## HIRING AND WORKFORCE UPDATE

Tom McKone Chief Administrative Officer May 10, 2023



### 2023 HIRING IS OFF TO A STRONG START

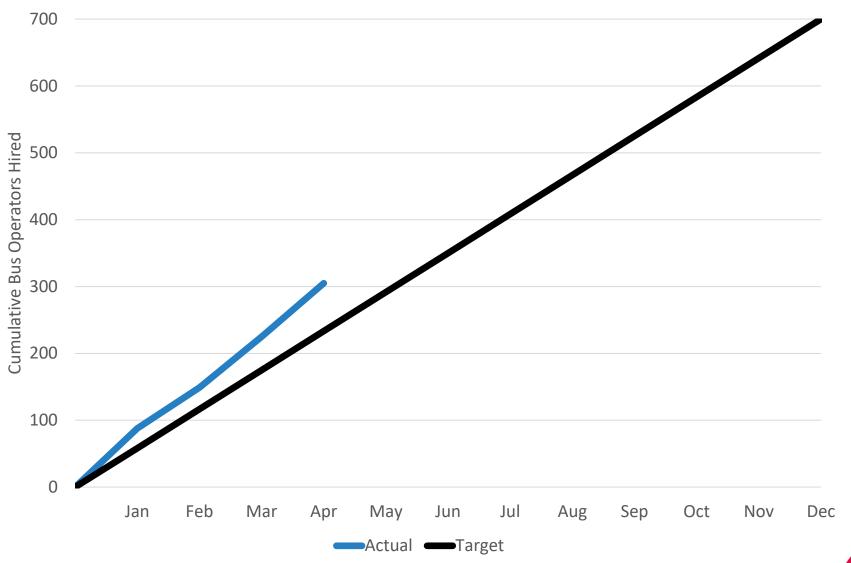
- 304 bus operators hired in first 4 months
  - 139 more than hired during equivalent period in 2019
- 42 bus mechanics hired in first 4 months
  - Eight more than were hired in all of 2022
- First rail operator class of 2022 completed on April 9. Second will complete the week of June 3. Third will complete at the end of July.
- 5 CTA-hosted job fairs with cumulative attendance of 1,741
- Total workforce is 9,864
  - Was 9,751 at the end of 2022



# HIRING EVENT ON APRIL 28



### **PROGRESS TOWARD 2023 HIRING TARGET**



### **POSITION IMPROVEMENTS**

- Began directly hiring full-time bus operators (Feb 2022)
- Transitioned over 300 part-time bus operators to full-time (April 2022)
- \$1,000 hiring bonus for bus operators and bus mechanics (November 2022)
- 3% retention bonus for ATU employees (July 2022 December 2023)
- Increased starting wage and accelerated progression for bus and rail operators and mechanics
  - Eliminated wage progression for bus mechanics (starting wages went from \$26.38 to \$40.59/hr)
  - Shortened wage progression by 15 months and eliminated first two steps for bus operators (starting wage increases from \$25.13 to \$28.99)



### **BUS OPERATOR HIRING PROCESS OVERVIEW**

- 1. Application
- 2. Assessment
- 3. Driving record review
- 4. Interview
- 5. Obtain Commercial Learner's Permit
- 6. Written Job Offer
- 7. USDOT Medical
- 8. Vaccination verification
- 9. Background Check
- 10. Onboard\*

\*Once onboarded, bus operators begin a 7-week paid training and licensing program



## **PROCESS IMPROVEMENTS**

#### Applicant tracking system (2018)

- 50% increase in applications
- Increase visibility into the hiring cycle for applicant and recruiting team
- Provide mobile platform for end users

#### Online assessment (2019/2020)

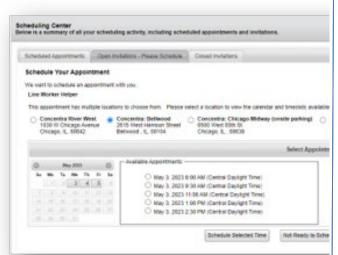
- 71% of candidates retained at testing step (vs. 41% prior)
- No scheduling or wait times (eliminated weeks of waiting)
- Unlimited volume

#### Motor Vehicle Record (MVR) Integration (2021)

- CTA automatically requests MVR
- MVR's delivered to CTA within 5 minutes of request
- Free for applicants (avoids \$12 fee)

#### Online scheduling of medical assessment (2021)

- Increase efficiency by reducing manual scheduling via phone and e-mail
- Candidates views all available days and times in real time
- Confirmation and reminders are automatically scheduled



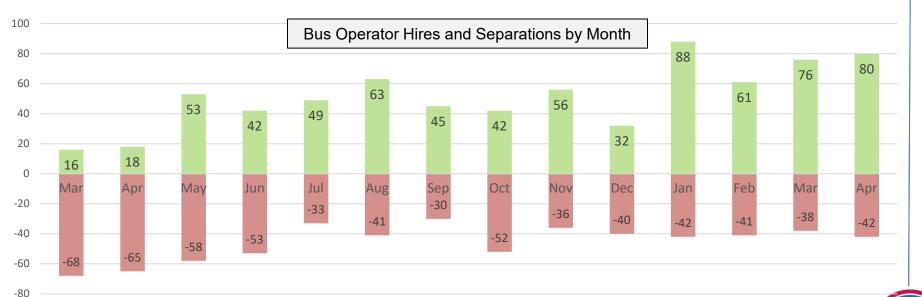
# **OLIVE-HARVEY PARTNERSHIP (2022)**

- Obtaining a Commercial Learner's Permit remains a barrier for job applicants
- CTA has a relationship with Olive-Harvey for training Second Chance participants
- CTA expanded that partnership to include interested bus operator applicants in 2022
  - Includes 2 weeks of CLP prep training
  - CTA pays for cost of CLP test
- Results:
  - 109 registered
  - 86% completion rate
  - 72% successful hiring rate!
- Next class begins June 6.



### **EMPLOYEE RETENTION**

- Regular, ongoing employee surveys
- Enhanced engagement and recognition activities
  - Monthly graduation ceremonies for those graduating operating training programs
- Improved communication and benefits



# **GRADUATION CEREMONIES**



### **NEXT STEPS**

- On-Demand interviewing
- Text messaging integration
- Additional Commercial Learner's Permit support/classes
- Career fairs at CTA locations and City Colleges
  - Next Hiring Event is May 19
- Ongoing marketing

