect



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the inevitable seasonal ridership dips that come during this time of year. With that in mind, we all know that there are a few places on earth that can match the fun offered by summertime in Chicago. We are hopeful that the Chicagoans and visitors who will attend the many events, festivals, programs and celebrations happening over the next two and a half months will use the CTA to get to their various destination. In terms of our current ridership, the trends and promising milestones we generally continue to see a slow but steady level of ridership increases systemwide. There are several items, however, that I believe are worthy to bring to your attention. Last week CTA provided 5.634 million rides for our customers making it our biggest week since the pandemic began. Also, system ridership during the first Friday and Saturday of June at 893,000 and 663,000 respectively were the second busiest Friday and Saturday ridership patterns that we've had since the pandemic. The Sueños Music Festival, I think I said that correctly, was held downtown during Memorial Day weekend and hosted some of the biggest names in Latino music and added about 55,000 rail



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rides on both Saturday and Sunday. A big transit event for us. Finally, the Swifties did show up in a big way for the Taylor Swift concert on CTA. Tavlor Swift's recent three-day concert series at Soldier Field added some 13,000 to 15,000 rides each day including bus and rail. The impact was especially felt at our Roosevelt Station which had about 11,000 to 13,000 total entries each day. That represents about five to six times more rides than normal and represents the three biggest days at that station since the pandemic hit. So I'm a very big fan of Taylor Swift at this point. have seen an increase in new ridership milestones throughout the spring and early summer and I'm convinced that we will see our first million ride day sometime this fall. We will -- we will do all as I've indicated in the past that we can to continue to build on these trends in the months that come ahead and to help entice and attract our riders back to transit. And I look forward to giving the Board more detail on what we're doing to support and entice our ridership to return as well as to eventually continue to do to improve our service on a day-to-day basis. Mr. Chairman, that



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concludes my report. I'm happy to take any questions that you have. Thank you for your attention.

Thank you, President Carter CHAIRMAN BARCLAY: for the update. I continue to be encouraged by the progress made so far. Particularly in the areas of the bus operator hires and marketing. Congratulations to you and the team of reaching the milestone of hiring over 300 operators. The team has put a great deal of thought and effort into our hiring initiatives and we're starting to see the difference it's making in our service delivery. I look forward to even more positive results as we continue to hire more operators. I'm very pleased with the customer centered approached to the marketing initiatives that we'll start introducing to our riders. It's a fresh approach to our messaging and I look forward to seeing how our ridership responds to it. Regarding the customer survey, as I mentioned at briefings from a communications perspective I'd like to see us get more visibility to our efforts of getting input directly from our ridership. We've seen and heard the media coverage of surveys conducted by others



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but the public isn't hearing enough from us about our work in this area which can result in negative and inaccurate -- a negative and an inaccurate narrative that CTA isn't listening to riders. I understand and appreciate not wanting to get ahead of ourselves but that shouldn't keep us from sharing our progress along the way. For example, I was riding a couple weeks ago a bus and heard the public service announcements that we have cameras all over our system. We had made that suggestion a number of months ago to serve as a deterrent to crime and things like that just to let people know that we are watching. And I was very pleased to hear that public service announcement on the bus when I was riding. As well we've talked about the cameras that are going to be -- I call them the 7-Eleven store type cameras that are going to be in some of our stations and some of our trains and possibly buses so that people can know that if you commit a crime on CTA, we're watching every aspect of what goes on in our service. We want our customers to feel safe. So when I see these kinds of ideas being implemented, I'm pleased that our -- that you're listening to -- to what the



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Board is suggesting and what the public is suggesting as well.

Another customer focused approach I'm pleased to see on the agenda today is the convening of the Citizens Advisory Board. As you know, that's near and dear to my heart because that's where I started. I was glad to see the high level of interest in serving on the Advisory Board as we received over 130 applications. The Citizens Advisory Board provides another great source of feedback from our ridership and CTA will benefit from hearing the constructive input from this body. In turn, the members of the Advisory Board will greatly benefit from learning more about the agency and the amount of detail, process and hard work that goes into making it run. Lastly, I want to make it clear that the Board understands that this is by no means a victory lap. And that we have a lot more work to do to earn our customer's confidence to return to the system. But I believe it's important to acknowledge areas of improvement along the way. So to that end kudos and congratulations to the team and let's keep moving in the direction of positive progress. At this



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time I'd like to open it up to any other Board members who may have any comments in response to President Carter's remarks.

DIRECTOR JAKES: President Carter, I do have a question.

PRESIDENT CARTER: Yes.

DIRECTOR JAKES: As you're restoring service, do you find that there are areas that affected more than other areas as it relates to the restoration of service and if so, will they get first priority as you're restoring service?

PRESIDENT CARTER: Yeah. That's an interesting question which is when I start to restore service how will we do it. I think what I will say is that clearly we're going to be focused on equity and accessibility as a foundational principle for how we go about doing that. As you know, there are parts of the city that have much more robust service than other parts of the city. That has been a historical reality of the way our system has operated. Certainly we're going to look at that as we make the decisions of where and how to restore service back. The other thing that we will obviously be doing is there is — there is an



effort that's underway right now that we'll be releasing and engaging in a public discussion around the entire view of our -- of our entire bus Our bus system hasn't been given holistic review probably in the last 100 years. This was a process that we had begun before the pandemic hit and basically had to defer because of the pandemic itself. We are now ready to get that process under way again. And so we are going to be going out to the communities and having not only a conversation around restoration of our service as we discussed it but how we should be modifying that service to reflect the travel patterns of our customers today. This, what I refer to as a bus vision study, is a huge undertaking by our planning department but it's one that's going to really give us a lot of customer input, feedback and -- and ideas about how we should be shaping our bus system as we move forward and how we ultimately will -- will. you know, integrate their ideas into a bus system that not only provides service to all the communities that we serve but provides it in a way that allows them to get to where they want to go. I'm excited about the effort we're about to undertake. I think



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- 1 it would be a tremendous dialogue that we will have
- 2 | with the community directly. It will obviously be
- 3 | something that we'll be discussing with the Citizen
- 4 Advisory Board as well as the Board as we move
- 5 forward. But I think it's going to be an
- 6 opportunity to really reimagine our bus service in
- 7 | a productive way, in a productive dialogue with our
- 8 customers that will result in a better bus service
- 9 that we currently have and one that will align
- 10 | nicely with the other efforts that I'll be engaging
- 11 | in to restore the level of service over the course
- 12 of the same period of time.
- 13 DIRECTOR JAKES: And then a second question.
- 14 | Mr. Chairman, is it okay?
- 15 CHAIRMAN BARCLAY: Yes.
- 16 DIRECTOR JAKES: Okay. My question is so you
- 17 | had the what they call Swifties?
- 18 PRESIDENT CARTER: Yes.
- 19 DIRECTOR JAKES: Okay.
- 20 PRESIDENT CARTER: That's what -- that's what
- 21 my daughter says to call it.
- 22 DIRECTOR JAKES: Yeah. Yeah. Because at
- 23 | first -- at first I thought about the -- the
- 24 | swifters(sic) because I'm a husband so. But now



you done have the Beyoncé coming in July.

PRESIDENT CARTER: Yeah.

DIRECTOR JAKES: So based upon what was done to provide extra service then, is it -- have they responded to you to say, okay, how do we do this a little bit better when that group comes in the Beyoncérs, whoever they are, that you -- you will see that, okay, we need to do this. That may not happen here.

PRESIDENT CARTER: So I think a couple of things to take away from -- from our experience over the past weekend. One, it's important to remember that when 12,000 people show up at a CTA station all at the same time there is going to be crowding.

DIRECTOR JAKES: Right.

PRESIDENT CARTER: It isn't going to be easy and it's going to take time to get those people through. I would suggest to you that there is no other mobility option you could pick at Soldier Field at the same time that's going to provide you a better option for the same thing. When you wait for an Uber -- Uber, you know, car or a Lyft or -- or anything else, everyone is going to



experience that. It's the nature of the beast. some degree we haven't been used to that because we've been in a pandemic. So we haven't had huge crowds showing up at the same time to do that. There are techniques that we use to support that type of effort. We did take a look at what we did during the -- during the Taylor Swift concert and did make some adjustments during the course of the weekend to address some concerns that we had. But I don't want anyone in the public to think that when you get out of a concert that you're not going to have a crowded situation on CTA. Before the pandemic, we had the same issue. It is the reality of large numbers of people congregating in one The good thing is that, you know, we're running service and we move the people out of there as quickly as possible. Certainly it is our objective and will be our objective going forward. we will continue to work with the organizers of these events with the City and OEMC, with the police department to make sure we're coordinating how we're handling crowds under those circumstances with the obvious objective, the paramount objective being to make sure everybody can get safely back to



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their destination. And with that in mind, yes, we have done sort of a -- a review of what went well, what didn't go well, what we can improve on for the next time and we will be integrating those into the future events as we go through the summer.

DIRECTOR JAKES: Great. Thank you. Thank you, Mr. Chairman.

CHAIRMAN BARCLAY: Any other questions or comments? Thank you, President Carter. Our next order of business is the approval of the minutes of the regular board meeting of May 10th, 2023. May I have a motion to approve?

DIRECTOR MILLER: So moved.

DIRECTOR ORTIZ: Second.

SECRETARY GREENLEE: It's been moved and seconded by Director Miller and Director Jha that the minutes be approved. Director Lee?

DIRECTOR LEE: Yes.

SECRETARY GREENLEE: Director Miller?

DIRECTOR MILLER: Yes.

21 SECRETARY GREENLEE: Chairman Barclay?

CHAIRMAN BARCLAY: Yes.

SECRETARY GREENLEE: Director Jakes?

DIRECTOR JAKES: Yes.



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1 SECRETARY GREENLEE: Director Ortiz? 2 DIRECTOR ORTIZ: Yes. 3 Director Jha? SECRETARY GREENLEE: 4 DIRECTOR JHA: Yes. The motion to approve the 5 SECRETARY GREENLEE: 6 minutes passes. 7 CHAIRMAN BARCLAY: Our next order of business It's my understanding, Kent, 8 is executive session. 9 that there's an executive session here today. 10 MR. RAY: Yes. Chairman. I recommend a motion 11 to move into executive session pursuant to the 12 Illinois Open Meetings Act, Sections 2(c)(2), 13 2(c)(11) and 2(c)(21). 14 CHAIRMAN BARCLAY: I will now entertain a 15 motion to recess into executive session as for reasons stated by counsel. 16 17 DIRECTOR MILLER: So moved. 18 DIRECTOR ORTIZ: Second. 19 SECRETARY GREENLEE: It's been moved by 20 Director Miller, seconded by Director Ortiz, that 21 we move into executive session. Director Jha? 22 DIRECTOR JHA: Yes. 23 SECRETARY GREENLEE: Director Ortiz? 24 DIRECTOR ORTIZ: Yes.

1	SECRETARY GREENLEE: Director Jakes?						
2	DIRECTOR JAKES: Yes.						
3	SECRETARY GREENLEE: Chairman Barclay?						
4	CHAIRMAN BARCLAY: Yes.						
5	SECRETARY GREENLEE: Director Miller?						
6	DIRECTOR MILLER: Yes.						
7	SECRETARY GREENLEE: Director Lee?						
8	DIRECTOR LEE: Yes.						
9	SECRETARY GREENLEE: The motion passes.						
10	(Whereupon, the Board recessed						
11	into Executive Session						
12	at 11:44 a.m.)						
13	(Whereupon the meeting						
14	reconvened at 12:09 p.m.						
15	as follows:)						
16	CHAIRMAN BARCLAY: I will now entertain a						
17	motion to return to open session. Georgette?						
18	DIRECTOR JAKES: So moved.						
19	DIRECTOR ORTIZ: Second.						
20	SECRETARY GREENLEE: It's been moved by						
21	Director Jakes and seconded by Director Ortiz.						
22	Director Lee?						
23	DIRECTOR LEE: Yes.						
24	SECRETARY GREENLEE: Chairman Barclay?						



1 CHAIRMAN BARCLAY: Yes. 2 SECRETARY GREENLEE: Director Jakes? 3 DIRECTOR JAKES: Yes. 4 SECRETARY GREENLEE: Director Ortiz? 5 DIRECTOR ORTIZ: Yes. 6 SECRETARY GREENLEE: Director Jha? 7 DIRECTOR JHA: Yes. The motion passes to 8 SECRETARY GREENLEE: 9 return to open session. CHAIRMAN BARCLAY: We will now address board 10 11 item 5-A. Kent? 12 MR. RAY: Thank you, Chairman. For item 5-A, 13 the Board reviews the closed session meeting 14 minutes for May 10th, 2023. 15 CHAIRMAN BARCLAY: Thank you, Kent. May I have a motion to approve the closed session minutes for 16 17 May 10th, 2023? 18 DIRECTOR JAKES: So moved. 19 DIRECTOR ORTIZ: Second. 20 It's been moved by SECRETARY GREENLEE: 21 Seconded by Director Ortiz. Director Jakes. 22 Director Jha? 23 DIRECTOR JHA: Yes. 24 Director Ortiz? SECRETARY GREENLEE:

1	DIRECTOR ORTIZ: Yes.					
2	SECRETARY GREENLEE: Director Jakes?					
3	DIRECTOR JAKES: Yes.					
4	SECRETARY GREENLEE: Chairman Barclay?					
5	CHAIRMAN BARCLAY: Yes.					
6	SECRETARY GREENLEE: Director Lee?					
7	DIRECTOR LEE: Yes.					
8	SECRETARY GREENLEE: The motion to approve the					
9	closed session minutes from May 10, 2023 passes.					
10	CHAIRMAN BARCLAY: We will now address					
11	board item board agenda item 5-B. Kent?					
12	MR. RAY: Thank you, Chairman. With respect to					
13	item 5-B, the Board considered a proposed					
14	memorandum of agreement with the Amalgamated					
15	Transit Union Local 308 relating to a compensation					
16	of employees working as line instructor.					
17	CHAIRMAN BARCLAY: Thank you, Kent. May I have					
18	a motion to approve the memorandum of agreement					
19	with the Amalgamated Transit Union Local 308?					
20	DIRECTOR JAKES: So moved.					
21	DIRECTOR ORTIZ: Second.					
22	SECRETARY GREENLEE: It's been moved by					
23	Director Jakes. Seconded by Director Ortiz.					
24	Director Jha?					



1 DIRECTOR JHA: Yes. 2 SECRETARY GREENLEE: Director Ortiz? 3 DIRECTOR ORTIZ: Yes. 4 SECRETARY GREENLEE: Director Jakes? 5 DIRECTOR JAKES: Yes. 6 SECRETARY GREENLEE: Chairman Barclay? 7 CHAIRMAN BARCLAY: Yes. 8 SECRETARY GREENLEE: Director Lee? 9 DIRECTOR LEE: Yes. SECRETARY GREENLEE: The motion to approve item 10 11 5-B passes. 12 CHAIRMAN BARCLAY: We will now address Board 13 agenda item 5-C. Kent? Thank you, Chairman. 14 In closed MR. RAY: 15 session the Board discussed the lawsuit of Deon Griffin versus the Chicago Transit Authority which 16 17 is pending in the Circuit Court of Cook County. 18 This litigation involves an accident that occurred 19 on March 11th. 2021 near the intersection of 20 71st Street and South Shore Drive. The parties 21 have negotiated a tentative settlement subject to 22 Board approval where plaintiff has indicated he will accept in full settlement of this lawsuit the 23 24 sum \$4,750,000.



1 Thank you, Kent. CHAIRMAN BARCLAY: May I have 2 a motion to approve a settlement in the case of 3 Griffin versus Chicago Transit Authority, case 4 number 21 L 002906, in the amount of \$4,750,000? 5 **DIRECTOR JAKES:** So moved. 6 DIRECTOR ORTIZ: Second. 7 SECRETARY GREENLEE: It's been properly moved 8 by Director Jakes and seconded by Director Ortiz that we approve the settlement in the matter of 9 Griffin versus the Chicago Transit Authority. 10 11 will take a roll call vote. Director Jha? 12 DIRECTOR JHA: Yes. 13 SECRETARY GREENLEE: Director Ortiz? 14 DIRECTOR ORTIZ: Yes. 15 SECRETARY GREENLEE: Director Jakes? 16 **DIRECTOR JAKES:** Yes. 17 SECRETARY GREENLEE: Chairman Barclay? 18 CHAIRMAN BARCLAY: Yes. 19 SECRETARY GREENLEE: Director Lee? 20 DIRECTOR LEE: Yes. 21 The motion passes. SECRETARY GREENLEE: 22 CHAIRMAN BARCLAY: Thank you. I think before 23 we move on to the next matter, President Carter you



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had a comment that you wanted to make.

PRESIDENT CARTER: Yes. Thank you. I -- when I -- when I was giving you my report, I spent a good deal of time obviously talking about the progress that we were making in our service delivery and -- and -- and the -- the customer experience. That is obviously a critical component to our ability to get our ridership back and to maintain the ridership we currently have. But I think it's important that the Board be aware of the fact that none of that work comes easily. I have an extremely dedicated operational team that is -- that is putting out that bus and rail service every day, that are working diligently to make sure that we are putting out the best service we possibly can on a day-to-day basis. As I indicated to you before, we carry over 900,000 people every day. We strive for everyone to have a positive experience on CTA but we know that we're not perfect. And for any number of reasons on any given day your experience may be something stellar or it may be something that is less than what our standards are for what we want to do. But that's not without the efforts every day to try to achieve excellence. And certainly you see that in what



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we're doing in terms of performance metrics. While you hear a lot about the complaints about our service, you don't necessarily hear the same about the compliments or commendations of our service. Some of that is because people don't give commendations for something that they expect which is service that is clean, on time or efficient. But when they do, it is noted and we do make sure our employees know about it. In this particular case I just want to be clear that the efforts that I get the opportunity to present to you here at the board meeting of the success of the work we're doing are the direct result of hundreds of people who are working behind me who are making that happen in both my operations group and my infrastructure group. And without them I wouldn't be in a position to tell you the good news that I pass on to you every day. I just wanted to make that acknowledgement and make sure that the Board was aware of the efforts that everyone is putting in right now to address the challenges that we all recognize are extremely serious and need to be addressed for CTA to get back to a healthy place. CHAIRMAN BARCLAY: Thank you, President Carter.



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our next order of business is board matters. 1 2 Georgette, do we have any board matters? Chairman Barclay, we have 3 SECRETARY GREENLEE: 4 two board matters on the agenda today. The first is a resolution setting the date and time of the 5 June 2023 Chicago Transit Board Regular Meeting. 6 7 Pursuant to the statute, a notice regarding the 8 meeting date change was published in a local 9 newspaper, the Sun-Times, and posted at the headquarter of CTA. 10 11 May I have a motion to CHAIRMAN BARCLAY: approve a resolution setting the date and time of 12 the June 2023 Chicago Transit Board Regular 13 14 Meeting? 15 So moved. DIRECTOR JAKES: 16 DIRECTOR ORTIZ: Second. 17 SECRETARY GREENLEE: It's been properly moved 18 by Director Jakes and seconded by Director Ortiz. 19 Director Lee? 20 DIRECTOR LEE: Yes. 21 Chairman Barclay? SECRETARY GREENLEE: 22 CHAIRMAN BARCLAY: Yes. 23 SECRETARY GREENLEE: Director Jakes?



DIRECTOR JAKES: Yes.

1 SECRETARY GREENLEE: Director Ortiz?

DIRECTOR ORTIZ: Yes.

SECRETARY GREENLEE: Director Jha?

members to the Citizen Advisory Board.

DIRECTOR JHA: Yes.

SECRETARY GREENLEE: The motion to set the date and time of the June 2023 CTA Board

Meeting -- Regular Board Meeting passes. Our next board matter is to approve an ordinance appointing

CHAIRMAN BARCLAY: May I have a motion to approve an ordinance appointing members to the Citizens Advisory Board?

DIRECTOR JAKES: So moved.

DIRECTOR ORTIZ: I have a comment. I approve it or I am in agreement of moving this particular matter forward. I think just for the record it would be helpful to note for this term or the next term that we take a couple of components like demographics into account and just maybe cue them up or understand them as well as these different entities or individuals are coming forward for the Board. Maybe raise ethnicity, add gender so just making sure that there is a good balance there. Geographic diversity which I know is very much



- 1 | in -- you know, taken under account and then -- and
- 2 any other unique experiences that make these
- 3 | particular individuals just really valuable to have
- 4 on the Board. So I'd love to just maybe note that
- 5 for future and then for whatever we do have on this
- 6 | Board it would be helpful to just document and
- 7 quantify that.
- 8 CHAIRMAN BARCLAY: Thank you, Director Ortiz.
- 9 Any further comments before we vote?
- 10 DIRECTOR JAKES: We haven't had a second.
- 11 CHAIRMAN BARCLAY: Okay. I apologize. Okay
- 12 DIRECTOR LEE: Second.
- 13 | SECRETARY GREENLEE: It's been properly moved
- 14 by Director Jakes and seconded by Director Lee.
- 15 Director Lee?
- 16 DIRECTOR LEE: Yes.
- 17 SECRETARY GREENLEE: Chairman Barclay?
- 18 CHAIRMAN BARCLAY: Yes.
- 19 | SECRETARY GREENLEE: Director Jakes?
- 20 DIRECTOR JAKES: Yes.
- 21 SECRETARY GREENLEE: Director Ortiz?
- 22 DIRECTOR ORTIZ: Yes.
- 23 | SECRETARY GREENLEE: Director Jha?
- 24 DIRECTOR JHA: Yes.



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The motion to approve an SECRETARY GREENLEE: ordinance appointing members to the Citizens Advisory Board passes.

CHAIRMAN BARCLAY: Our next order of business is a report from the Committee on Finance, Audit and Budget. Director Jakes?

DIRECTOR JAKES: The committee met earlier this morning and approved the May 10th, 2023 committee minutes and reviewed the finance report. committee reviewed three ordinances. An ordinance authorizing a co-promotional agreement with the City of Chicago through its Department of Assets, Information and Services. An ordinance authorizing a license agreement with Pace for the use of two parking spaces at the Rosemont Park and -- Park and Ride Lot For Pace VanGo Pilot Vehicle Program. ordinance authorizing the purchase of primary and excess property insurance coverage for policy year 2023-2024. The committee also reviewed twelve The committee approved and recommended contracts. for Board approval three ordinances and the twelve contracts. The committee placed the ordinances and twelve of the contracts on the omnibus. That concludes my report. Chairman Barclay?



1 Thank you, Director Jakes. CHAIRMAN BARCLAY: 2 I will now entertain a motion to approve the 3 omnibus as stated by Director Jakes. 4 DIRECTOR JAKES: So moved. 5 DIRECTOR ORTIZ: Second. 6 SECRETARY GREENLEE: It's been properly moved 7 by Director Jakes and seconded by Director Ortiz to 8 approve the omnibus. Director Jha? 9 DIRECTOR JHA: Yes. 10 SECRETARY GREENLEE: Director Ortiz? 11 DIRECTOR ORTIZ: Yes. 12 Director Jakes? SECRETARY GREENLEE: 13 DIRECTOR JAKES: Yes. 14 Chairman Barclay? SECRETARY GREENLEE: 15 CHAIRMAN BARCLAY: Yes. 16 Director Lee? SECRETARY GREENLEE: 17 DIRECTOR LEE: Yes. 18 SECRETARY GREENLEE: The motion to approve the 19 omnibus passes. 20 CHAIRMAN BARCLAY: Our next order of business 21 is the construction report from Bill Mooney, our 22 Chief Infrastructure Officer, and JuanPablo Prieto, 23 our Director of Diversity Programs. 24 MR. MOONEY: Good morning, Directors and

Chairman Barclay. Bill Mooney, your Chief Infrastructure Officer. We'll begin this month where we have for the last few at CDOT Lake Line and Damen Station project. Next slide. The project continues to move forward with work around the structural rehabilitation to be able to accommodate the new platforms and station connections. As well as the main core being expanded out and built and starting to build some of the stair walls and other key station elements as we move forward in some of these photos. Here you can see the last couple months I've shown you them shoring up the existing structure to be able to beef up the column and column bases. Here we see the columns in place and they're getting ready to completely repaint those columns and the -- and the new connection points as well as the existing structure.

Next slide. Here is the center core tower. It's -- now they were forming up on their second floor. Last month you saw some photos of them building out the first floor kind of portion of that corner tower. This will connect the elevator as well as the bridge tower as it crosses



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over the tracks to connect to the platforms. Next slide. And here you can see the main station house stairwell. So this is starting to be formed out and poured. This will connect ultimately to the mezzanine up at the upper area as well as for an escalator and stairwell connection to facilitate passenger movement.

Next slide. The next project is our non-revenue rail vehicle facility. The project moves forward on schedule and on budget. We've been very, very active here. We can move over to some of the photos and I can talk with through some items. With a facility of this size and magnitude there's a huge amount of heating and ventilation equipment that need to go with this. In this case the most expeditious way to get it on to the roof for installation is using a helicopter. There were fifteen pieces of equipment that were ultimately flown up and placed on the roof that ultimately are being connected into the main system. That happened a while ago. It was a pretty interesting site to see.

Next slide. This is from an interior progress camera shot. I -- I think I really like



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this photo because it gives you a sense of the size of this facility. As you can see, some -sometimes when I show you some of the work going on inside you lose some track of how big this facility is. Ultimately what we will be using to maintain some of our biggest equipment. Here you can see the large scale pieces of construction equipment that gives you a sense of that scale in relationship to the overall space. Lots of activity going on as we prepare this facility. Next slide. Here is some of that detailed work going on as there. As part of what we have built into this facility there will be a series of maintenance pits and so they're excavating the existing foundation area there to be able to put in those -- form those concrete pits before we pour the full slab out for the rest of the facility. Next slide, please. Our next project is

Next slide, please. Our next project is our Canal Tie House, Barry and Damen substation project. The project is moving forward on schedule and on budget. And a lot of the activities in that recent month has been around the work at Belmont crossover. I've shown you a lot of work about that going on in the subway there. As well as Damen



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Substation. But this month we actually have a lot of more activity going on at Barry. As we got our permits fully obtained at this point and we've been able to start building the foundation for that new facility. You can move forward to some of those photos. Here is kind of the finish up of the Belmont and track work in the subway in that Logan So here we had a series of traction subway area. power cables that we had to replace as part of the duct bank work of that new substation going in at Barry. And they ended up having to replace a bunch of track as part of that. So here you can see that -- that work being done there and the new track being putting in. Some of what was going on at the Belmont crossover in the last few months. Next slide. Here is the project progress work at Barry. As I mentioned we had our permits and we started digging in the ground. So here they are drilling caissons. As you've seen on many other projects and including this one this will create the -- the deep foundation connection that the building ultimately will rest on. This goes all the way down to the bedrock and anchors in there with the cage and concrete on top of it.



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Next slide. And here at Damen you can see we've got a roof on the building now. So over the last couple of months I've been showing you the erection of steel and so you can see that they've topped off the steel with roof decking material and this will ultimately be poured over with asphalt to be able to give us a water tight seal that we want when the building is closed in. As well as they started burying in all of the underground plumbing and other things that go into the foundation -into the foundation of this building before we pour the concrete on top of it. Next slide. move -- as we continue with our refresh and renew program for the year in the twenty-nine stations. We can move to the next slide, please. recently -- one more, please. We recently completed work at Montrose on the Brown Line and Halsted on the Orange Line and we began work at Cicero and Howard. We also were able to get work done at 63rd and Archer, Central and Harrison and Chicago, Austin. We've begun work at 79th and Halsted on the bus turnaround program. I'll move forward to some of the photos of that -- of examples of that work. Here we are at Montrose on



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the Brown Line. You can see the refreshed painting and the upgraded LED lighting. It really perks up It is as you've seen at many of the the space. other stations. It is a key component of the program making it brighter and cleaner looking. Next slide. Here's a platform level shot. It gives you a before and after. Again it really pops out the space and makes it so much more open and brighter. Next slide. And here is the main stairwell with a fresh coat of paint on it. We cleaned up the look of the lighting. We'll get one of those walk-up moments where the customer really sees it and all impacts of the program. slide. Here we are at Halsted. So one of the key components is going in and dealing with major defects. So here they pulled up a bunch of the tactile that over the winter season has been damaged or thrust up. They cleaned up the area underneath, replaced broken tiles and actually resecured the whole area. You can see a before and after of that.

Next slide. Here's some of the bus turnaround program. So this is back of the house. And this is the bus operator bathroom area. So you



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can see that has been completely cleaned up, a fresh coat of paint. They've checked all the equipment in there and upgraded as necessary. Next slide. Here's some of the exterior work at 63rd and Archer. You can see the bus turnaround going around in the area. The touched up lighting.

Lining -- lining yellow curb sensors as well as the replacement pavement and the curb and add their patch areas as required.

Next slide. Here's some of the exterior You can see the damaged gutter lines. They work. cleaned those up. Next slide. Here's another bathroom shot for a cleaned up bathroom area. Next Now here's a pretty big portion of one of slide. the projects. The Chicago Austin had a pretty damaged out bus turnaround area and we did a full repour of that whole area. So you can see the pour on the left and the after on the right. What a big impact that makes for both the longevity of the buses as well as a general sense of the customer experience as they wait for buses there. I would also note that this is actually -- you can see in the background in the after photo that is one of the electric bus -- first electric bus charging



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facilities. And so that's the substation in the background. Next slide. And then because this has an electric bus facility we have a lot more lining on here to help the operators identify where they should stop to be able to make those charging connections.

Next slide. And as we've -- you know. going about this program we've spent a lot of time working with the electives to help, you know, them identify for us pain point safety around the station as well as some of the great work we've been doing with our trades program around this. had the privilege of walking Howard Station with Alderperson Hadden. That was when some of the work was going on there. She's a huge support of the program and really has been impressed with the efforts and -- and really has been a proponent and celebrating it for us. So we did take an opportunity to walk through the station and talk through the items we were addressing and making sure if there was anything we missed we were getting it addressed before we left the grounds.

Next slide. So as the Red Line extension



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project moves forward, from time to time I'll be bringing you some updates around the project. I'm probably more quarterly until some of the active -really active work starts in the field. I want to provide for you there's a lot of work going on in the background. I want to provide some backgrounds around this. So as the Board is well aware, some major milestones recently. President Carter announced a short list at last month's board meeting. With -- with F.H. Paschen, Ragnar Benson, Milhouse and BOWA in joint venture is one team. Kiewit infrastructure in another team. And Walsh VINCI Transit Community Partners is our third team. As the chairman, I -- I know Chairman Barclay was at the planned development commission and was there speaking in support of the transit support development plan that was adopted by the City Council in May as well which is a huge portion of -- of the life after the project and really the big impact of the project as a whole. We continue to move forward with our -- our procurements around this and our RFT will be released shortly to that short list of contractors to move forward. That's a big design-build contract. And we are very



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excited to be looking to venture into the formal FTA engineering phase in the upcoming couple of months. We have all of our paperwork in and we're waiting for the final review to come through from the FTA. But we are confident that we'll be moving forward with that step in the near term. And later this year the Board will be asked to give consideration to the construction manager who will ultimately oversee all the work on our behalf. That's expected this fall.

Next slide, please. We've been equally active in the community and workforce outreach programs here. We did a major press release in collaborating with President Carter's announcement at the board meeting, announcing the short list of contractor as well we routinely meet with our project advisory council and the workforce subcommittee. This was done in the project footprint back in the beginning of June. With that, I'll turn it over to JuanPablo to talk about the workforce outreach efforts here.

MR. PRIETO: Thanks, Bill. Good afternoon, Directors. I'm JuanPablo Prieto, Director of Diversity Programs. We're very excited to be



talking to you about our DBE and workforce outreach efforts on -- for the Red Line extension. June 8th we held our meet the RLE short listed primes event here at CTA headquarters. Over 100 individuals representing DBE firms, the short listed primes and our technical assistance agencies came to hear a presentation about the RLE project and our commitment and prioritization of DBE on this project. Chairman Barclay, Chief Operating Officer Veronica Alanis and Vice President of the Red Line Extension TaNeseha Marshall presented and then the three teams presented their -- in separate sessions their approach to DBE to the DBE firms. Our technical assistance agencies along with the Chicago Housing Authority hosted tables to provide resources and other contracting opportunities. also had the conference of minority transportation officials or COMTO present to support our efforts. while this was our first official outreach to design-build contract, this is not the first time we have presented about the project to the community -- to the DBE community. Many of our contracts that have already been awarded for RLE have strong DBE commitments and several have been



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set aside for a small business enterprise or SBE 1 2 We will use a similar model that we use program. 3 for RPM and conduct road shows to the membership 4 meetings of our technical assistance agencies so 5 they can learn about RLE and connect with the short listed primes. As with RPM once we select a team, 6 we'll come back around to the membership meetings 7 8 to present this selected team and so they can talk 9 about in depth about how they're going to include DBEs on the project. You'll see a list of meetings 10 11 that have been scheduled but more will be added as 12 we hear back from the assist agencies. Bill? 13 Thank you. We can move forward to MR. MOONEY: our next slide. On our RPM project we continue on 14 budget and on schedule at this point. Can we move 15 16 forward a couple slides, please? So we -- we 17 advance rapidly towards the next major phase 18 changes. This is down at the Red-Purple Bypass 19 area. We've moved towards what will ultimately be 20 known as North Main Line phase three. Here I've 21 been showing you the work at the deck. Here vou 22 can see the fully completed deck pours and they've started forming and building out the curb walls as 23 24 well as the ties. Last month we had some photos of



those ties. You can see here where they've got the rail hung on the right side of this photo with the ties being poured up to it and the caging underneath it.

Next slide. We continue our rehabilitation of the existing Brown Line structure in this area. So here you can see some of that structural work going on. Next slide. And up on the Lawrence to Bryn Mawr modernization we advance towards stage B. The stations are moving forward with new temp stations. This is at Bryn Mawr. Are -- are moving forward very rapidly. Here you can see the exterior siding installation being finished up. Next slide. And here's the temp platform at Argyle. So they are in the process of completing the platform roofing as well as adding all the signage brackets and -- and ultimately adding all the electrical and other communication systems that we use on our platforms to work through our customers. You can see the track up on the side there. This is the center platform. There will be track on both sides of it. Next slide. And here is some of that track work. So this is actually right over in the area of similar



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to the temp station. This is the final finishes on that special track work. A couple months ago I showed you some similar pictures of that work being poured in. Here they're finishing up the final alignment and bolting it down to the final type alignment station.

Next slide. And we continue to actively work in the community. We provide regular updates to both the 44th ward and the 48th ward as well as we have a meeting with a series of the local SSAs and other community organizations talking about the future of the embankment wall, doing tours, discussing how that work is going to be occurring and the outreach efforts we will be doing later this fall and the coordination of that. There is a great Chicago Tonight story on the RPM project and -- and some of the work we've done around there and the open for business campaigns. We regularly continue to work with our virtual office hours and meeting constituents and answering questions as required. And with that, I'll move it back over to JuanPablo.

MR. PRIETO: Thank again, Bill. CTA diversity continues to meet monthly with the contractors to



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1 discuss DBE workforce outreach and compliance. 2 Subcontracting opportunities are communicated to 3 DBE community and workforce opportunities are sent 4 to both of our workforce partners. I am proud to 5 say that our DBE awards continue to grow. As of 6 May 31st, DBEs have been awarded over 241 million 7 dollars between the design and construction 8 packages on RPM phase one. These dollars have been awarded to 96 unique DBE firms. 40 of -- of who 9 are new to the CTA. On the workforce side as of 10 11 the end of May, 1,876 unique individuals have 12 worked over 1.2 million labors hours and earned over 75 million dollars. That concludes my portion 13 14 of the report.

MR. MOONEY: And JuanPablo and I will be glad to take any questions before I turn it back over to President Carter.

CHAIRMAN BARCLAY: Any questions?

DIRECTOR ORTIZ: No questions.

CHAIRMAN BARCLAY: Any questions, Directors?

Thank you, Mr. Mooney and Mr. Prieto. Thank you very much for your report. Our next order of business is new business. Georgette, is there any new business?



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SECRETARY GREENLEE: There is no new business, 1 2 Chairman Barclay. 3 MR. NITZ: Excuse me. Georgette, I -- I have a 4 video cued up also. Can I play that video before 5 you close up? 6 SECRETARY GREENLEE: Who am I talking to? 7 that Herb? 8 MR. NITZ: Yes. 9 PRESIDENT CARTER: That's Herb. 10 DIRECTOR JHA: Yes. 11 PRESIDENT CARTER: That's Herb. 12 DIRECTOR ORTIZ: Yes. It's Herb. 13 SECRETARY GREENLEE: Herb, wants to play a 14 video, Chairman Barclay? 15 CHAIRMAN BARCLAY: What's the video of, Herb? MR. MOONEY: Chairman Barclay, this is Bill 16 17 Mooney, your Chief Infrastructure Officer again. 18 This is the latest in our series where we've been 19 covering either people that have benefitted from 20 the workforce aspects of the R -- RPM project or 21 the DBE program. This is actually talking about 22 one of our DBE partners. It's really been 23 successfully grown as a partner in the mentor



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protégé under Walsh. The firm is Pinto and this is

just another one of these great opportunities that
we see the -- the impacts of these projects beyond.
CHAIRMAN BARCLAY: That's fine. You can play
the video. I thought it was a Taylor Swift video.
You can do that. Okay. All right. Thank you.

(Video played.)

PRESIDENT CARTER: Mr. Chairman, so you've heard me talk about how we leverage these projects to really create generational wealth. This is a prime example of what I refer to when I say that. This is a company that is going to not just benefit from this project but from many projects going forward. And as part of the President Biden's Justice40 Initiative, CTA has been really at the forefront of leveraging our capital investment projects to not just build infrastructure that we need to operate our system but to create opportunities for companies and individuals that will pay benefits for generations to come. very proud of the work that -- that our team is doing in this area. We are one of the country's leaders in this effort. We are -- we are sought after and particularly JP is sought after to talk about the programs that we put in place for not



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1 only for Red-Purple Modernization but the programs that you heard JP and -- and the infrastructure 2 team talk about preparing for RLE. These projects 3 are not only important to CTA from a transportation 4 5 standpoint but they're important to the community that we serve and this is just one example of how 6 7 we're taking these projects and converting them 8 into transformational projects for these 9 communities. Both in terms of the investments that 10 we're making but also in terms of the opportunities 11 that we are creating. 12 CHAIRMAN BARCLAY: Thank you very much. 13 Anything further by way of comment? 14 SECRETARY GREENLEE: Director Lee? 15 DIRECTOR LEE: Not from me. 16 Director Jakes? SECRETARY GREENLEE: 17 DIRECTOR JAKES: Last month unless it slipped 18 my memory we did not acknowledge Asian American and Pacific Heritage month so I want to say happy Asian 19 20 American Pacific Heritage month and happy Pride 21 month. And that's it. 22 Director Ortiz? SECRETARY GREENLEE: Okay. 23 DIRECTOR ORTIZ: I second. And also thank you



for sharing.

Director Jha? 1 SECRETARY GREENLEE: 2 No questions. I totally agree. DIRECTOR JHA: 3 SECRETARY GREENLEE: And let us also not forget 4 that Director Jha will be featured at our fireside 5 chat on the 21st of June. We will all be tuning in 6 and watching with bated breath. 7 Looking forward to it. PRESIDENT CARTER: 8 Absolutely. SECRETARY GREENLEE: CHAIRMAN BARCLAY: Since there is no further 9 business to come before the Board, may I have a 10 11 motion to adjourn the Chicago Transit Board meeting 12 of June 16th, 2023? 13 DIRECTOR JAKES: So moved. 14 DIRECTOR ORTIZ: Second. 15 SECRETARY GREENLEE: It's been moved by Director Jakes and seconded by Director Ortiz. 16 17 Director Jha? 18 DIRECTOR JHA: Yes. Director Ortiz? 19 SECRETARY GREENLEE: 20 DIRECTOR ORTIZ: Yes. 21 SECRETARY GREENLEE: Director Jakes? 22 DIRECTOR JAKES: Yes. 23 SECRETARY GREENLEE: Director Lee? 24 DIRECTOR LEE: Yes.

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SECRETARY GREENLEE: Chairman Barclay?
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     CHAIRMAN BARCLAY: Yes.
                           The meeting is adjourned.
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     SECRETARY GREENLEE:
                     (Whereupon, the meeting
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                     adjourned at 12:40 p.m.)
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1	STATE OF ILLINOIS)						
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5	MARGARET E. MECKLENBORG, as an Officer of						
6	the Court, says that she is a Certified Shorthand						
7	Reporter doing business in the State of Illinois;						
8	that she reported in shorthand the proceedings of						
9	said meeting, and that the foregoing is a true and						
10	correct transcript of her shorthand notes so taken						
11	as aforesaid, and contains the proceedings given at						
12	said meeting.						
13	IN TESTIMONY WHEREOF: I have hereunto set						
14	my verified digital signature this 19th day of						
15	June , 2023.						
16							
17	Margaret E. Mecklenborg						
18							
19	Illinois Certified Shorthand Reporter						
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